



# Locust City Council Meeting Agenda Joel Huneycutt Community Room

7:00 PM  
June 11, 2026

**Mayor  
Council Members**

**Mayor Steve Huber**  
Mayor Pro-Tem Larry Baucom, Mandy  
Watson, Roger Hypes, De Dee Nathan,  
Mike Haigler, Barry Sims, and Rusty Efird

[IGNORE\_INDENT]

- |                     |   |               |
|---------------------|---|---------------|
| Call to Order:      | 1. Call to Order  | Mayor Huber   |
|                     | 2. Presentation of Colors, Prayer   | Mayor Huber   |
|                     | 3. Adopt Agenda   |               |
|                     | 4. Minutes - adopt May 14, 2026   | Amy Furr      |
|                     | • May 14, 2026  |               |
| Reports:            | 5. Financial Reports  |               |
|                     | • FY 2026-2027 Budget Adoption  |               |
|                     | 6. Mayor's Report   | Mayor Huber   |
| Department Reports: | 7. Manager's Report   | Cesar Correa  |
|                     | • 2026-2030 Strategic Plan  |               |
|                     | • Debris Management MOU   |               |
|                     | • Rocky River RPO - Stanly County Comprehensive Transportation Plan       |               |
|                     | • Purchase Orders   |               |
|                     | • Budget Amendments   |               |
|                     | 8. Administration/HR  | De-Dee Nathan |
|                     | • GFOA - Certificate of Achievement for Excellence in Financial Reporting |               |
|                     | 9. Parks  | Mandy Watson  |
|                     | • Parks & Rec Advisory Board Appointment                                  |               |
|                     | 10. Facilities  | Barry Sims    |
|                     | • Senior Center Update  |               |
|                     | 11. Public Works  | Larry Baucom  |
|                     | • Wastewater Flow Report - May 2026                                       |               |
|                     | • Resolution of Tentative Award - East Basin Gravity Outfall              |               |
|                     | 12. ABC, Economic Development & Small Business Support                    | Rusty Efird   |
|                     | 13. Public Safety   | Roger Hypes   |

- Public Safety Report - May 2026

14. Planning & Zoning

Mike Haigler

- Monthly Report - May 2026

15. Public Comment Period:

16. Board Closing Comments

17. Adjourn

Next Scheduled Council Meeting - July 9, 2026



# Locust City Council Meeting Minutes Joel Huneycutt Community Room

7:00 PM

May 14, 2026

**Mayor**  
**Council Members**

**Mayor Steve Huber**  
Mayor Pro-Tem Larry Baucom, Mandy  
Watson, Roger Hypes, De Dee Nathan, Mike  
Haigler, Barry Sims, and Rusty Efird

## 1. Call to Order

Meeting was called to order at 7:03pm

## 2. Presentation of Colors, Prayer

Citizen Levi Farmer led in the Pledge of Allegiance and Mayor Huber and gave the invocation

## 3. Adopt Agenda

M/S/A Council Members Larry Baucom and Roger Hypes (7-0)  
Motion to adopt the agenda as presented

## 4. Minutes - adopt April 9, 2026

M/S/A Council Members Larry Baucom and Barry Sims (7-0)  
Motion to approve the April 9, 2026 minutes

## April 9, 2026

## 5. Financial Reports

City Manager Cesar Corra reviewed the General Fund and Wastewater Fund financials, noting that the General Fund revenues exceed expenditures by \$1,697,607.20 as of April 30, 2026, and that the Wastewater Fund revenues exceed expenditures by \$2,350,287.84 as of April 30, 2026. He then introduced and reviewed the proposed 2026-2027 fiscal year budget making special note that all user fees and rates are staying flat with no increase. We are adding leaf collection and bulk pickup to be collected by the City. Increase the starting pay for law enforcement officers to \$54,000 annually and additional paving and repairs in streets. He reviewed valuations and revenue forecasts. He then reviewed expenditure for both funds. He then reviewed the capital

projects including a proposed new police department. The City is still waiting on health insurance renewal numbers. We have had to transition to a new carrier because our current plan is no longer being offered. With Council's permission, I'd like to move forward with purchasing 2 additional items from next year's CIP. We've already taken possession of the new bucket truck for public works. The other items are 1) Ford Explorer for Parks & Rec: we were able to locate the one we need in stock. Availability is limited and we could risk not being able to purchase until 2027. And 2) the robot painter for Parks & Rec: We rented the robot to test it, and have used it for painting this spring sports season. We are very pleased with the results and would like to proceed with the purchase. The rent we've incurred so far for the robot will be applied towards the purchase price that we presented during our budget workshop. Finally, we are asking for Council to schedule a public hearing to adopt the FY 2026-2027 budget during the June 11<sup>th</sup> meeting.

M/S/A Council Members Michael Haigler and De-Dee Nathan (7-0)  
Motion to set public hearing for 2026-2027 budget for June 11, 2026

M/S/A Council Members Larry Baucom and Roger Hypes (7-0)  
Motion to purchase robot field marker and park new vehicle Ford Explorer

## **Financial Summary - April 2026**

### **FY 2026-2027 Budget Introduction**

### **Schedule Public Hearing for FY 2026-2027 Budget Adoption**

#### **6. Mayor's Report**

Mayor Huber thanked Citizen Judy Godwin for coming out tonight and to please keep her in your thoughts and prayers.

#### **7. Manager's Report**

City Manager Cesar Correa presented a resolution for the property exchange for the USPS street connector. Earlier this spring, the City issued a Request For Qualifications for on-call transportation services. We only received 1 (one) submission. Kimley-Horn, was the only company who responded and who recently completed our TIA ordinance amendment. Our recommendation to Council is to award this service to Kimley Horn. This will change the dynamic of how TIA's are conducted. Instead of developers hiring traffic engineers to work/represent them directly, the developers will pay a TIA fee to the City of Locust, and then Locust will pay Kimley Horn as our traffic engineering firm, and they will represent Locust (instead of the developer) during the rezoning process. Next Mr. Correa stated that while working with the grant writing services firm (through the additional funding we received from the NC League of Municipalities), the City identified a grant with USDOT (Safe Streets and Roads For All) for Safety Planning, as well as funding for the continuation of our Flock Safety cameras, and possibly improvements to facilitate school traffic at Locust Elementary School. We've been working with the grant writing team to collect letters of support, and we'll need a resolution from City Council to accompany the application. The resolution was presented to Council. Last week the City received a call from an NCDOT representative informing us that a request was submitted to increase the speed limit on Meadow Creek Church Road from 35mph to 45mph. They wanted to know the City's position on the request. Council decide to leave the speed limit as in at 35 mph. No action was taken. Lastly, purchase orders and budget amendments were reviewed.

M/S/A Council Members De-Dee Nathan and Rusty Efird (7-0)  
Motion to approve purchase orders

M/S/A Council Members Larry Baucom and De-Dee Nathan (7-0)  
Motion to approve budget amendments

M/S/A Council Members Michael Haigler and De-Dee Nathan (7-0)  
Motion to adopt resolution for market street connection and cost \$106,000

M/S/A Council Members Larry Baucom and Rusty Efirid (7-0)  
Motion to adopt resolution for SS4A Grant Application

M/S/A Council Members Michael Haigler and De-Dee Nathan (7-0)  
Motion to award on-call transportation services to Kimley Horn

**Resolution: Property Exchange for USPS Connector**

**RFQ: On-Call Transportation Services Award**

**Resolution: SS4A Grant Application**

**Speed Limit - Meadow Creek Church Rd.**

**Purchase Orders**

**Budget Amendments**

**8. Administration/HR**

Mayor Huber received a letter from Stanly County Convention & Visitors Bureau (CVB), requesting to appoint a Locust representative to serve on the board of directors. City Manager Cesar Correa has been representing Locust for 6 years and has already expressed interest in continuing to serve on this board should Council decide to re-appoint him. If not, we'll still have to identify and appoint a representative for Locust.

M/S/A Council Members Larry Baucom and Roger Hypes (7-0)  
Motion to appoint City Manager Cesar Correa to CVB

**CVB Appointment**

**9. Parks**

Council member Mandy Watson reviewed the monthly parks report. Rescheduled movie night this Saturday. Baseball and softball are well underway. Events calendar posted and farmers market Tuesdays and Thursdays.

**10. Facilities**

Council Member Barry Sims shared an update on the construction status of the new senior center. We finally saw some additional activity by the end of last week, with the windows being removed in order for the liquid barrier to be installed. The next construction progress meeting is scheduled for Monday, May 11, 2026.

## Senior Center Update

### 11. Public Works

Council Member Larry Baucom reviewed the monthly flow report. Thank you to the entire department for all that they do. He then reviewed the paving schedule beginning the end of May.

## Wastewater Flow Report - April 2026

### 12. ABC, Economic Development & Small Business Support

Council Member Rusty Efird spoke to several business owners at a Business After Hours event representing Locust.

### 13. Public Safety

Council Member Roger Hypes reviewed the monthly statistics report. The co-officers of the month for April were Corporal Eric Fore and Officer Paul Dover.

## Monthly Report - April 2026

### 14. Planning & Zoning

Council Member Michael Haigler reviewed the monthly report notating some specifics regarding a couple of developments.

- **Amber Glen:** It has 6 houses under contract.
- **Cresswind at Rocky River:** It has 11 houses under contract, and it's scheduled to welcome visitors for their grand opening next Saturday 5/16.
- **Frances Estates:** It has 3 houses under contract. But what is most interesting is the price of the homes under contract: \$735,000, \$820,000 (originally went under contract for \$799,000 but the buyers requested additional improvements for the house), and \$896,000

Big things are happening in Locust and all the hard work is showing positive projects.

A site plan amendment packet related to Riley's Retreat was presented. The dog boarding business continues to grow, and they've come back to request permission to amend their approved site plan. This latest request seeks to add awning to provide additional shade to the outdoor playing area. They received a favorable recommendation from the Locust P&Z Board during the March P&Z meeting.

Public hearing opened at: 8:20pm - George Prisco spoke in favor for the site plan amendment

Public hearing closed at: 8:22pm

M/A Council Member Michael Haigler (no second needed) (7-0)

Motion to approve site plan amendments for Riley's Retreat

## Monthly Report - April 2026

### Site Plan Amendment — Riley's Retreat

#### 15. Public Comment Period:

Harry Fletcher, 308 Brentwood, thanked City staff for all of their efforts in helping with the National Day of Prayer. He also spoke about the business Two Bucks Saloon. This is in the old Buzzed Viking building. He is upset that they are not operating their kitchen and that they are advertising with the Two Buck name and the sign that keeps being put up.

George Prisco with Two Buck, thanked the Locust Police Department for all they do and presented them with a plant as a thank you. He then offered their venue for the City Christmas dinner and to cover all expenses. They also announced that they are running for Council and thanked P&Z Director Scott Efirm and City Manager Cesar Correa for all of their support and assistance with their business.

#### 16. Board Closing Comments

Thanks to all who came out and the City has a lot of good things going on and amazed about the prices that homes are going for in Locust. Council does what's best for the community, and they try to be very transparent even when the outcome may not be what people think it should be. Thank you to City staff for all that they do. Thank you to Phyllis Fletcher and the ladies who put on the National Day of Prayer festivities. Congrats to Riley's Retreat and excited that they are doing so good. Memorial Day is right around the corner, and please remember those who sacrificed. Glad to see Judy Godwin and that she is healing nicely.

#### 17. Executive Session GS: 143-318.11 (5)

M/S/A Council Members Michael Haigler and Larry Baucom (7-0)

Motion to enter into executive session GS: 143-318.11 (5) at 8:53pm

Out of executive session at 9:26pm

#### 18. Adjourn

Council asked about the kitchen being operational at Buzzed Viking as per the conditions of the conditional rezoning. City Manager Cesar Correa spoke about the previous approved conditional rezoning of that property included an operational kitchen as part of the brewery. Currently, Buzzed Viking is operating their kitchen serving hot dogs as a menu item along with various food trucks each night.

M/S/A Council Members De-Dee Nathan and Rusty Efirm (7-0)

Motion to adjourn at 9:30pm

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Amy Furr, City Clerk

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Stephen Huber, Mayor

**CITY OF LOCUST  
2026-2027 FY BUDGET ORDINANCE**

*BE ORDAINED BY THE CITY COUNCIL OF THE CITY OF LOCUST, NORTH CAROLINA:*

Section 1.

Appropriations: The following amounts are hereby appropriated for the operation of the City government and its activities for the fiscal year beginning July 1, 2026 and ending June 30, 2027 according to the following schedule:

**Schedule A. General Fund:**

**General Government:**

51100	Administration Compensation	\$	690,600
52100	Legal	\$	2,000
52103	Employee Wellness	\$	13,000
52105	Mapping/Surveying/Plan Review	\$	40,000
52106	Audit	\$	35,000
53101	Misc. Supplies	\$	1,000
53102	Office Supplies	\$	3,000
53105	Fleet Maintenance Expense	\$	3,000
53106	Dues	\$	16,000
53107	Office Expenses	\$	15,000
53112	IT Expense	\$	30,000
53500	Travel	\$	5,000
53502	Continuing Education	\$	7,500
53504	Telephone	\$	4,000
53505	Postage	\$	1,700
53506	Advertising	\$	1,000
55100	Insurance-Property/Liability	\$	12,500
56106	Property Tax Collections	\$	50,000
56107	Municipal Election	\$	2,000
	<b>Total General Government:</b>	<b>\$</b>	<b>932,300</b>

**Central Services:**

54260	Government Center	\$	75,000
56107	Veterans Memorial	\$	2,500
56108	Senior Center	\$	25,000
	<b>Total Central Services:</b>	<b>\$</b>	<b>102,500</b>

**Public Safety:**

51100	Police Compensation	\$	1,974,000
52100	PD Legal	\$	1,000
53102	Office Supplies	\$	5,000
53103	Hiring Expense	\$	1,000
53104	Uniforms	\$	14,000
53105	Fleet Maintenance Expense	\$	65,000
53108	Equipment	\$	17,000
53109	Investigations	\$	2,000
53110	Weapons Supplies	\$	3,000

53111	K9 Expense	\$	2,000
53112	IT Expense	\$	35,000
53501	Training	\$	15,000
53505	Postage	\$	500
53517	Police Communications	\$	20,000
55101	Liability Insurance	\$	48,500

**Total Public Safety: \$ 2,203,000**

**Public Works:**

51100	Public Works Compensation	\$	355,750
52101	Software Maintenance	\$	2,750
53100	Supplies	\$	4,500
53102	Office Supplies	\$	2,000
53103	Street Blade Signs	\$	1,500
53104	Uniforms	\$	3,500
53105	Fleet Maintenance Expense	\$	26,600
53107	Office Expense	\$	4,000
53108	Equipment	\$	11,000
53112	IT Expense	\$	3,500
53502	Continuing Education	\$	1,000
53504	Telephone	\$	5,000
53507	Utilities	\$	15,000
53516	Street Lights	\$	153,000
53520	Street Scapes	\$	10,000
55102	Insurance	\$	9,000
55200	Building Expense	\$	8,500

**Total Public Works: \$ 616,600**

**Streets (Powell Bill)**

51100	Powell Compensation	\$	70,700
52101	Software Maintenance	\$	2,600
52107	Mapping/Engineering/Legal	\$	3,500
53104	Uniforms	\$	1,400
53105	Fleet Maintenance Expense	\$	13,500
53108	Equipment	\$	1,500
53112	Office IT Expense	\$	250
53502	Continuing Education	\$	1,800
54100	Street Maintenance	\$	15,000
54103	Paving and Repairs	\$	300,000
55101	Property Liability Insurance	\$	6,500

**Total Streets (Powell Bill) \$ 416,750**

**Environmental Protection:**

56112	Solid Waste Sanitation	\$	750,000
	<b>Total Environmental Protection:</b>	<b>\$</b>	<b>750,000</b>

**Economic Development:**

56111	Economic Development	\$	1,000
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	<b>Total Economic Development:</b>	<b>\$</b>	<b>1,000</b>
<b>Parks &amp; Recreation:</b>			
51100	Parks & Recreation Compensation	\$	393,500
53100	Supplies	\$	4,000
53102	Office Supplies	\$	5,000
53104	Uniforms	\$	3,900
53105	Fleet Maintenance Expense	\$	8,200
53107	Office Expense	\$	8,000
53108	Equipment	\$	6,500
53109	Program Services	\$	38,500
53112	IT Expense	\$	3,500
53113	Turf Grass Maintenance	\$	8,000
53114	Youth and Adult Services	\$	65,000
53115	Concession Supplies	\$	6,000
53502	Continuing Education	\$	4,500
53507	Utilities	\$	34,000
53518	Utilities/Community Building	\$	3,500
53519	Utilities/Park Office	\$	2,500
53520	Facility Maintenance	\$	22,500
55100	Property and Liability Insurance	\$	6,000
55502	Grounds Maintenance	\$	6,000
56107	Advertising	\$	3,000
	<b>Total Parks &amp; Recreation:</b>	<b>\$</b>	<b>632,100</b>
	<b>TOTAL GENERAL FUND EXPENSES:</b>	<b>\$</b>	<b>5,654,250</b>

**Schedule B: Wastewater Fund:  
Administration:**

51100	Wastewater Compensation	\$	351,900
52101	Software Maintenance	\$	13,000
52108	Legal	\$	5,000
53102	Office Supplies	\$	4,500
53104	Uniforms	\$	3,000
53112	Office IT Expense	\$	1,500
53502	Continuing Education	\$	2,000
53503	Water Conservation Education	\$	1,000
53504	Telephone	\$	5,500
53505	Postage	\$	30,000
55100	Property and Liability	\$	12,500
56100	Bank Service Charge	\$	3,500
	<b>Total Wastewater Administration:</b>	<b>\$</b>	<b>433,400</b>

**Waste Collection & Treatment:**

52103	Professional Services	\$	120,000
52104	Wastewater Treatment	\$	985,000
53100	Supplies	\$	30,000
53105	Fleet Maintenance Expense	\$	7,000
53108	Equipment	\$	1,600
53508	Electric - PS1 Browns Hill Rd.	\$	21,500

53509	Electric - PS2 Meadow Creek Rd.	\$	41,000
53510	Electric - PS3 Creekview	\$	1,750
53511	Electric - PS4 Hwy 200 N	\$	8,000
53512	Electric - PS5 Redah	\$	6,200
53513	Electric - PS6 Elm St.	\$	15,000
53514	Electric - PS10 Town Center	\$	2,000
53515	Electric - Water Stanly County	\$	6,000
53516	Electric - PS8 Bluffton Lane	\$	2,500
53517	Electric - PS9 Walmart	\$	5,500
53518	Electric - PS7 Locust Valley	\$	2,000
53519	Electric - PS11 Town Ctr North	\$	2,500
53520	Electric - Morgan Meadows	\$	1,200
53521	Electric - Maple Street	\$	5,500
54101	Other Maintenance	\$	20,000
54103	Emergency	\$	30,000

**Total Waste Collection/Treatment: \$ 1,314,250**

**TOTAL WASTEWATER EXPENSES: \$ 1,747,650**

Section 2.

Estimated Revenues: It is expected that the following revenues will be available during the fiscal year beginning July 1, 2026, and ending June 30, 2027, to meet the foregoing appropriations according to the following schedule:

**Schedule A: General Fund**

**Taxes:**

3110	Property Taxes @ \$0.29	\$	2,470,300
3111	Interest on Property Taxes	\$	2,000
	<b>Total Taxes:</b>	<b>\$</b>	<b>2,472,300</b>

**Other Taxes and Licenses:**

3210	Sales Tax	\$	1,575,000
3240	License/Permits	\$	25,000
3250	Cable Vision Franchise Tax	\$	23,000

**Total Other Taxes and Licenses: \$ 1,623,000**

**Intergovernmental Revenue:**

3350	Utility Franchise Tax	\$	230,000
3360	Occupancy Tax	\$	2,750
3370	Court Fees/Police Reports	\$	4,000

**Total Intergovernmental: \$ 236,750**

**Beer and Wine Tax:**

3332	Beer and Wine Tax	\$	15,000
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	<b>Total Beer and Wine Tax:</b>	\$	<b>15,000</b>
<b>Solid Waste Tax:</b>			
3471	Solid Waste Fee	\$	330,000
	<b>Total Solid waste:</b>	\$	<b>330,000</b>
<b>Streets - Powell Bill:</b>			
3520	Powell Bill Revenue	\$	200,000
3540	Powell Bill Interest	\$	500
	<b>Total Streets - Powell Bill:</b>	\$	<b>200,500</b>
<b>Capital:</b>			
3860	Police Donations	\$	5,000
3881	Vehicle Sale	\$	1,500
3882	LPD Special Separation	\$	19,000
	<b>Total Capital:</b>	\$	<b>25,500</b>
<b>Miscellaneous Revenues:</b>			
3831	Interest General Fund	\$	300,000
3832	Park Fees	\$	95,000
3833	Misc. Income	\$	1,200
3834	Building Rentals	\$	10,000
3835	Concession Revenue	\$	2,000
3838	Veterans Memorial	\$	1,000
3839	ABC Income	\$	280,000
3841	Library Utilities	\$	10,000
3848	Library Cleaning	\$	8,000
7003	SRO Grant	\$	44,000
	<b>Total Misc. Revenues:</b>	\$	<b>751,200</b>
<b>TOTAL GENERAL FUND REVENUE:</b>		\$	<b>5,654,250</b>
<b>Schedule B: Wastewater Revenue</b>			
3060	Misc. Income	\$	1,500
3065	Interest	\$	2,000
3450	Availability Fees	\$	115,000
3610	User Fees	\$	1,404,150
7100	System Development Fees	\$	225,000
<b>TOTAL WASTEWATER REVENUE:</b>		\$	<b>1,747,650</b>
<b>TOTAL REVENUES:</b>		\$	<b>7,401,900</b>
<b>TOTAL EXPENSES:</b>		\$	<b>7,401,900</b>

Section 3. General Fund: For the general expense incident to proper government of the City of Locust, valuation of \$1,189,227,000 and a tax levy of \$3,448,758

Section 4. Distribution: Copies of this ordinance will be furnished to the finance officer of the City of Locust, to be kept on file for the direction of disbursement of funds.

Motion Made/Seconded by:

\_\_\_\_\_

\_\_\_\_\_

For: \_\_\_\_\_

Against: \_\_\_\_\_

\_\_\_\_\_  
Mayor Steve Huber

\_\_\_\_\_  
Amy Furr, City Clerk  
Seal

**AN ORDINANCE BY THE GOVERNING BOARD  
OF THE CITY OF LOCUST, NORTH CAROLINA  
ESTABLISHING THE PROJECT BUDGET FOR THE  
2026-2027 GENERAL FUND APPROVED CAPITAL PROJECTS**

Be it **ORDINED** by the Governing Board of the City of Locust, North Carolina, that pursuant to section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following Capital Improvement Plan Ordinance is hereby adopted.

Section 1: The projects authorized were approved during the 2026 Annual Budget process. The following amounts are appropriated for each project:

- Parks & Recreation:
  - Equipment - \$65,000
- Public Safety:
  - Public Safety Facility - \$3,000,000
  - Body/Dash Camera Program – Payment #2 - \$40,000
  - Equipment (License Plate Readers) - \$25,000
- Public Works:
  - Vehicle Fleet Purchase - \$67,000
  - City Beautification: Christmas Lights - \$40,000
  - Facility Improvements - \$100,000
  - Equipment Purchase - \$8,000
- Environmental:
  - Vehicle Fleet Purchase - \$155,000
  - Equipment (Garbage Carts) - \$500,000

**Total: \$4,000,000**

Section 2: The officers of this unit are hereby directed to proceed with the procurement of these capital projects within the terms of the board resolution.

Section 3: The following revenues are anticipated to be available for the completion of these projects:

- Transfer from General Fund Balance Reserve \$4,000,000

**Total: \$4,000,000**

Section 4: The finance officer is hereby directed to maintain specific detailed accounting records to provide accounting required by applicable state, federal and local regulations.

Section 5: Copies of this capital improvement plan ordinance shall be furnished to the clerk to the Governing Board, and to the Budget Officer and the Finance officer for direction in carrying out this project.

Duly adopted this 11 day of June 2026.

\_\_\_\_\_  
Amy Furr, City Clerk

\_\_\_\_\_  
Stephen Huber, Mayor



Fiscal Year 2026-2027  
Annual Operating Budget  
&  
Capital Improvement Plan



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Locust  
North Carolina**

For the Fiscal Year Beginning

**July 01, 2025**

*Christopher P. Morill*

**Executive Director**

## GFOA Distinguished Budget Presentation Compliance Statement

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Locust, North Carolina, for its Annual Budget for the fiscal year beginning July 1, 2025. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



## Introduction

### History of Locust

The City of Locust was established in western Stanly County in the late 1860s by German, Scotch Irish, and English immigrants. The community was known as the “Crossroads”. Many travelers came through on the way to Cabarrus, Anson, and Mecklenburg counties.

A central well was dug close to the locust tree to serve the citizens of the community as well as travelers and their livestock as they were traveling through. As many as 25 families would do their washing there in a single day since it was the only source of water.

In 1869 the city was officially incorporated as the City of Locust.

The community, previously known as “Crossroads” held a meeting to decide on a new name. A young girl in the community, Miss Maggie Howell, happened to look out at a wooded plot where a large locust tree was in full bloom. Beyond the locust tree, plowed fields laid flat and the reddish clay dirt of the Charlotte Road stretched out level. Miss Howell suggested the name “Locust Level”. And it was called Locust Level until May 29, 1894. The Level was dropped, and it was simply called Locust.

Locust’s convenient location, situated between Charlotte and Albemarle, contributed to its economic growth and served as a hub for the surrounding region.

Over the years, Locust has maintained its small-town charm while embracing sustainable growth and development. The city has seen residential expansion, with new neighborhoods and housing developments being established to accommodate a growing population.

Today, Locust stands as a thriving community that cherishes its history while embracing the opportunities of the present. The city’s rich heritage, strong sense of community, and dedication to progress have positioned Locust as a desirable place to live, work, and raise a family.

As Locust continues to evolve, it remains committed to preserving its small-town values, supporting local businesses, and fostering a high quality of life for its residents.

## Community Profile

**Locust is the 2<sup>nd</sup> largest municipality in Stanly County  
and the 127<sup>th</sup> largest municipality in North Carolina**



Stanly County, North Carolina

Population: 5,992 (2024 OSBM  
Municipal Population Estimates)

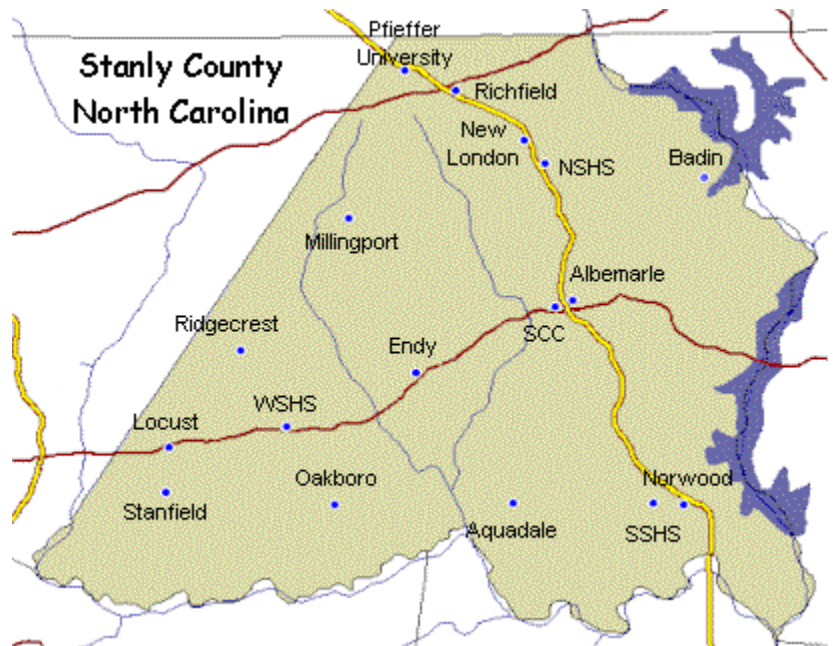
Land area: 8.2 sq mi

Median Housing Value: \$322,100

Median Household Income: \$81,577

Total Housing Units: 2,102

[Source: Census QuickFacts 2024](#)



## Government

### **Effective July 1, 2023 the City of Locust operates under the Council-Manager Form of Government**

The City of Locust City Council is dedicated to serving its residents with integrity, transparency, and a commitment to the betterment of the community. Through responsible governance and effective leadership, the City of Locust strives to enhance the well-being of its citizens and foster a prosperous future.

**Open and Accountable Government:** Locust City Council values open communication and transparency. It actively engages with its residents, encouraging their participation in decision-making processes. By maintaining clear channels of communication and providing access to information, Locust City Council ensures that the community remains well-informed and actively involved in shaping the city's future.

**Efficient and Responsive Services:** Locust City Council is committed to delivering efficient and responsive service to its residents. Whether it's providing essential services, maintaining infrastructure, or addressing community needs, Locust City Council works diligently to ensure the highest standards of service delivery.

**Responsible Fiscal Stewardship:** Locust City Council understands the importance of responsible financial management. It carefully allocates resources, maintains a balanced budget, and seeks opportunities for economic growth. Through prudent financial decision-making, Locust City Council fosters a stable and sustainable environment that supports community development, infrastructure improvements, and the delivery of essential services.

**Planning for Sustainable Growth:** Locust City Council takes a proactive approach to planning for the future. It recognizes the importance of sustainable growth and development that balances economic prosperity, preserving natural resources, and promoting responsible land use.

**Upholding Public Safety and Welfare:** Locust City Council places the highest priority on the safety and welfare of its residents. It invests in comprehensive public safety services to ensure the well-being of the community. By collaborating with local agencies and supporting initiatives that promote public safety, City Council creates a secure and peaceful environment for all.

The City of Locust City Council is committed to excellence in serving its residents, and work tirelessly to meet the needs of its citizens while working towards a prosperous future.

Unlike many cities, Locust City Council members do not receive financial compensation for their services. They volunteer their time for the betterment of the community.

## Quality of Life

At the heart of the Piedmont region, the City of Locust offers its residents a remarkable quality of life. Nestled in a welcoming community, Locust embraces a balance between small-town charm and modern amenities, making it an ideal place to call home.

**Strong Community Support:** Locust thrives on the strength of its tight-knit community. Residents take pride in their city, fostering a sense of belonging and unity. Whether it's attending local events, supporting neighborhood initiatives, or volunteering for worthy causes, the residents of Locust come together to create a vibrant community.

**Safe and Welcoming Environment:** Locust is committed to providing a safe and secure environment for its residents. The City's dedicated police force works tirelessly to maintain peace and ensure the well-being of its citizens. Locust embraces diversity and inclusivity, welcoming individuals from all walks of life, and fostering an environment where everyone feels valued and respected.

**Excellent Education:** Locust places great emphasis on education, offering its residents access to exceptional education opportunities. The City boasts a network of highly regarded schools, both public and private, that provide a nurturing and challenging environment for students to grow academically and personally.

**Abundant Recreational Opportunities:** Locust takes pride in its natural beauty and offers a wide range of recreational opportunities for residents of all ages. With well-maintained parks and facilities, the City encourages an active and healthy lifestyle.

**Thriving Economy:** Locust is a city that values economic growth and development. With a diverse and expanding business landscape, Locust creates employment opportunities, attracts investment, and fosters entrepreneurial spirit. The City's close proximity to Charlotte, along with its supportive business climate, contributes to a robust economy that benefits its residents.

The City of Locust is dedicated to enhancing the quality of life for its residents, and we strive to create an environment where residents can flourish and enjoy a fulfilling life.

## City Council



Locust City Council Members (top step, standing, from left to right): Mayor Steve Huber, Barry Sims, Michael Haigler, and Roger Hypes. (bottom step, from left to right): Denise “De Dee” Nathan, Mayor Pro-Tem Larry Baucom, Mandy Watson, and Rusty Efird.

The Locust City of Locust City Council is comprised of a Mayor and seven Councilmembers. Elections for the office of Council are held at two-year intervals in November. Elections are non-partisan and all members are elected for four-year terms. The Mayor is elected for a two-year term at the same time elections for City Council are held.

All municipal elections are conducted by the Stanly County Board of Elections in accordance with general laws of North Carolina. No primary elections are held.

The City Council acts as the legislative body of the City, and they provide guidance and direction to City staff to meet the goals of the City. As such, the City Council adopts the annual operating budget, which by law is always balanced and which includes a tax rate levied against real property, wastewater rates, and other fees; expenditures on municipal projects and programs, including such capital projects as street improvements, buildings and facilities maintenance and construction; and funds for departmental operations, such as police protection, planning, recreation, and wastewater collection. The City Council is the final authority in adopting laws and rules that govern the City of Locust and provides for the safety and welfare of its citizens and visitors.

## Boards and Committees

**Advisory committees and boards offer citizens the opportunity to be involved in the City's decision-making processes, by directly advising the City Council.**

### **Planning & Zoning Board**

The Planning and Zoning Board reviews and makes recommendations to the City Council on all proposals for rezoning, various land development-related requests, and amendments and additions to the City's Land Development Ordinance and Land Use Plan. The Planning & Zoning Board has no judicial or final decision authority but provides guidance to the City Council on those requests. The Planning & Zoning Board also serves as the Board of Adjustment.

### **Board of Adjustment**

The Board of Adjustment conducts public hearings (of quasi-judicial nature) and renders rulings on variances from the City's land development regulations and appeals to zoning decisions made by the Planning & Zoning staff.

### **Parks & Recreation Advisory Board**

The Parks & Recreation Advisory Board reviews and makes recommendations to the City Council on proposed programs, event and/or capital improvements associated with the Locust Parks & Recreation Department.

City Administration

Cesar R. Correa  
**City Manager**

Connie Mosher  
**City Attorney**

Amy Furr  
**City Clerk**

Department Directors

Stephania Morton  
**Finance Director**

Scott Efird  
**Planning & Zoning Director**

Jeff Shew  
**Chief of Police**

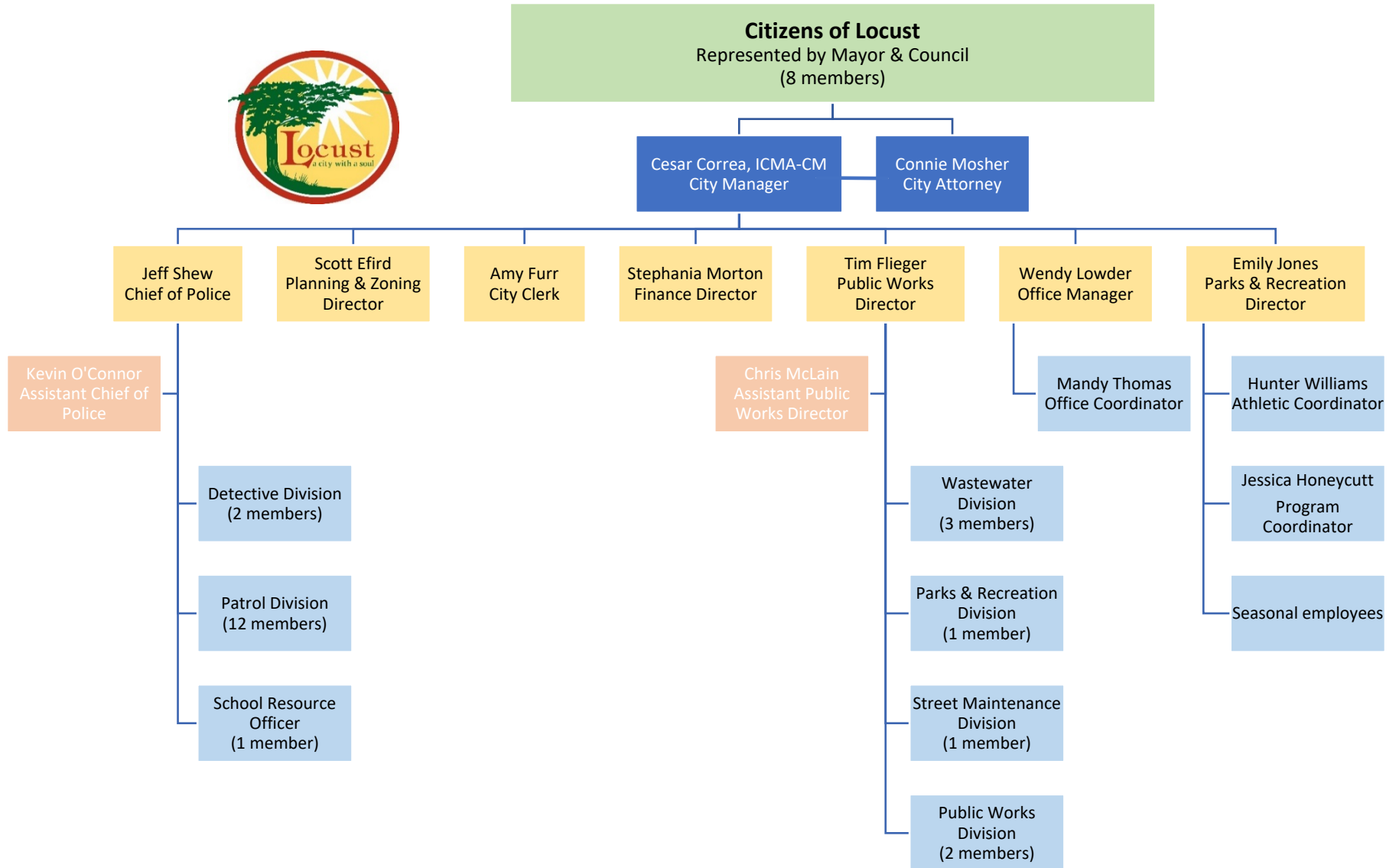
Tim Flieger  
**Public Works Director**

Wendy Lowder  
**Office Manager**

Emily Jones  
**Parks & Recreation Director**

# Organization Chart

## Full-Time Positions FY 2026-2027



# Budget Process

## Overview

The City's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund and Enterprise Funds. Project ordinances are adopted for Capital Project funds and proprietary capital improvements. All budgets are prepared using the modified accrual basis of accounting.

The City Manager acts as the City's Budget Officer. As of December 16, 2021, Cesar Correa ICMA-CM, City Manager is recognized as a Certified Budget & Evaluation Officer by the North Carolina Local Government Budget Association.

Budgetary control is executed at the department level or by project. The City Manager, upon City Council approval, is authorized to transfer appropriations between functional areas within a fund without limitation. During the fiscal year, several amendments to the original budget are necessary.

## Procedures

The budget is the single most important document presented to the City Council. The budget is primarily intended to establish policy determination, but it also serves the citizens by providing an understanding of the City's operating fiscal programs. It reflects the City's commitment to maintain necessary services, improving quality of service and keeping the impact of taxes to the citizens to a minimum.

The City operates under an annual budget ordinance adopted in accordance with the provisions of the Local Government and Fiscal Control Act. The budget ordinance is the legal basis of the budgetary accounting system and the standard by which proposed expenditures are measured. The balanced budget ordinance must be adopted prior to the beginning of the fiscal year. The ordinance is subjected to public inspection and a public hearing prior to adoption. The budget is considered balanced when estimated net revenue equals appropriations.

The budget is adopted on a functional basis and is prepared using the modified accrual method of accounting for all funds. This accounting approach recognizes revenues when they become both measurable and available to pay liabilities of the current period. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, if measurable. All the monies received and expended must be included in the budget ordinance. Departmental appropriations within each function that have not been expended by the end of the fiscal year will lapse.

The preparation of the budget not only requires structured guidelines but also the participation and cooperation of many participants and a carefully scheduled series of events. The City in the formulation of the budget adheres to the following summarized budget process.

## Formulate Historical Data

During the first phase of the budget process the accumulation of past financial information is prepared by the Finance Department. The data concerning expenditures is segregated by operational departments to be used by department heads and management for the current year

performance evaluation and projection of resources required to meet the upcoming year's departmental needs and objectives.

### **Preparation of Departmental Requests**

All departments receive their operating budget materials and instructions in January. Department Directors meet individually with the City Manager and Finance Director to present recommendations and/or adjustment to their respective operating expenses. In addition, Department Directors submit capital project requests and personnel requests.

Department Directors are responsible for estimating departmental expenditures. The City Manager and Finance Director make the determination of the revenue projections based on prior fiscal year realized revenues, economic trends, and recommendations by the North Carolina League of Municipalities. The budget reflects the service priorities of the Council and the Citizens of the City of Locust. The service needs of the community are determined by public hearings and feedback through the Mayor and City Council. After final service priorities have been established and agreed upon, a balanced funding plan is formulated. Through careful assessment of funding requirements and financing methods (if needed), a proposed budget document is organized into final format and submitted to Council for their consideration and adoption.

### **Consolidate Preliminary Budget**

The departmental requests are submitted to the Budget Officer to incorporate the individual departmental requests with the revenue projections made by the Finance Department into an overall budget. At this point, a balanced budget is submitted to the City Council during the Annual Budget Retreat along with a recommended tax rate. Departmental capital outlay requests are analyzed in accordance with the Capital Improvement Program and the formal budget reviews begin.

### **Evaluate Service Priorities and Objectives**

The evaluation of service priorities and objectives is an important step in developing a fiscal plan which will achieve the City's program of service for the ensuing year. The budget document should reflect the service priorities of the governing body and citizens of Locust. The service needs of the community are determined by the citizen's public hearing and feedback through the City Council. A comprehensive review of service needs compared to departmental goals and objectives will be evaluated by the City Manager and Finance Director during individual departmental budget review meetings.

### **Balance Proposed Budget**

After the City's program of service priorities has been established, a balanced plan for funding must be formulated. Through careful assessment of funding requirements and financial elements a proposed budget document is organized into final format and submitted to the City Council for legislative review. A balanced budget occurs when planned expenditures equal anticipated revenues.

### **Legislative Review**

The City Council reviews the recommended budget with the City Manager and staff during the Annual Budget Retreat. Locust City Council sets goals and priorities for the upcoming fiscal year during the Annual Budget Retreat.

A copy of the proposed budget with recommended changes is also filed with the City Clerk for public review as well as on the City's website. A public hearing is scheduled prior to the formal adoption of the budget. Adoption of the budget by the City Council establishes legal authority to incur expenditures in the ensuing fiscal year. All annual appropriations lapse at the fiscal year-end, on June 30<sup>th</sup>.

### **Budget Adoption**

The adoption of the annual budget is the culmination of extensive reviews of budget proposals by department heads, administration, and the governing body. Adoption of the budget by the governing board establishes the legal authority to incur expenditures in the ensuing fiscal year.

The annual budget serves as the foundation for the City's financial planning and control. Chapter 159 of the North Carolina General Statutes prescribes a uniform system of budget adoption, administration, and fiscal control.

The budget is prepared by fund, function (example: public safety) and department (example: Police). Not later than July 1, City Council is required to adopt a budget ordinance making appropriations and levying taxes for the budget year in such sums as Council may consider enough and proper, whether greater or less than the sums recommended in the adopted budget.

### **Budget Calendar**

A budget calendar is included in the North Carolina General Statutes which prescribes the last day on which certain steps of that budget procedure are to be performed. The following schedule lists the tasks to be performed and the date by which each is required to be completed.

#### **January**

1. City Manager transmits budget kick-off memorandum to Department Directors.
2. Budget packets distributed to Department Directors.

#### **February**

1. Completed expenditures requests submitted to City Manager.
2. Finalized Fee Schedule is submitted.
3. City Manager and Finance Director meet with individual Department Directors to review budget requests.
4. Budget packet submitted to City Council members.

#### **March**

1. Department Directors complete performance evaluations and present merit increase recommendations.
2. City Council receives copy of the proposed budget (1<sup>st</sup> draft)

3. City Council participates in the annual budget retreat to set goals and funding priorities.
4. City Manager begins to amend proposed budget based on Council's direction following the annual budget retreat.

#### **April**

1. City Manager presents revised budget version during April Council meeting.
2. City Council schedules public hearings for May and June Council meetings.

#### **May**

1. City Manager presents a recommended budget for introduction.
2. City Council provides additional feedback and direction based on public comments.

#### **June**

1. Public Hearing on budget proposal.
2. Budget Ordinance is adopted by the City Council.

### **Public Input**

The City Council of the City of Locust takes pride in an open and transparent budget process. The City Manager begins by informing the public that budget planning has begun during the January Council meeting. At this time, the budget calendar is explained to the public; and the public is informed of their right to participate in the planning process. Notice is given during the February Council meeting as to when the budget retreat will take place. In addition to the Council meeting, the City of Locust also uses social media platforms, and our local newspaper, to advertise the budget retreat.

Members of the public are welcomed and encouraged to participate during the budget retreat. In addition, the City Council sets a special public comment session during the budget introduction, typically in May. Finally, the public can participate one last time during the public hearing period during the June meeting, when the budget is adopted.

### **CIP (Capital Improvements Plan)**

The City develops a five-year plan for capital improvements and reviews and updates the plan annually.

### **Budget Transfers & Amendments**

The budget begins July 1, but changes to revenues and expenditures can occur throughout the fiscal year. Using a budget transfer, monies are transferred within the departmental budget, from one line-item revenue or expenditure to another line-item. This process requires the approval of the Locust City Council .

A budget amendment usually involves larger sums of money and results in a change to the department's overall revenue and/or expenditure level. Budget amendments also require City Council approval. Both budget transfers and amendments must adhere to balanced budget requirements and impose no additional tax levy liability on citizens.

## Budget Message

June 11, 2026

The Honorable Steve Huber, Mayor  
Members of the Locust City Council  
City of Locust, North Carolina

Dear Mayor Huber and Members of the City Council:

Pursuant to Section 159-11 of the North Carolina General Statutes, attached is the recommended FY 2026-2027 budget for your review and consideration. I want to thank the Mayor and City Council for providing staff with specific directions during our budget workshop on March 21, 2026. Your comments and directions were used as guidelines for budget recommendations. I also want to thank department directors and their respective staff for their assistance in preparing this proposal.

The 2026-2027 FY City-wide budget totals \$7,401,900 for both General Fund and Enterprise Wastewater Fund.

**The proposed property tax rate for FY 2026-2027 is \$0.29/\$100.**

This recommendation assumes the North Carolina General Assembly will not make changes to local government revenues distribution that would impact the City of Locust.

It is important to note, that at the time of this budget message, that the North Carolina General Assembly is considering measures to cap, reduce, and/or eliminate property taxes in North Carolina. A constitutional amendment is anticipated in November's ballot to be voted on by constituents.

Per Council's direction, the focus of this budget aims to uphold the City's mission statement to "plan and prioritize for the citizens' well-being through equitable and quality services, focusing on cost-effective government." The City Council is to be commended for continuing to be conservative in projecting revenues, in holding down expenditures, and in maintaining a healthy fund balance reserve. These practices have enabled the City of Locust to remain in a healthy financial position.

As per the 2024-2025 FY audit, the City's unassigned General Fund balance reserve was \$8,007,702 or 147.37% of total General Fund expenditures for the 2024-2025 fiscal year.

The principal challenge we focused on when developing the FY 26-27 budget is managing growth to ensure our infrastructure and personnel are adequate for the rapid growth we are experiencing and expecting. According to the *US Census Bureau Annual Estimates of Resident Population for Incorporated Places for the period April 1, 2020 to July 1, 2023*, Locust was the 7<sup>th</sup> fastest growing municipality in North Carolina during this period. Our proximity to Charlotte, our public services, and our small-town

feel makes Locust a very desirable community. It is imperative that we continue to invest in infrastructure and staff to maintain the high quality of services our residents expect.

The budget presented reflects a conservative revenue forecasting approach that we believe meets the needs of our operations. At this time, we do not anticipate any policy, regulatory, or legislative challenges facing the City of Locust in FY 2026-2027.

Notice of this submission will be given to the news media and the public, and a public hearing will be scheduled at the Council's meeting on June 11, 2026, at 7:00pm. A copy of this proposed budget will be placed on file with the City Clerk and will be available for public inspection during normal business hours within 10 days prior to the June 11<sup>th</sup> public hearing.

### **Budget Highlights**

#### **The General Fund Operating Budget**

Revenues for the General Fund increased by 11.70% or \$592,250.00. This is mainly a result of increased property values, new home construction and commercial development experienced in 2025.

The revenues for the General Operating Budget consist of locally collected property taxes, state collected taxes, and city income sources such as fees, fines, and interest in investments. The revenues are estimated by several means: North Carolina League of Municipalities (NCLM) estimates, past and current revenue activity, and an analysis of current economic conditions and forecasts. State collected revenues were estimated using the NCLM recommendations with a conservative approach.

We believe that our growth will continue to be quite modest for the next fiscal year. Each one cent on the tax rate generates approximately \$118,922 in revenues. Property and vehicle taxes comprise approximately 44% or \$2,472,300 of the revenues for the general operating budget. The City's property tax base increased by 5.22% from FY 2025-2026 primarily due to new commercial and residential construction in 2025.

The City continues to invest fund balance reserves in the North Carolina Trust Management Fund, NC CLASS and Pinnacle's IntraFi which continue to yield substantial returns due to current Federal interest rates.

The City locked rates for vision and dental, and a 7.64% decrease in health benefits for City employees. In addition, patrol officers received salary adjustments based on a higher starting pay for police officers; maintenance workers in the Public Works Department also received salary adjustments based on a higher starting pay. And employees received a 3% cost of living adjustment based on 2025 Consumer Price Index.

The General Fund remains debt-free while also maintaining a healthy fund balance reserve.

## **Wastewater Enterprise Fund**

Pursuant to House Bill 436 “An Act To Provide For Uniform Authority To Implement System Development Fees For Public Water and Sewer Systems in North Carolina.” The City of Locust contracted The Wooten Co. to complete a System Development Fee Study in 2023. This study is valid for 5 years, at which point the City will have to perform a new study to determine the appropriate System Development Fee. **For FY 2026-2027, the recommended wastewater system development fees remains at \$5,700, which is the maximum allowed per the System Development Fee Study.**

For the upcoming FY 2026-2027 year, the wastewater fee schedule remains the same, despite an anticipated 4% increase in treatment costs from Stanly County Utilities.

It is important to note that Stanly County is currently working towards improving the West Stanly Treatment Plant to achieve a treatment capacity of 2.5 MGD (million gallons per day.) The costs associated with this capital improvement are projected to be between \$40M to \$50M. County and the City of Locust completed a feasibility study for potential consolidation during FY 24-25.

The City of Locust will explore collaboration with Stanly County in the cost share of the WSTP improvements.

The Wastewater Enterprise Fund remains debt-free while maintaining a healthy fund balance reserve.

## **Powell Fund**

In order to provide appropriate street and sidewalk infrastructure for future generations, FY 2026-2027 includes a recommendation to allocate the entire Powell Bill disbursement for street paving and repairs purposes. In addition, the General Fund will supplement paving funds in order to allocate a total of \$300,000 per year towards paving repairs. The City will continue to prioritize re-pavement schedule based on the results of the 2025 pavement condition study.

The City anticipates accepting additional roads in FY 2026-2027 from private developers, following successful completion of City road standards.

## **Capital Improvement Program**

For FY 2026-2027 the City will continue to fund capital improvements separately from the operating budget. The finance officer will continue to maintain specific detailed accounting records to provide accounting required by applicable state, federal and local regulations. The capital improvement plan budget for FY 2026-2027, including both General Fund and Wastewater Fund, total \$4,000,000.00

### General Fund – Capital Improvement Plan

The recommended Capital Improvement Program for the General Fund FY 2026-2027 includes, at Council’s request:

- **Public Safety:**
  - Public Safety Facility - \$3,000,000
  - Body/Dash Camera Program – Payment #3 - \$40,000
  - Equipment – LPR Program - \$25,000
- **Public Works:**
  - City Beautification: Christmas Lights - \$40,000
  - Facility Improvements - \$100,000
  - Equipment Purchase - \$8,000
  - Vehicle Fleet – Landscaping - \$67,000
- **Environmental:**
  - Vehicle Fleet Purchase - \$155,000
  - Sanitation Equipment (Carts) - \$500,000
- **Parks & Recreation:**
  - Equipment - \$65,000

**Total: \$4,000,000**


The following revenues are anticipated to be available for the completion of these projects:

Transfer from General Fund Balance Reserve	\$4,000,000
<b>Total:</b>	<b>\$4,000,000</b>

The capital purchases listed above are incorporated into the City’s Capital Improvement Plan. These items will be paid through a combination of installment payments, capital reserve funds, system development fees, and fund balance reserves. **These purchases will not incur any type of debt or financing.**

The City of Locust is fortunate and proud of the hard-working elected officials and staff, and for their dedication to this community. I would like to acknowledge the Mayor and City Council for their continuous support and leadership.

Respectfully,



Cesar Correa  
City Manager

## Financial Policies

### Statement of entity-wide long-term financial policies

The City of Locust is committed to maintaining sustainable and responsible financial practices that ensure long-term stability and prosperity of our community. Our overarching financial policies are designed to promote fiscal prudence, transparency, and accountability, while effectively managing our resources to meet the evolving needs of our residents.

To achieve these goals, we prioritize long-term financial planning and budgeting. We strive to establish a robust financial framework that accounts for both short-term obligations and long-term commitments. This includes setting realistic revenue projections, managing expenditures, and thoughtfully implementing a capital improvement plan to avoid excessive and/or unnecessary financial burdens.

The City of Locust recognizes the importance of building and maintaining adequate reserves to protect against unforeseen events and economic downturns. By consistently adhering to strict reserve policies, we aim to mitigate financial risks and safeguard essential services for our community, even during challenging times.

Our local government is committed to promoting sustainable economic growth and attracting investments that contribute to our community's prosperity. We actively seek opportunities for public-private partnerships, share services with other local governments, explore innovative revenue sources, and encourage responsible economic development practices that generate sustainable sources of income.

Transparency and accountability are fundamental principles guiding our financial policies. We are dedicated to providing clear and accessible information to our constituents regarding our budgetary decisions, financial performance, and long-term financial planning. We encourage open communication and engaging with the community to build trust and ensure the public has a voice in shaping our financial priorities.

As stewards of public funds, we understand that our financial decisions have a direct impact on the well-being of our residents. We are committed to balancing fiscal responsibility with the delivery of essential services and infrastructure investments that promote the overall quality of life in our community.

### Operating Budget Policies

Pursuant to the North Carolina General Statutes Article 159-11 the City will adopt a balanced budget which provides a work program and an operational plan for the ensuing year. The City will maintain a program of budgetary controls to ensure adherence to the budget. Monthly financial statements will be prepared for the City Council and City Manager and department heads to assist in the monitoring of actual revenues, expenditures and budgeted amounts. Comprehensive financial data will be compiled annually to include user rates, capital improvement programs and forecasting or projections of financial status. These reports are imperative for long-term financial planning.

The City will retain an independent accounting firm to perform an annual financial and compliance audit in accordance with general accepted accounting practices as outlined by the Governmental Accounting, Auditing, and Financial Reporting (GAAFR).

As a part of the normal budget process, the Finance Department and City Manager (serving as the Budget Officer) will review and estimate revenues in an objective and realistic manner. Attempts will be made to secure additional revenue sources to offset any reductions of local funding. The City will re-evaluate annually all user charges and fee schedules at a level related to the cost of providing these services. The Wastewater Enterprise Fund will adhere to the full utility concept which allows each user to contribute revenues proportional to the level of service received. This concept requires that income be sufficient to maintain self-supporting fund status. The General Fund may be compensated by the Enterprise Fund for general and administrative services provided.

### Investment Policy

The City will continue to monitor the cash flow of all funds on a regular basis to ensure maximum investment of idle cash. The criteria for selecting an investment will include safety, liquidity and yield. The City will invest in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow requirements of the City and conforming to all State statutes governing the investment of idle funds.

The City will invest only in quality investments which comply with the North Carolina Budget and Fiscal Control Act. Each month an investment report will be prepared for review by the Finance Director and City Manager in order to:

- To maintain and improve the City's financial position.
- To maintain and improve the City's credit ratings by meeting or exceeding the requirements of rating agencies through sound financial policies.
- To maintain and increase investor confidence in the City and to provide credibility to the citizens of the City regarding financial operations.
- To protect the City of Locust from emergency fiscal crisis by ensuring the continuance of services even in the event of an unforeseen occurrence.
- To ensure that Council's adopted policies are implemented in an efficient and effective manner.

The cash management and investment program of the City of Locust shall be operated in conformance with federal, North Carolina, and other legal requirements, including provisions of the North Carolina General Statutes, specifically The Local Government Budget and Fiscal Control Act, primarily GS. 159-30- Investment of Idle Funds.

The City Manager, in coordination with the Finance Director, shall have the responsibility for the administration of the investment policy of the City of Locust. The City Manager and Finance Director will routinely monitor the contents of the portfolio, the available markets, and the relative values of competing instruments, and will adjust the portfolio accordingly.

The City's objectives in managing the investment portfolio, in order of priority, are safety, liquidity, and yield.

- **Safety:** Safety of invested principal is the foremost objective of the investment program. Investment shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To best mitigate against credit risk (the risk of loss due to the failure of the security issuer) diversification is required. To best mitigate against interest rate risk (the risk that changes in interest rates will adversely affect the market value of a security and that the security will have to be liquidated and the loss realized) the second objective, adequate liquidity, must be met.
- **Liquidity:** The investment portfolio shall remain sufficiently liquid to meet all operating and debt service cash requirements that may be reasonably anticipated.
- **Yield:** the investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary, economic and interest rate cycles, taking into account investment risk constraints and liquidity needs.

Employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose to the City Manager any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial or investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individuals with whom business is conducted on behalf of the City.

The Finance Director is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the entity are protected from loss, theft, or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met.

The City is empowered by North Carolina G.S. 159-30(c) to invest in certain types of investments. The City Council approves the use of the following investment types:

- Obligations of the United States or obligations fully guaranteed as to both principal and interest by the United States.
- Obligations of the Federal Financing Bank, the Federal Farm Credit Bank, the Federal Home Loan Banks, the Federal Home Loan Mortgage Corporation, the Federal National Mortgage Association, the Government National Mortgage Association, the Federal Housing Administration, and the United States Postal Service.
- Obligations of the State of North Carolina.
- Bonds and notes of any North Carolina local government or public authority that is rated “AA” or better by at least two of the nationally recognized rating services or that carries any “AAA insured” rating.
- Fully collateralized deposits at interest or certificates of deposit with any bank, savings and loan association or trust company that utilizes the Pooling Method of collateralization.
- Prime quality commercial paper bearing the highest rating of at least one nationally recognized rating service, which rates the particular obligation.
- Banker’s acceptance of a commercial bank or its holding company provided that the bank or its holding company is either (i) incorporated in the State of North Carolina or (ii) has outstanding publicly held obligations bearing the highest rating of at least one nationally recognized rating

service and not bearing a rating below the highest by any nationally recognized rating service which rates the particular obligations.

- Participating shares in a mutual fund for local government investment, provided that the investments of the fund are limited to those qualifying for investment under G.S. 150-30(c) and that said fund is certified by the LGC. The only such certified fund is the North Carolina Capital Management Trust.
- Evidences of ownership of, or fractional undivided interest in, future interest and principal payments on either direct obligations of the United States government or obligations of the principal of and the interest on which are guaranteed by the United States, which obligations are held by a bank or trust company organized an existing under the laws of the United States or any state in the capacity of custodian (STRIPS).
- Guaranteed investment contracts utilizing repurchase agreements but only for the investment of debt proceeds which are to be collateralized at 105% and marked to market on a daily basis.

The Finance Director will prepare a monthly investment report that will be submitted to the City Council. The monthly investment report will include, but is not limited to, a listing of all investments, the investment description, the settlement and maturity dates, the cost value, and the yield to maturity (if applicable).

### Basis of Budgeting

The City of Locust budget is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.

The accounts of the City of Locust are organized based on funds and account groups. A fund is an independent fiscal and accounting entity, with a self-balancing set of accounts comprised of assets, liabilities, fund equity, revenues and expenditures or expenses as appropriate. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistently with legal and managerial requirements. The account groups are not funds but are a reporting device used to account for certain assets and liabilities of the governmental funds that are not recorded directly in those funds.

### Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Specifically, it relates to the timing of the measurements made, regardless of the measurement focus applied. In accordance with North Carolina General Statutes, all funds of the City are maintained during the year using the modified accrual basis of accounting. The governmental fund types are presented in the financial statements using the same basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 90 days of the end of the current fiscal year. Expenditures generally are recorded when

a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgements, are recorded only when payment is due.

## Budget Transfers & Amendments

Full implementation of the budget begins immediately on July 1. Pursuant to North Carolina General Statute 159-15, the budget may be amended by submission of proposed changes to the City Council. Upon City Council approval, the City Manager is then authorized to transfer funds from one appropriation to another within the same fund. All budget amendments and transfers must adhere to balanced budget requirements.

## Encumbrances

As required by North Carolina General Statutes, the City maintains encumbrance accounts, which are considered “budgetary accounts” under which purchase orders, contracts and other commitments for expenditures of funds are recorded in order to reserve that portion of applicable appropriation.

## Debt

The City shall not knowingly enter into any contracts creating significant unfunded liabilities. If utilized, general obligation debt of the City will not exceed eight percent (8%) of the assessed valuation of the taxable property of the City.

The City takes a planned approach to the management of its long-term outstanding debt and makes an effort toward funding from internally generated capital, when appropriate. The City will consider the use of long-term debt financing only when it meets the following criteria:

- The financing period is no longer than the estimated life of improvement.
- The cost of the improvement including interest is reasonable.
- The projected revenue increases to be used to pay the debt are not excessive.
- The improvement will benefit both current and future citizens of the City.

The City will follow a policy of full disclosure on every financial report. Finally, the City may utilize the authority granted within the General Statutes for lease or installment purchases when deemed appropriate.

## Fund Balance Reserve

The Local Government Budget and Fiscal Control Act states: “Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts at the end of the fiscal year next preceding the budget year.”

The City will maintain as a minimum a general fund balance, less restricted funds, to be used for unanticipated emergencies of twenty-five percent (25%) of the General Fund. These funds will be used to avoid cash-flow interruptions, generate interest income, eliminate the need for short-term borrowing, and assist in maintaining an investment grade bond rating.

The City's Annual Budget Report will include a section which shows the City's ending Fund Balance, and also shows this Fund Balance as a percentage of expenditures.

In the event the City's targeted minimum Fund balance drops below twenty-five percent (25%), each annual budget ordinance shall address, at a minimum, actions to be taken by Council to increase the fund balance back to twenty-five percent (25%).

## Governmental Funds

These funds are used to account for governmental functions. Governmental funds include the following fund types:

- **General Fund:**

The General Fund is the general operating fund of the City. It is used to account for expenditures and all financial resources for services to the public, except for those required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, grants and various other taxes and licenses. The primary expenditures are for public safety, public works, recreation, and general governmental functions.

- **Powell Fund:**

The Powell Fund is used for the construction, maintenance and repair of all public streets, sidewalks, bridges, and other ways of public passage within corporate limits. North Carolina levies motor fuel taxes pursuant to a formula that increases taxes when the wholesale price of motor fuels increases. North Carolina General Statute 136-41.1 appropriates a certain percentage of this revenue, plus an additional percentage of the net proceeds of the North Carolina Highway Trust Fund, to eligible municipalities across the state.

### Proprietary Funds

These are used to account for business-type activities.

- **Enterprise Fund (Wastewater):**

The Enterprise Fund accounts for operations that are a) financed and operated in a manner similar to private business enterprises where the intent of the governing body is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or b) where the governing body has decided that the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

# Budget Ordinance

City of Locust  
2026-2027 FY Budget Ordinance

BE ORDAINED BY THE CITY COUNCIL OF THE CITY OF LOCUST, NORTH CAROLINA:

**Section 1. Appropriations:**

The following amounts are hereby appropriated for the operation of the City government and its activities for the fiscal year beginning July 1, 2026, and ending June 30, 2027, according to the following schedule:

**Schedule A. General Fund:**

**General Government:**

Administration Compensation	\$690,600
Legal	\$2,000
Employee Wellness	\$13,000
Mapping/Surveying/Plan Review	\$40,000
Audit	\$35,000
Misc. Supplies	\$1,000
Office Supplies	\$3,000
Fleet Maintenance Expense	\$3,000
Dues	\$16,000
Office Expenses	\$15,000
IT Expense	\$30,000
Travel	\$5,000
Continuing Education	\$7,500
Telephone	\$4,000
Postage	\$1,700
Advertising	\$1,000
Insurance-Property/Liability	\$12,500
Property Tax Collections	\$50,000
Municipal Election	\$2,000
<b>Total General Government</b>	<b>\$932,300</b>

**Central Services:**

Government Center	\$75,000
Veterans Memorial	\$2,500
Senior Center	\$25,000
<b>Total Central Services</b>	<b>\$102,500</b>

**Public Safety:**

Police Compensation	\$1,974,000
PD Legal	\$1,000
Office Supplies	\$5,000
Hiring Expense	\$1,000
Uniforms	\$14,000
Fleet Maintenance Expense	\$65,000
Equipment	\$17,000
Investigations	\$2,000
Weapon Supplies	\$3,000
K9 Expense	\$2,000
IT Expense	\$35,000
Training	\$15,000
Postage	\$500
Police Communications	\$20,000
Liability Insurance	\$48,500
<b>Total Public Safety</b>	<b>\$2,203,000</b>

**Public Works:**

Public Works Compensation	\$355,750
Software Maintenance	\$2,750
Supplies	\$4,500
Office Supplies	\$2,000
Street Blade Signs	\$1,500
Uniforms	\$3,500
Fleet Maintenance Expense	\$26,600
Office Expense	\$4,000
Equipment	\$11,000
IT Expense	\$3,500
Continuing Education	\$1,000
Telephone	\$5,000
Utilities	\$15,000
Streetlights	\$153,000
Streetscapes	\$10,000
Insurance	\$9,000
Building Expense	\$8,500
<b>Total Public Works</b>	<b>\$616,600</b>

**Streets – Transportation (Powell Bill):**

Powell Compensation	\$70,700
Software Maintenance	\$2,600
Mapping/Engineering/Legal	\$3,500
Uniforms	\$1,400
Fleet Maintenance Expense	\$13,500
Equipment	\$1,500
Office IT Expense	\$250
Continuing Education	\$1,800
Street Maintenance	\$15,000
Paving and Repairs	\$300,000
Property Liability Insurance	\$6,500
<b>Total Powell Fund</b>	<b>\$416,750</b>

**Environmental Protection:**

Solid Waste Sanitation	\$750,000
<b>Total Environmental Protection</b>	<b>\$750,000</b>

**Economic Development:**

Economic Development	\$1,000
<b>Total Economic Development</b>	<b>\$1,000</b>

**Parks & Recreation:**

Parks & Recreation Compensation	\$393,500
Supplies	\$4,000
Office Supplies	\$5,000
Uniforms	\$3,900
Fleet Maintenance Expense	\$8,200
Office Expense	\$8,000
Equipment	\$6,5000
Program Services	\$38,500
IT Expense	\$3,500
Turf Grass Maintenance	\$8,000
Youth and Adult Services	\$65,000
Concession Supplies	\$6,000
Continuing Education	\$4,500
Utilities	\$34,000
Utilities/Community Building	\$3,500
Utilities/Park Office	\$2,500

Facility Maintenance	\$22,500
Property and Liability Insurance	\$6,000
Grounds Maintenance	\$6,000
Advertising	\$3,000
<b>Total Parks &amp; Recreation</b>	<b>\$632,100</b>

**TOTAL GENERAL FUND EXPENSES: \$5,654,250**

**Schedule B. Wastewater:**

Wastewater Compensation	\$351,900
Software Maintenance	\$13,000
Legal	\$5,000
Office Supplies	\$4,500
Uniforms	\$3,000
Office IT Expense	\$1,500
Continuing Education	\$2,000
Water Conservation Education	\$1,000
Telephone	\$5,500
Postage	\$30,000
Property and Liability Insurance	\$12,500
Bank Service Charge	\$3,500
Professional Services	\$120,000
Wastewater Treatment	\$985,000
Supplies	\$30,000
Fleet Maintenance Expense	\$7,000
Equipment	\$1,600
Electric – PS1 Browns Hill Rd.	\$21,500
Electric – PS2 Meadow Creek Rd.	\$41,000
Electric – PS3 Creekview	\$1,750
Electric – PS4 Hwy 200N	\$8,000
Electric – PS5 Redah	\$6,200
Electric – PS6 Elm Street	\$15,000
Electric – PS10 Town Center	\$2,000
Electric – Water Stanly County	\$6,000
Electric – PS8 Bluffton Lane	\$2,500
Electric – PS9 Walmart	\$5,500
Electric – PS7 Locust Valley	\$2,000
Electric – PS11 Town Center North	\$2,500
Electric – Morgan Meadows	\$1,200
Electric – Maple Street	\$5,500
Other Maintenance	\$20,000
Emergency	\$30,000
<b>Total Wastewater</b>	<b>\$1,747,650</b>

**TOTAL WASTEWATER: \$1,747,650**

**Section 2. Estimated Revenues:**

It is expected that the following revenues will be available during the fiscal year beginning July 1, 2026 and ending June 30, 2027, to meet the foregoing appropriations according to the following schedule:

**Schedule A. General Fund:**

**Ad Valorem Taxes:**

Property Taxes @ \$0.29	\$2,470,300
Interest on Property Taxes	\$2,000
<b>Total Ad Valorem Taxes</b>	<b>\$2,472,300</b>

**Other Taxes and Licenses:**

Sales Tax	\$1,575,000
License/Permits	\$25,000
Cable Vision Franchise Tax	\$23,000
<b>Total Other Taxes and Licenses</b>	<b>\$1,623,000</b>

**Intergovernmental Revenues:**

Utility Franchise Tax	\$230,000
Occupancy Tax	\$2,750
Court Fees/Police Reports	\$4,000
<b>Total Intergovernmental Revenues</b>	<b>\$236,750</b>

**Beer and Wine Tax:**

Beer and Wine Tax	\$15,000
<b>Total Beer and Wine Tax</b>	<b>\$15,000</b>

**Solid Waste Tax:**

Solid Waste Tax	\$330,000
<b>Total Solid Waste Tax</b>	<b>\$330,000</b>

**Streets - Powell Fund:**

Powell Revenue	\$200,000
Powell Interest	\$500
<b>Total Powell Fund</b>	<b>\$200,500</b>

**Capital:**

Police Donations	\$5,000
Vehicle Sale	\$1,500
LPD Special Separation Allowance	\$19,000
<b>Total Capital</b>	<b>\$25,500</b>

**Miscellaneous Revenues:**

Interest General Fund	\$300,000
Park Fees	\$95,000
Misc. Income	\$1,200
Building Rentals	\$10,000
Concession Revenue	\$2,000
Veterans Memorial	\$1,000
ABC Income	\$280,000
Library Utilities	\$10,000
Library Cleaning	\$8,000
SRO Grant	\$44,000
<b>Total Miscellaneous Revenues</b>	<b>\$751,200</b>

**TOTAL GENERAL FUND REVENUE: \$5,654,250**

**Schedule B. Wastewater:**

Misc. Income	\$1,500
Interest	\$2,000
Availability Fees	\$115,000
User Fees	\$1,404,150
System Development Fees	\$225,000
<b>Total Wastewater Revenue</b>	<b>\$1,747,650</b>

**TOTAL WASTEWATER REVENUE: \$1,747,650**

**Section 3. Taxes Levied:**

There is hereby levied the rate of tax on each one-hundred-dollar valuation of tangible property both real and personal as listed for taxes as of January 1, 2026, for the purpose of raising revenues for current year's property tax as set forth in the foregoing estimates of revenue, in order to finance the foregoing appropriations: **\$0.29 cents** per hundred-dollar valuation:

**General Fund:** For the general expense incident to proper government of the City of Locust, valuation of \$1,189,227,000 and a tax levy of \$3,448,758

**Section 4. Distribution:**

Copies of this ordinance will be furnished to the finance officer of the City of Locust, to be kept on file for the direction of disbursement of funds.

ADOPTED THIS JUNE 11, 2026

Motion Made/Seconded by:

\_\_\_\_\_  
For: \_\_\_\_\_

\_\_\_\_\_  
Against: \_\_\_\_\_

\_\_\_\_\_  
Stephen Huber, Mayor

\_\_\_\_\_  
Amy Furr, City Clerk  
Seal

# Strategic Plan

## Message from Locust City Council

The City of Locust continues to experience steady growth, increased service demands, and evolving community expectations. The 2026–2030 Strategic Plan builds upon the strong foundation established in the previous planning cycle while positioning the City for long-term sustainability, service excellence, and responsible growth.

This plan reaffirms our Mission, Vision, and Core Values while advancing a more performance-driven approach to governance. Each strategic priority includes measurable objectives to ensure transparency, accountability, and continuous improvement.

The City of Locust remains committed to preserving our community character while preparing thoughtfully for the future.

### What is a Strategic Plan?

A Strategic Plan is a document that guides the City as it grows and responds to the evolving needs of residents. This 5-year plan provides direction for maintaining and improving the quality of life that makes the City of Locust, A City With A Soul.

The Strategic Plan was drafted by the City Manager based on feedback from residents, City Council members and staff. It follows best practices from the UNC School of Government and peer communities to build a plan that reflects the values and needs of our community.

### What is the process for creating strategic goals?

The process of creating strategic goals involves a systematic approach that includes assessing the current state of the City of Locust, identifying future opportunities and challenges, defining a clear vision and mission, conducting a thorough analysis of internal and external factors, setting specific and measurable objectives, formulating strategies to achieve said objectives, and finally, establishing a framework for monitoring progress and making necessary adjustments along the way.

### What is the purpose of a Strategic Plan?

The purpose of the City of Locust Strategic Plan is to uphold the City of Locust’s Vision, Mission and Core Values.

#### VISION:

Locust is the preferred community where people fulfill their dreams of home, leisure, and work.

#### MISSION:

Our mission is to plan and prioritize for the citizens’ well-being through equitable and quality services, focusing on cost-efficient government.

#### CORE VALUES:

Preserve our community history, encourage family values, maintain quality of life, and responsible stewardship of public resources.

## STRATEGIC FRAMEWORK

This Strategic Plan is organized around departmental priorities that support citywide goals of:

- Responsible growth management.
- High-quality public services.
- Community engagement and trust.
- Infrastructure investment and sustainability.
- Organizational excellence and fiscal stewardship.

Progress toward these priorities will be measured annually and reported to City Council and the public.

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## GENERAL GOVERNMENT

**Strategic Focus:** Strengthening Professional Governance, Fiscal Stewardship, and Organizational Excellence.

The City of Locust operates under the Council-Manager form of government, a structure designed to promote professional municipal government administration, policy-driven governance, and accountability to residents. As the City continues to grow, maintaining accountable governance practices, fiscal discipline, and transparency will remain foundational priorities.

Over the next five years, the City will focus on reinforcing professional governance standards, expanding training opportunities for elected and appointed officials, ensuring responsible financial planning, and maintaining best practices in financial reporting.

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### Goal 1: Reinforce the Council-Manager Form of Government

**Objective:** Strengthen adherence to the Council-Manager model by promoting role clarity, professional development, and ethical governance practices.

The Council-Manager form of government hinges on a clear distinction between policy leadership (City Council) and administrative implementation (City Manager). Continued education and reinforcement of this framework supports effective decision-making and organizational stability.

#### Key Performance Indicators:

- Encourage participation in professional governance organizations and conferences.
  - Conduct annual orientation and training sessions for elected officials.
  - Provide annual refresher training on Council-Manager roles and responsibilities.
- 

### Goal 2: Expand Professional Development for Elected and Appointed Officials

**Objective:** Identify structured and ongoing training opportunities for elected officials and appointed board members to strengthen policy leadership and decision-making.

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The City will encourage participation in courses offered through the UNC School of Government and the North Carolina League of Municipalities, as well as other relevant training providers.

**Key Performance Indicators:**

- Ensure at least one formal training opportunity annually for Council and Board members.
  - Encourage newly elected officials to attend government orientation courses within their first year of service.
  - Provide annual Board training sessions for Planning & Zoning and Parks Advisory Boards.
- 

**Goal 3: Fiscal Management and Long-Term Financial Planning**

**Objective:** Preserve strong fiscal stewardship through disciplined budgeting, long-term forecasting, and proactive capital planning.

**Key Performance Indicators:**

- Update and maintain a five-year Capital Improvement Plan (CIP) annually.
  - Maintain fund balance levels consistent with adopted financial policies.
  - Conduct long-range financial revenue and expenditure forecasts.
- 

**Goal 4: Transparent and Efficient Government Practices**

**Objective:** Promote transparency, accountability, and public confidence through recognized best practices in financial reporting and communication.

**Key Performance Indicators:**

- Maintain GFOA Distinguished Budget Presentation Award.
  - Maintain GFO Certificate of Achievement for Excellence in Financial Reporting.
  - Expand public access to financial information.
- 

**Goal 5: Invest in Professional Staff Development**

**Objective:** Support employee development and leadership training to ensure long-term organizational sustainability.

**Key Performance Indicators:**

- Provide annual professional development opportunities for department heads.
  - Encourage credentialing and certification programs.
  - Develop internal succession planning framework.
- 

**Strategic Outcome:**

By 2030, the City of Locust will have:

- Reinforced commitment to the Council-Manager form of government.
-

- Established consistent professional development expectations for elected officials and appointed officials.
- Maintained strong fiscal discipline and long-term capital planning.
- Strengthened employee professional development to support sustained growth.

## **PARKS & RECREATION**

**Strategic Focus:** Implementation of the 2023 Master Plan to Enhance Quality of Life Through Accessible, Connected, and Engaging Recreation Opportunities.

The City of Locust is committed to expanding recreational access, modernizing facilities, and strengthening community engagement through year-round programming.

The City of Locust’s 2023 Parks & Recreation Master Plan establishes a long-term vision for expanding recreational access, modernizing facilities, enhancing connectivity, and meeting the needs of a growing population. Over the next five years, the City will prioritize implementation of this plan through disciplined capital investment planning, strategic partnerships, and pursuit of grants.

The Parks & Recreation strategy for 2026-2030 focuses on five key priorities: Master Plan implementation, facility expansion, parkland acquisition, greenway connectivity, and expanded programming.

### **Goal 1: Implementation of the 2023 Parks & Recreation Master Plan**

**Objective:** Advance priority projects identified in the 2023 Master Plan through phased capital investment.

**Key Performance Indicators:**

- Completion of ADA upgrades at Officer Jeff Shelton Memorial Park.
- Initiate or complete at least 40% of identified Master Plan priority projects by 2030.
- Submit a minimum of two grant applications annually to support implementation.
- Increase overall resident satisfaction with parks and recreation services.
- Publish an annual Master Plan progress update to Council.

### **Goal 2: Expand and Modernize Recreational Facilities**

**Objective:** Construct and improve high-demand recreational facilities to accommodate community growth and program expansion.

**Key Performance Indicators:** Construct a new pickleball/tennis complex.

- Enhance and expand parking at the Locust Athletic Complex.
- Improve the existing baseball/softball complex.
- Continue partnership efforts with Stanly County Family YMCA for a new branch in Locust.

### **Goal 3: Expand Parkland and Secure External Grant Funding**

**Objective:** Strategically acquire parkland and pursue grant funding consistent with Master Plan priorities.

**Key Performance Indicators:**

- Submit at least one PARTF application during each eligible funding cycle.
  - Secure a minimum of \$500,000 in PARTF or other grant funding by 2030.
  - Acquire priority parkland parcels identified in the Master Plan.
- 

**Goal 4: Develop Connected Greenways and Trails**

**Objective:** Improve connectivity between parks, neighborhoods, schools, and the Locust Town Center through strategic greenway development.

**Key Performance Indicators:**

- Construct additional walking trails and greenway segments consistent with the Master Plan.
  - Improve resident perception of walkability and connectivity.
- 

**Goal 5: Expand Year-Round Programming and Community Engagement**

**Objective:** Increase program offerings, expand partnerships, and grow participation across all age groups.

**Key Performance Indicators:**

- Increase total program offerings by 2030.
  - Increase annual program participation.
  - Achieve 85% or greater participation satisfaction rating.
  - Increase adult recreation opportunities.
- 

**Strategic Outcome:**

By 2030, the City of Locust will have:

- Expanded recreational access,
- Strengthened community partnerships,
- Increased program capacity,
- Secured external funding,
- Implemented significant components of the 2023 Parks & Recreation Master Plan – ensuring that Locust remains a preferred community for home, play, and work.

## PUBLIC SAFETY

**Strategic Focus:** Delivering Professional, Responsive, and Community-Oriented Public Safety Services in a Growing community.

As the City of Locust continues to grow, public safety services must expand strategically to meet increasing service demands while maintaining high standards of professionalism, efficiency, and community trust. Over the next five years, the City will focus on strengthening recruitment and retention, modernizing facilities and technology, enhancing school and community partnerships, and preparing for long-term operational sustainability.

The Public Safety strategy for 2026-2030 is organized around five key priorities: facility expansion, workforce development, technology investment, school resource expansion, and community engagement.

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### Goal 1: Construct a Modern Public Safety Facility to Meet Current and Future Needs

**Objective:** Build a new police station strategically located to improve emergency response times and accommodate future departmental growth. The proposed facility will provide adequate operational space, facilitate patrol access to primary roadways, and support long-term staffing expansion.

#### Key Performance Indicators:

- Improve patrol access to primary roadways.
- Increase equipment and evidence storage space.
- Increase operational space per officer to meet professional standards.

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### Goal 2: Strengthen Recruitment and Retention in a Competitive Labor Market

**Objective:** Maintain authorized staffing levels through proactive recruitment strategies, enhanced partnerships, and competitive retention efforts.

#### Key Performance Indicators:

- Maintain staffing at 90–100% of authorized strength.
- Reduce average time to fill vacancies.
- Increase annual application pool.

### Strategic Initiative: Stanly Community College Partnership

The Locust Police Department will enhance its partnership with Stanly Community College, particularly upon completion of the new Basic Law Enforcement Training (BLET) facility at the Crutchfield Campus. Partnership benefits may include:

- Establishing formal recruitment agreement with Stanly Community College.
- Enhanced participation in BLET training sessions.
- Sponsoring BLET recruiting events.
- Hiring BLET cadets as vacancies allow.

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**Goal 3: Invest in Technology, Equipment, and Operational Readiness**

**Objective:** Modernize equipment and technology to enhance officer safety, reporting efficiency, and data-driven community policing.

**Key Performance Indicators:**

- Maintain fleet replacement schedule.
  - Implementation of License Plate Readers.
- 

**Goal 4: Strengthen Community Engagement and Public Trust**

**Objective:** Build strong relationships with all segments of the Locust community through proactive communication and engagement activities.

**Key Performance Indicators:**

- Increase number of community outreach events.
  - Conduct annual public safety satisfaction survey.
  - Expand participation in neighborhood and civic group meetings.
- 

**Goal 5: Expand School Resource Officer (SRO) Program**

**Objective:** Strengthen relationships with students, families, and educators through proactive school engagement.

**Key Performance Indicators:**

- Maintain SRO presence in Locust Elementary School.
  - Expand SRO summer camp program.
  - Study the feasibility of an additional SRO for Carolina Christian School.
- 

**Strategic Outcome:**

By 2030, the City of Locust will have:

- Completed construction of a modern police facility.
- Maintained stable staffing levels in a competitive labor market.
- Established a sustainable recruitment partnership with Stanly Community College.
- Expanded school-based engagement efforts.
- Strengthened public trust through proactive community engagement.

## PLANNING & ZONING

**Strategic Focus:** Guiding Responsible Growth Through Modernized Processes and Clear Policy.

In November 2025 the City of Locust adopted the 2025 Land Use Plan as its long-range framework for growth management, housing, transportation, and land use decision-making. This comprehensive policy document is intended to guide development over the next 10-20 years by identifying preferred future land uses, infrastructure needs, and strategies to preserve “small town” charm as the City grows.

As Locust experiences unprecedented residential and commercial growth and development demand, the Planning & Zoning Department will pursue strategic improvements to ensure responsive and efficient services. Key priorities for the next five years include: 2025 Land Use Plan implementation, digital permitting modernization, land development ordinance updates, enhanced transportation regulation, and succession planning.

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### **Goal 1: Implementation of the 2025 Land Use Plan**

**Objective:** Use the 2025 Land Use Plan as the guiding document for all development decisions, zoning updates, and future land uses.

The Land Use Plan establishes preferred future land uses, guides where residential and commercial growth should occur, and helps align infrastructure investments with development patterns consistent with Locust’s vision.

#### **Key Performance Indicators:**

- Ensure rezoning and development decisions align with the Land Use Plan.
  - Publish an annual residential and commercial development report to City Council.
  - Update future land use districts and land use map as needed to reflect development trends.
- 

### **Goal 2: Modernize Permitting and Development Services**

**Objective:** Implement digital permitting platform to streamline housing permits, zoning compliance applications, fence applications, and other land development approvals to improve efficiency, transparency, and customer service.

#### **Key Performance Indicators:**

- Launch a fully digital permitting platform by FY 2027.
  - Increase online permit submissions to represent at least 80% of all applications.
- 

### **Goal 3: Update Development Standards and Transportation Impact Regulations**

**Objective:** Ensure that land development regulations are clear, updated and accessible. A key part of this initiative updating the Transportation Impact Analysis ordinance, retaining a traffic consultant for TIAs to ensure that transportation needs associated with new development are anticipated and mitigated.

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**Key Performance Indicators:**

- Adopt updated Transportation Impact Analysis ordinance by FY 2026.
  - Completion of Land Development Ordinance rewrite by FY 2027.
  - Integrate LDO within digital platform by FY 2027.
- 

**Goal 4: Strengthen Organizational Capacity and Succession Planning.**

**Objective:** Invest in personnel and tools to meet departmental capacity to meet rising service demands.

**Key Performance Indicators:**

- Identify technology and staffing needs for future budget cycles.
  - Maintain departmental service standards during peak permit periods.
  - Complete cross-training plan for departmental functions by FY 2028.
- 

**Strategic Outcome:**

By 2030, the Planning & Zoning Department will have:

- Modernized its permitting system, significantly improving digital access and customer service.
- Ensured that land development decisions/uses are aligned with the adopted 2025 Land Use Plan.
- Updated Land Development Ordinance regulations and Transportation Impact practices.
- Successfully transferred institutional knowledge in anticipation of Planning Director’s retirement.

**PUBLIC WORKS**

**Strategic Focus:** Expanding Infrastructure and Operational Capacity to Support Community Growth.

The Public Works Department plays a critical role in maintaining the infrastructure and municipal services that support Locust’s quality of life. As the City continues to experience steady residential growth and increased service demands, Public Works will focus on expanding operational capacity, improving equipment reliability, enhancing city beautification, and supporting Stanly County Utilities following sewer consolidation.

Over the next five years, Public Works will prioritize improvements to its operations center, expansion of solid waste services, fleet management, and sewer consolidation efforts. These initiatives will ensure the City can continue to deliver high-quality services efficiently while preparing for future growth.

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**Goal 1: Expand Public Works Facility to Support Expansion of Solid Waste Services.**

**Objective:** Expand solid waste services to an in-house municipal operation.

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As service demands increase, the City will explore expanding solid waste operations to in-house municipal operations. This approach will allow the City greater control over service levels, scheduling, and long-term cost management while increasing responsiveness to residents.

**Key Performance Indicators:**

- Develop expansion plan for the Public Works Operations Center.
  - Increase frequency of bulk pickup, leaf collection, and white goods removal.
  - Evaluate interlocal agreements for solid waste service partnerships with neighboring municipalities.
- 

**Goal 2: Maintain a Reliable Fleet and Equipment Replacement Program.**

**Objective:** Ensure City personnel have reliable vehicles and equipment necessary to perform their duties safely and efficiently.

**Key Performance Indicators:**

- Expand fleet services to support public safety operations.
  - Add a dedicated mechanic position to support the growing municipal fleet and expanded maintenance responsibilities.
  - Reduce outsourced maintenance costs.
  - Reduce vehicle repair turnaround time.
- 

**Goal 3: Enhance City Beautification and Maintenance of Public Facilities.**

**Objective:** Expand efforts focused on maintaining aesthetic appearance of City facilities, parks and public spaces.

Public Works will increase its role in maintaining the City’s athletic complex and other key public assets and spaces to ensure they remain safe, functional, and appealing to residents and visitors.

**Key Performance Indicators:**

- Expand beautification efforts along major corridors and public spaces.
  - Maintain high standards for landscaping, cleanliness, and facility upkeep.
  - Pursue additional monuments and signage along main corridors.
- 

**Goal 4: Support the Consolidation of Sewer Utilities with Stanly County**

**Objective:** Successfully complete the consolidation of the City’s sewer utility with Stanly County Utilities and assist with the operational transition.

The City will work closely with Stanly County Utilities to ensure a smooth transition of responsibilities, infrastructure coordination, and service continuity for residents.

**Key Performance Indicators:**

- Complete administrative and operational transition of sewer utility services.
-

- Maintain uninterrupted sewer service for customers during transition period.
- Communicate clearly with residents regarding service changes.
- Expand customer service access in City Hall to facilitate payments.

**Strategic Outcome:**

By 2030, the Public Works Department will have:

- Expanded capacity to provide in-house solid waste services.
- Integrated fleet services to support public safety operations.
- Strengthened city beautification efforts and public facility maintenance.
- Successfully completed the sewer utility consolidation with Stanly County.

## Performance Measures

### Major Service Area: Public Safety

**Program Goal:** Ensuring that the City of Locust is one of the safest communities in North Carolina with highly trained law enforcement officers.

Performance Measures	Industry Benchmark	FY 24 Actual	FY 25 Actual	FY 26 Mid-Year	FY 27 Objective
Reported law-Enforcement Incidents	N/A	1,103	1,223	625	N/A
Confirmed Criminal Incidents	N/A	427	432	218	N/A
Property Crime/Fraud Incidents	N/A	295	305	123	N/A
Percentage of Closed Incidents	N/A	93.7%	93.8%	92.4%	>90%
Percentage of Incidents Cleared by Arrest	N/A	80.6%	80.9%	80.6%	>70%
Percentage of Cleared Property Crime/Fraud	N/A	70.5%	71.2%	70.5%	>60%

### Major Service Area: Planning & Zoning

**Program Goal:** Plan for future growth and development that will support a quality balanced mix of land uses, while preserving our small-town charm, characteristics and history.

Performance Measures	Industry Benchmark	FY 24 Actual	FY 25 Actual	FY 26 Mid-Year	FY 27 Objective
Number of New Residential Permits	N/A	172	149	88	>100
Number of New Commercial Permits	N/A	7	9	6	>5
Number of Rezoning Cases	N/A	12	10	6	>3
Number of Variance Cases	N/A	-	-	-	-
Fees Collected	N/A	\$864,325	\$923,545	\$472,400	>\$500,000

### Major Service Area: Parks & Recreation

**Program Goal:** To provide several programs and activities that promote a healthy, fulfilling and rewarding lifestyle.

Performance Measures	Industry Benchmark	FY 24 Actual	FY 25 Actual	FY 26 Mid-Year	FY 27 Objective
Number of Youth Sports participants	N/A	901	943	515	>600
Number of programs available	N/A	18	22	25	27
Fees Collected	N/A	\$92,173	\$114,605	\$120,650	>\$70,000

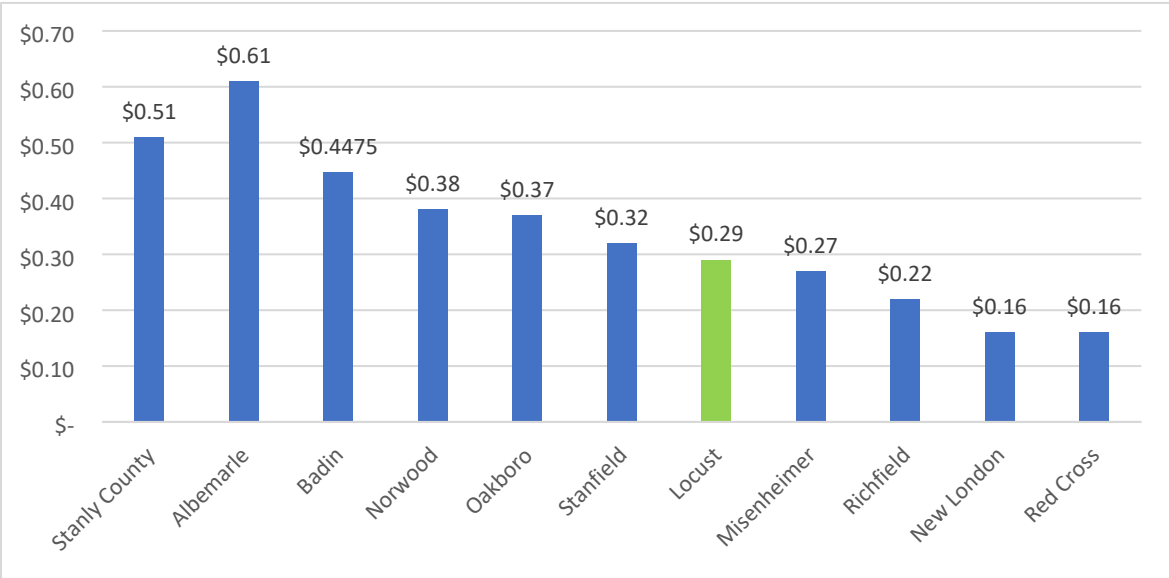
# Budget Summary

## General Fund Summary

The current General Fund Operating Budget for FY 26-27 totals \$5,654,250 compared to the adopted budget of \$5,062,000 for FY 25-26.

The change in revenues for the City’s General Fund budget is a result of new residential and commercial construction in 2025, as well as steady increase in Sales Tax revenues. The City Manager is recommending a tax rate of .29 per \$100. The additional revenues will be used to plan and budget upcoming projects in the City’s Capital Improvement Plans. This estimate is conservative using information provided by the North Carolina League of Municipalities, historical and statistical trends. This budget was prepared under the assumption that the City of Locust will receive all state shared revenues for FY 26-27.

**Comparison of Stanly County Municipalities Tax Rates**



## Major Revenue Sources

The following information defines the major sources of revenue for the City of Locust for FY 26-27. The City’s anticipated revenues have been determined using historical financial trends, property tax values/estimates from Stanly and Cabarrus Counties, and projections provided by the North Carolina League of Municipalities (NCLM).

- **Ad Valorem Taxes:** Collections of current year and prior year tax levies; interest on delinquent taxes; late listing penalties; and other costs of collection delinquent taxes.

- **Intergovernmental:** Federal, State, and Local financial assistance; utility franchise tax; beer & wine tax; refunds of sales and gas taxes; ABC Board distributions; receipt from other local governments; and state grants.
- **Sales Tax:** Collections of the one percent (1%) local options-sales tax and both the one-half (1/2) of one percent (1%) local option sales taxes (Articles 40 and 42).
- **Miscellaneous Revenue:** Vehicle License plate taxes ; business privilege licenses, zoning, and other permits; interest income; court cost fees; civil violations; sale of materials; sale of surplus properties; and other miscellaneous revenue.

**Ad Valorem Taxes:** The budget is balanced with a property tax rate of 29¢ per \$100 valuation. Ad valorem represents 44% of General Fund Operating Revenues. This will yield \$2,472,300 in total ad valorem tax revenue based on an average real and personal property collection rate of 98%. The tax base used in this budget preparation represents a 5.22% increase in property values for a total valuation of \$1,189,227,000. One cent on the City’s property tax rate produces approximately \$118,922 in revenue.

### Ad Valorem Taxes



**Sales Taxes:** Sales taxes levied by Cabarrus and Stanly Counties are distributed on a per capita basis. Local option sales taxes represent 29% of General Fund revenues for FY 26-27. This estimate is conservative using information provided by the North Carolina League of Municipalities, historical and statistical trends.

**Intergovernmental Taxes:** The State levies a tax on utility companies (electricity and natural gas) based on either gross receipts or usage. The state shares a portion of these taxes with local governments based on usage within their jurisdiction. The State also levies a tax on telecommunications gross receipts and then distributes a portion of these taxes per capita to each municipality.

**Powell Bill Street Allocation:** Since 2015, the amount of this distribution no longer represents a portion of the motor fuel taxes collected. The current law states that Powell Bill revenues will be determined by an appropriation of funds by the General Assembly. There is no set formula that determines the total amount of Powell Bill funds received each year. Of the funds available each year, 25% is distributed to cities based on local street miles, and 75% based on population. The use of these funds is restricted to maintaining, repairing, constructing, reconstructing or widening any public street or thoroughfare within the City limits. Bridges, drainage, curb and gutter and other necessary appurtenances are also approved uses of these funds, but legislation passed in 2015 specifies that the funds should be primarily used for resurfacing streets. These funds are expected to provide approximately \$200,000.00 for FY 26-27, which represents a \$10,000 increase compared to FY 25-26 estimates. The entire Powell Bill distribution is used for street paving and repairs.

**Permits and Fees:** The City charges fees for providing construction permits and plan reviews to applicants in accordance with North Carolina General Statute 160A-414. In addition, the City charges other permits and fees associated with development.

**Parks and Recreation Fees:** These revenues are fees collected from participants in City of Locust Parks & Recreation activities such as classes, camps, athletics, workshops, and event programs. Due to increased participation in our programs, non-Locust residents incur a surcharge to off-set Parks & Recreation related expenses.

**Environmental Fees:** The City collects a monthly fee associated with solid waste collection, recycling, and bulk pick up per user. In the FY 26-27 budget, the fee per user remains \$10 per month.

**Fund Balance:** In 2017 the City Council adopted a new fiscal policy with a targeted unassigned fund balance minimum of 25% of General Fund expenditures. As per the financial audit for year ending June 30, 2025, the City's unassigned fund balance is 147.37% of FY 24-25 General Fund expenditures. Our ability to maintain a healthy fund balance is attributable to the steady growth present in the City, and increases in available cash for investments, collection percentage of property taxes, and conservative estimates on revenues.

## Major Expenditures by Function

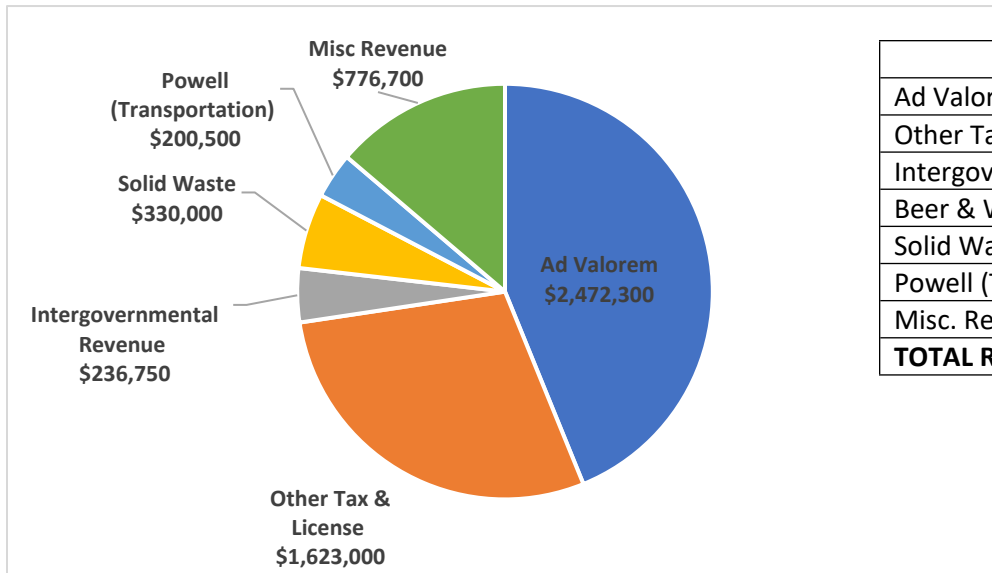
Expenditures are shown in the budget classified by funds from which they are paid, by departments spending the money, by the functions for which the expenditures are made and by the object of expenditures which provides greater detail for controlling expenditures. Funds are appropriated at adequate levels to maintain or improve the quality and the level of service which has been provided in the past.

The major expenditures by function are shown as follows:

- **Administration and Central Services:** Expenditures for the Governing Body; City Manager; City Clerk; Legal Services; Finance Administration; Information Technology; Planning and Zoning Services; City Memberships; General Services; Maintenance of Municipal Buildings.
- **Public Safety:** Expenditures for the Police Department (administration, support services, and field operations)
- **Parks & Recreation:** Expenditures for Parks & Recreation, maintenance, and operations of all city owned parks and facilities, and all City run programs and events.
- **Public Works:** Expenditures for Public Works (engineering, streets – Powell Bill, street lighting, traffic signs and markings).
- **Sanitation:** Expenditures for weekly solid waste collection and bi-weekly recycling collection.

## General Fund: Major Revenues and Expenditures Schedule

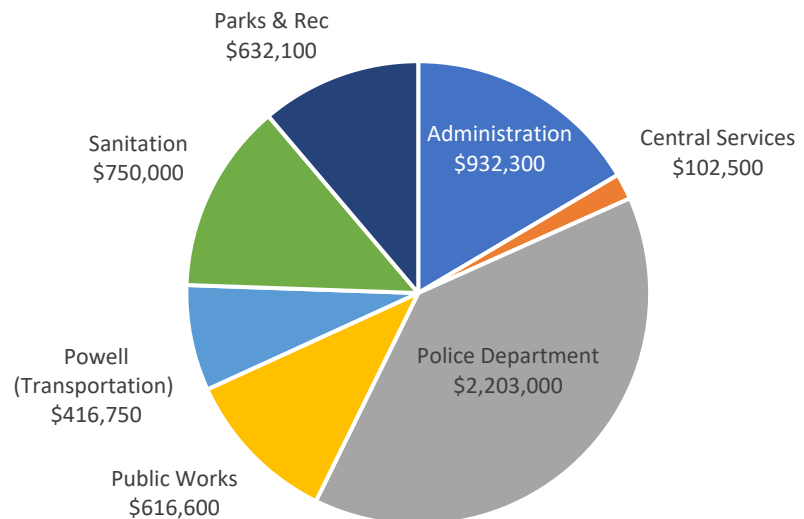
### Approved Budgeted Revenues



REVENUES	%	FY 26-27
Ad Valorem	44%	\$2,472,300
Other Tax & Licenses	29%	\$1,623,000
Intergovernmental Revenues	4%	\$236,750
Beer & Wine Tax	<1%	\$15,000
Solid Waste Fees	6%	\$330,000
Powell (Transportation)	4%	\$200,500
Misc. Revenues	13%	\$776,700
<b>TOTAL REVENUES</b>	<b>100%</b>	<b>\$5,654,250</b>

### Approved Budgeted Expenditures

EXPENDITURES	%	FY 25-26
Administration	16%	\$932,300
Central Services	2%	\$102,500
Public Safety	39%	\$2,203,000
Public Works	11%	\$616,600
Powell (Transportation)	7%	\$416,750
Sanitation	13%	\$750,000
Economic Development	<1%	\$1,000
Parks & Recreation	12%	\$632,100
<b>TOTAL EXPENDITURES</b>	<b>100%</b>	<b>\$5,654,250</b>



### General Fund: Fund Balance

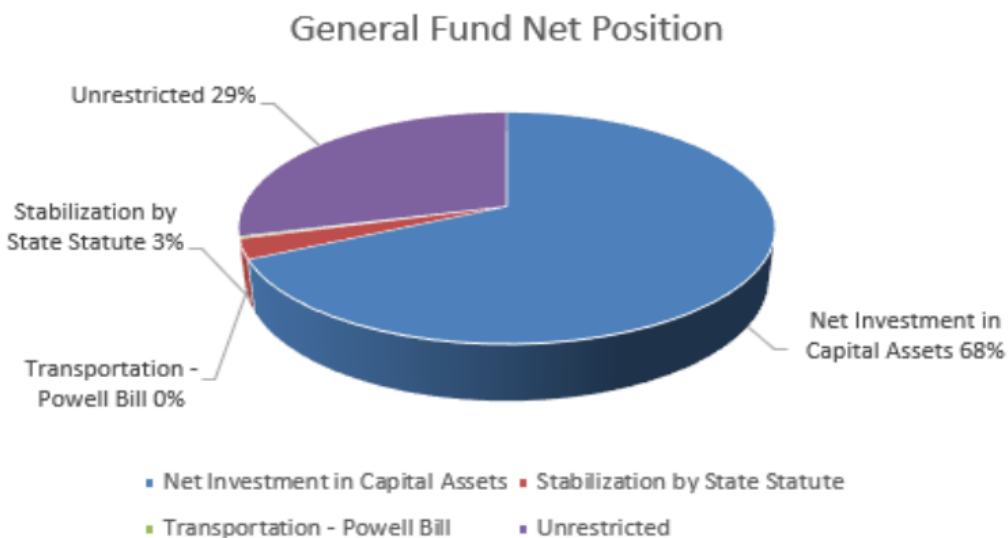
Amounts shown as fund balance for Governmental Funds represent a running total of monies over the years that remain unspent after all budgeted expenditures have been made. For many years, the North Carolina Local Government Commission has recommended that units retain an amount of available fund balance in the general fund to at least 8% of the appropriations of the fund. As of June 30, 2025, audit, the City of Locust Fund Balance reserve is approximately 147.37% of FY24-25 operations. The City has the following Reserve Policies:

Unassigned Fund Balances will mean funds that remain available for appropriation by the City Council after all commitments for future expenditures, required reserves defined by State statutes, and previous Council designations have been calculated. The City will define these remaining amounts as “unassigned”

Available fund balances at the close of each fiscal year should be targeted to a minimum of 25% of General Fund expenditures.

The City Council may, from time-to-time, appropriate available fund balances for the purposes of a declared fiscal emergency or other such goal purpose as to protect the long-term fiscal security of the City of Locust. In such circumstances, the Council will adopt a plan to restore the available fund balances to the policy level.

<b>GENERAL FUND INVESTMENT POSITION</b>	
<b>Total Fund Balance</b>	<b>6/30/2025</b>
Net Investment in Capital Assets	13,005,619.00
Stabilization by State Statute	534,088.00
Transportation - Powell Bill	53,229.00
Unrestricted	5,587,865.00
<b>Subtotal</b>	<b>\$ 19,180,801.00</b>



General Fund: Prior, Current and Estimated Revenues and Expenditures

<b>Revenues by Source</b>	<b>Prior Year Actual (Fiscal Year 2024-2025)</b>	<b>Current Year Budget (Fiscal Year 2025-2026)</b>	<b>Estimated Budget (Fiscal Year 2026-2027)</b>
Ad Valorem	\$2,042,000	\$2,402,000	\$2,472,300
Other Tax & License	\$1,127,500	\$1,256,000	\$1,623,000
Intergovernmental Revenue	\$195,000	\$240,000	\$236,750
Beer & Wine Tax	\$14,000	\$15,000	\$15,000
Solid Waste	\$250,000	\$265,000	\$330,000
Powell (Transportation)	\$145,100	\$195,000	\$200,500
Capital	\$30,600	\$25,500	\$25,500
Misc. Revenue	\$463,350	\$668,000	\$751,200
<b>Total:</b>	<b>\$4,267,550</b>	<b>\$5,062,000</b>	<b>\$5,654,250</b>

<b>Expenditures by Department</b>	<b>Prior Year Actual (Fiscal Year 2024-2025)</b>	<b>Current Year Budget (Fiscal Year 2025-2026)</b>	<b>Estimated Budget (Fiscal Year 2026-2027)</b>
Administration	\$690,750	\$824,100	\$932,300
Central Services	\$74,250	\$87,500	\$102,500
Police Department	\$1,740,500	\$2,013,500	\$2,203,000
Public Works	\$386,050	\$721,000	\$616,600
Powell (Transportation)	\$322,000	\$296,600	\$416,750
Sanitation	\$500,000	\$500,000	\$750,000
Economic Development	\$1,000	\$1,000	\$1,000
Parks & Recreation	\$553,000	\$618,300	\$632,100
<b>Total:</b>	<b>\$4,267,550</b>	<b>\$5,062,000</b>	<b>\$5,654,250</b>

<b>Fund Balance</b>	<b>Prior Year Actual (Fiscal Year 2024-2025)</b>	<b>Current Year Budget (Fiscal Year 2025-2026)</b>	<b>Estimated Budget (Fiscal Year 2026-2027)</b>
General Fund	\$6,185,925	\$7,006,888	\$8,240,898

## Wastewater Enterprise Fund Summary

The City of Locust Wastewater Enterprise Fund rates and operating charges will generate \$1,747,650 in revenues.

The City Manager recommends no changes to the Wastewater Enterprise Fund fee despite an anticipated 4% increase in wastewater treatment costs from Stanly County Utilities. The Wastewater Enterprise Fund remains debt free entering FY 26-27.

The Wastewater Enterprise Fund will continue a significant, non-recurring, capital expense that started in FY 23-24. The City will complete additional phases of the North Basin Sewer Improvements in FY 26-27. The next phase of the project is estimated to cost nearly \$3.5M and it will be paid through a combination of System Development Fee proceeds, and remaining appropriations from the North Carolina State Budget and Fund Balance Reserve.

Stanly County Utilities anticipates a capital improvement cost of \$40M for the West Stanly Treatment Plant 2.5MGD expansion. Although the City of Locust has not paid capacity fees to access treatment, it is anticipated that we will incur a System Development Fee in the near future for treatment capacity.

### Major Revenue Sources

The following information defines the major sources of revenue for the City of Locust Wastewater Enterprise Fund for FY 26-27. The City's anticipated revenues have been determined using historical financial trends.

**User Fees:** Charges levied on users or customers of the wastewater collection system for the provision of wastewater management services. These fees are designed to cover the costs associated with operating, maintaining, and expanding the wastewater infrastructure, as well as treating and disposing of wastewater in an environmentally responsible manner.

**System Development Fees:** Charges imposed by the Wastewater Enterprise Fund on new development or property owners connecting to the City's wastewater utility. These fees are supported through a System Development Fee Study as mandated by NCGS 160A-314.2 System Development Fees for Water and Sewer. These fees are intended to recover the costs associated with expanding or upgrading the system to accommodate the increased demand generated by new developments.

**Availability Fees:** Charges imposed by the Wastewater Enterprise Fund on residents or property owners who have the potential to connect to the wastewater collection system but opt to use private septic tanks instead. This fee is levied to recover a portion of the costs associated with maintaining and providing access to the public utility infrastructure.

### Major Expenditures by Function:

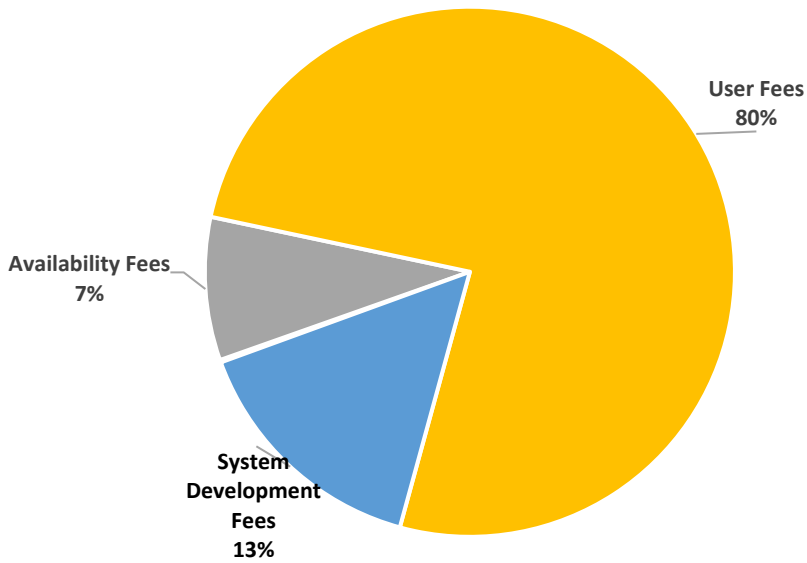
A significant majority of the expenditures incurred by the Wastewater Enterprise Fund account for payment of wastewater treatment to Stanly County Utilities. The City of Locust is a collection utility only and all waste is discharged to the West Stanly Treatment Plant.

**Wastewater Administration:** Expenditures for the administration of the enterprising fund including personnel, legal and professional development.

**Wastewater Collection & Treatment:** Expenditures related to the maintenance and operation of sewer lift stations, technology, and treatment costs.

## Wastewater Enterprise Fund: Major Revenues and Expenditures Schedule

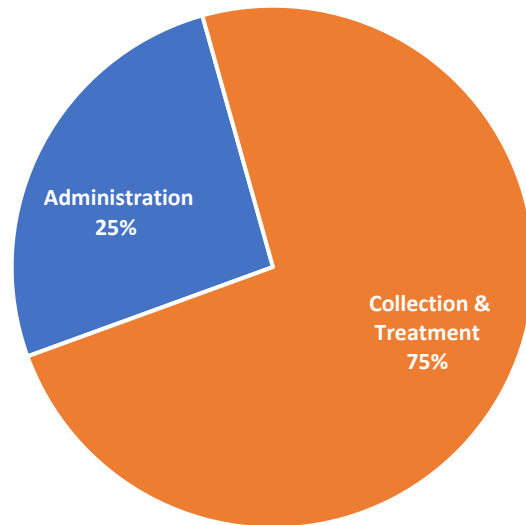
### Approved Budgeted Revenues



REVENUES	%	FY 26-27
Misc Revenues	<1%	\$1,500
Interest Income	<1%	\$2,000
Availability Fees	7%	\$115,000
User Fees	80%	\$1,404,150
System Development Fees	13%	\$225,000
<b>TOTAL REVENUES</b>	<b>100%</b>	<b>\$1,747,650</b>

### Approved Budgeted Expenditures

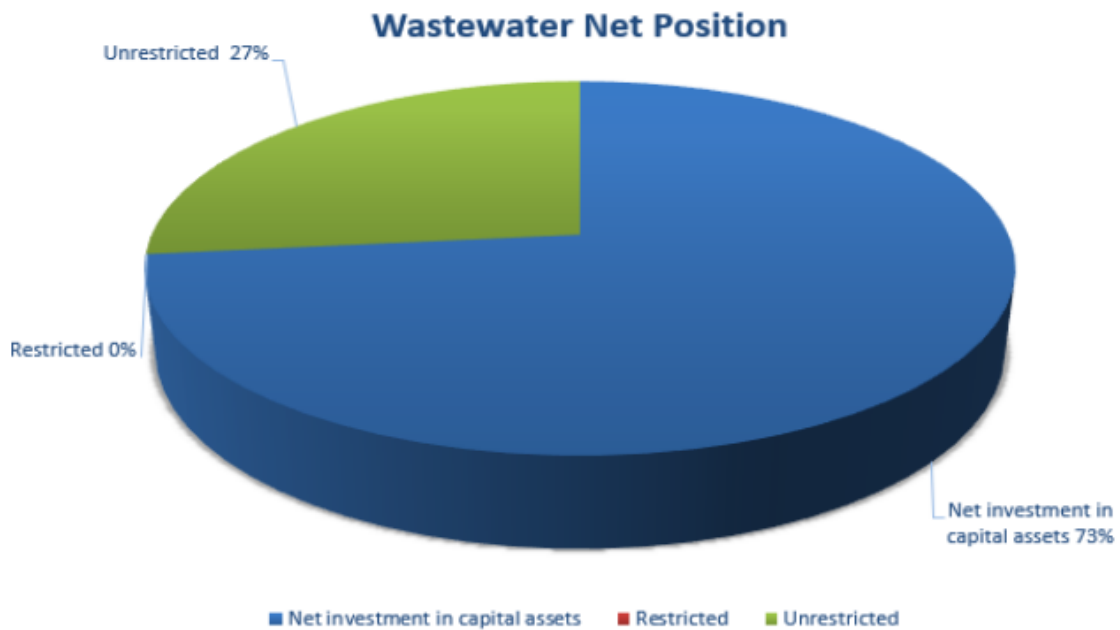
EXPEDITURES	%	FY 26-27
Administration	25%	\$433,400
Collection & Treatment	75%	\$1,314,250
<b>TOTAL EXPENDITURES</b>	<b>100%</b>	<b>\$1,747,650</b>



## Wastewater Enterprise Fund: Fund Balance

Unrestricted Fund Balances will mean funds that remain available for appropriation by the City Council after all commitments for future expenditures, required reserves defined by State statutes, and previous Council designations have been calculated. The City will define these remaining amounts as “unrestricted”

WASTE WATER - INVESTMENT POSITION	
<b><i>Total Fund Balance</i></b>	<b>6/30/2025</b>
Net investment in capital assets	\$ 18,670,947
Restricted	\$ -
Unrestricted	\$ 6,794,609
<b>Subtotal</b>	<b><u>\$ 25,465,556</u></b>



Wastewater Enterprise Fund: Prior, Current and Estimated Revenues and Expenditures

<b>Revenues by Source</b>	<b>Prior Year Actual (Fiscal Year 2024-2025)</b>	<b>Current Year Budget (Fiscal Year 2025-2026)</b>	<b>Estimated Budget (Fiscal Year 2026-2027)</b>
Misc. Income	\$1,000	\$1,500	\$1,500
Interest Income	\$1,000	\$10,000	\$2,000
Lien Fee Income	-	-	-
Tap Fees	\$100,000	-	-
Availability Fees	\$115,000	\$115,000	\$115,000
User Fees	\$1,000,000	\$1,340,000	\$1,404,150
System Development Fees	\$100,000	\$225,000	\$225,000
<b>Total:</b>	<b>\$1,317,000</b>	<b>\$1,691,500</b>	<b>\$1,747,650</b>

<b>Expenditures by Department</b>	<b>Prior Year Actual (Fiscal Year 2024-2025)</b>	<b>Current Year Budget (Fiscal Year 2025-2026)</b>	<b>Estimated Budget (Fiscal Year 2026-2027)</b>
Administration	\$345,000	\$330,600	\$433,400
Collection & Treatment	\$972,000	\$1,360,900	\$1,314,250
<b>Total:</b>	<b>\$1,317,000</b>	<b>\$1,691,500</b>	<b>\$1,747,650</b>

<b>Fund Balance</b>	<b>Prior Year Actual (Fiscal Year 2024-2025)</b>	<b>Current Year Budget (Fiscal Year 2025-2026)</b>	<b>Estimated Budget (Fiscal Year 2026-2027)</b>
Wastewater Enterprise Fund	\$7,300,000	\$7,300,000	\$6,200,000

## Capital Improvement Process

### Introduction & Summary Information

The capital improvement plan (CIP) outlines the City's plan for achieving the goals, objectives, and service delivery levels desired by the Mayor and City Council. The purpose of this plan is to forecast and match projected revenues and major capital needs over a five (5)-year period. Capital planning is an important management tool that strengthens the linkages between community infrastructure needs and the financial capacity of the City.

The City defines CIP capital expenditures as any expenditures of major value that recurs irregularly, results in the acquisition of a fixed asset, has a value of at least \$5,000 and a useful life greater than five (5) years. Items included in the CIP are those which involve:

- Acquisition, renovation, and/or construction of a single fixed asset greater than \$100,000.
- Any land purchases.
- Acquisition of vehicles, equipment, and software.

This CIP is updated annually to ensure that it addresses new and changing priorities within the City.

### How is the CIP developed?

The CIP is updated annually as part of the City's regular budget process. After departments submit their CIP requests to Budget in early February, the City Manager and Finance Director reviews and evaluates the proposed projects based on Mayor and City Council service priorities, infrastructure needs, the financial capacity of the city, and the impact the projects could have on the City's operating budget.

Once the projects are evaluated, the City Manager recommends the selection and timing of capital projects through future fiscal years. First-year projects are incorporated into the City Manager's recommended budget. The Mayor and City Council are also presented with the future, unappropriated, planning years for their considerations, review, and endorsement so that staff can proceed with planning and evaluation of potential capital projects.

### Capital Improvement Plan

The capital improvement plan is simply that – a plan. As such, projects are subject to change based on new or shifting service needs, special financing opportunities, emergency needs, or other directives or priorities established by the Mayor and City Council. Because priorities can change, projects included in future planning years are not guaranteed for funding.

### Operating Budget Impacts

Departmental budgets may be impacted by capital projects once they are completed and require maintenance/upkeep, and in some cases personnel. Examples of these impacts include additional or reduced utilities, fuel costs, or staffing changes. When available, the impacts of capital projects on the

annual operating budget are estimated and included in the budget message. For many projects, the operating costs are captured in the department's annual operating budget and no additional operating costs are needed. Most projects do not have an operating impact in the initial funding year, since this is typically the construction/installation phase and operating budgets are not impacted.

## Capital Improvement Budget Policies

1. The City will prioritize all capital improvements in accordance with an adopted capital improvement program.
2. The City will develop a five-year plan for capital improvements and review the plan annually. Changes to the five-year plan may occur every year. Additional projects can be added to the capital improvement program, but funding for projects will be subject to normal operating budget constraints.
3. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
4. The City will use assistance to finance only those capital improvements that are consistent with the capital improvement plan and City priorities, and whose operating maintenance costs have been included in operating budget forecasts.
5. The City will maintain all its assets at a level adequate to protect the City's capital investment and to minimize future maintenance replacement costs.
6. The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.
7. The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
8. The City will attempt to determine the least costly and most flexible financing method for all new projects, including the utilization of cash revenue funds, as well as using cash for capital purchases where feasible.

## Vehicle Replacement

In addition to other capital improvement projects, there are other major types of vehicles and equipment which are a substantial financial investment and need to be handled in the most economic manner. Therefore, the City chooses to incorporate these items into capital planning. Vehicles and/or equipment are evaluated primarily based on age, mileage operation, and maintenance cost. There are, however, several additional factors which must be considered in determining these replacements such as: fuel costs, condition, safety, life of equipment, etc.

## Potential Impact on Operations

An important factor to consider when developing a capital improvements plan is the financial impact that the proposed projects will have on the City's operating budget. While some projects will have little to no staffing or operating impact, others may bear significant additional annual costs. These costs

include but are not limited to debt service (principal and interest), additional staffing, fuel, maintenance and repair, utility services, contract/service agreements and supplies. It is, however, important to keep in mind that while some projects add to the cost of operations, there are projects which will provide a cost savings benefit to the City (for example: energy efficient). In developing these projections City staff have taken both into consideration.

## Capital Improvement Budget Ordinance: General Fund

### Capital Improvement Budget Ordinance General Fund FY 2026-2027

Be it ORDINED by the Governing Board of the City of Locust, North Carolina, that pursuant to section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following Capital Improvement Plan Ordinance is hereby adopted.

Section 1: The projects authorized were approved during the 2026 Annual Budget process. The following amounts are appropriated for each project:

- Parks & Recreation:
    - Equipment - \$65,000
  - Public Safety:
    - Public Safety Facility - \$3,000,000
    - Body/Dash Camera Program – Payment #2 - \$40,000
    - Equipment (License Plate Readers) - \$25,000
  - Public Works:
    - Vehicle Fleet Purchase - \$67,000
    - City Beautification: Christmas Lights - \$40,000
    - Facility Improvements - \$100,000
    - Equipment Purchase - \$8,000
  - Environmental:
    - Vehicle Fleet Purchase - \$155,000
    - Equipment (Garbage Carts) - \$500,000
- Total:** **\$4,000,000**

Section 2: The officers of this unit are hereby directed to proceed with the procurement of these capital projects within the terms of the board resolution.

Section 3: The following revenues are anticipated to be available for the completion of these projects:

- Transfer from General Fund Balance Reserve \$4,000,000
- Total:** **\$4,000,000**

Section 4: The finance officer is hereby directed to maintain specific detailed accounting records to provide accounting required by applicable state, federal and local regulations.

Section 5: Copies of this capital improvement plan ordinance shall be furnished to the clerk to the Governing Board, and to the Budget Officer and the Finance officer for direction in carrying out this project.

Duly adopted this 11 day of June 2026.

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Amy Furr, City Clerk

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Stephen Huber, Mayor

5 Year Capital Improvement Plan

General Fund

<b>City of Locust – Capital Improvement Plan – General Fund FY 25 – FY29</b>					
<b>Project</b>	<b>FY 2025-2026</b>	<b>FY 2026-2027</b>	<b>FY 2027-2028</b>	<b>FY 2028-2029</b>	<b>FY 2029-2030</b>
<b>04200 - Central Services</b>					
Council Chambers Improvements	\$15,000	\$0	\$15,000	\$0	\$0
Senior Center Construction	\$3,000,000	\$0	\$0	\$0	\$0
USPS-Market Street Connection	\$110,000	\$0	\$0	\$0	\$0
<b>04300 - Public Safety</b>					
Vehicle Fleet	\$130,000	\$	\$130,000	\$0	\$130,000
Body/Dash Cam Program	\$40,000	\$40,000	\$40,000	\$40,000	\$0
PD Equipment	\$0	\$25,000	\$25,000	\$25,000	\$25,000
PD Facility	\$0	\$3,000,000	\$0	\$0	\$0
<b>04400 - Public Works</b>					
Equipment Purchase	\$80,000	\$8,000	\$40,000	\$0	\$40,000
Vehicle Fleet	\$0	\$67,000	\$0	\$40,000	\$0
Christmas Decorations	\$40,000	\$40,000	\$40,000	\$0	\$0
Facility Improvements	\$15,000	\$100,000	\$0	\$100,000	\$0
<b>04500 - Powell Fund – Transportation</b>					
Mowing Equipment	\$102,000	\$0	\$35,000	\$0	\$0
TIA Ordinance Update	\$15,000	\$0	\$0	\$0	\$0
Pavement Condition Study	\$15,000	\$0	\$0	\$0	\$0
<b>04700 – Environmental Protection</b>					
Vehicle Fleet	\$150,000	\$155,000	\$0	\$0	\$0
Equipment	\$0	\$500,000	\$0	\$30,000	\$30,000
<b>04900 - Economic Development</b>					
Hotel Feasibility Study	\$15,000	\$0	\$0	\$0	\$0
<b>06000 - Parks &amp; Recreation</b>					
Vehicle Fleet	\$40,000	\$0	\$0	\$0	\$0
Grant Match	\$308,350	\$0	\$500,000	\$0	\$500,000
Equipment	\$0	\$65,000	\$0	\$0	\$0
Property Acquisition	\$100,000	\$0	\$0	\$0	\$500,000
Master Plan Improvements	\$0	\$0	\$200,000	\$500,000	\$500,000
<b>TOTAL:</b>	<b>\$4,175,350</b>	<b>\$4,000,000</b>	<b>\$1,275,000</b>	<b>\$735,000</b>	<b>\$1,725,000</b>

## 5 Year Capital Improvement Plan

### Wastewater Enterprise Fund

City of Locust – Capital Improvement Plan – Wastewater Enterprise Fund FY 25 – FY29					
Project	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030
<b>Wastewater</b>					
Sewer Improvements	\$4,961,451	\$0	\$0	\$0	\$0
<b>Total:</b>	<b>\$4,961,451</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

The City of Locust anticipates incurring debt for the expansion of the West Stanly Treatment Station. This expense is yet to be determined, and it will be coordinated in collaboration with Stanly County.

## Debt Management

The City strategically manages its long-term financing needs through Installment Purchase Agreements. Debt service expenditures include principal and interest payments.

**The City of Locust is debt free.**

### Summary of Outstanding Debt Issuance

- **General Fund – As of June 21, 2022**  
General Fund is debt free.
- **Wastewater Enterprise Fund – As of June 30, 2020**  
Wastewater Enterprise Fund is debt free.

### Legal Debt Limit

According to NCGS 159-34, the debt limit for local governments is set at 8% of the total assessed valuation of taxable property within their jurisdiction. The City of Locust has an estimated tax base of \$1,189,227,000 for FY 2026-2027. The City of Locust's debt limit is \$95,138,160

### Bond Rating

The City of Locust has never issued General Obligation Bonds, therefore it does not have a bond rating.

## Position Summary

### Authorized Full-Time Positions by Department

Department	FY 2024-2025	FY 2025-2026	FY 2026-2027
Administration	5	5	5
Parks & Recreation	4	4	4
Public Safety	17	17	17
Public Works	3	4	4
Streets	1	1	1
Wastewater Utility	3	3	4
<b>Total:</b>	<b>33</b>	<b>34</b>	<b>35</b>

## Fee Schedule

Parks and Recreation Fees		
Description	Approved Fee FY 2026-2027	
	Locust Resident	Non- Resident
Basketball (winter)	\$100	\$100
Baseball Tee ball	\$65	\$90
Baseball Coach Pitch	\$85	\$110
Baseball Minors	\$90	\$115
Baseball Ozone	\$95	\$120
Softball Sweeties	\$80	\$105
Softball Darling	\$85	\$110
Softball Angels	\$85	\$110
Softball Ponytails	\$90	\$115
Soccer U6-U15	\$75	\$100
Soccer PeeWee	\$50	\$75
Volleyball (fall)	\$65	\$65
<b>Sibling Discount</b>		
There is a \$150 per family, per season maximum for all sport registration fees.		
Hardship Fee may be considered (requires verification and staff approval).		
<b>Park Facilities</b>		
	Locust Resident	Non- Resident
Athletic Fields, per hour (+\$10/hr with lights)	\$50/hr	\$100/hr
Tennis Courts commercial use and/or with lights	\$10/hr	\$20/hr
Community Building (+\$100 security deposit)	\$15/hr	\$30/hr
Park Shelters, per 5-hour reservation period	\$15	\$30/hr
Campsite, Locust resident	\$10/night	\$20/night
<b>Events</b>		
Special ticket events (pricing varies depending on event)	\$5 to \$15	\$10 to \$30
Food Vendor Fee	5% of sales	
Craft Vendor Fee	\$20	
<b>Sponsorships (events specify what is included for each sponsorship tier)</b>		
Baseball/Softball Field Signs, per 4x8 sign, per year	\$600	
Baseball/Softball Field Signs, per 4x4 sign, per year	\$400	
End-of-Summer Concert- Celebration Sponsor	\$150	
End-of-Summer Concert- Concert Sponsor	\$500	
End-of-Summer Concert- Event Sponsor	\$1,000	
End-of-Summer Concert- Featured Sponsor	\$2,000	
Family Movie Night Sponsor (movie choice reflects fee)	\$350-\$600	
Farmers Market vendor, yearly fee	\$5 per week	
Hands on Locust Event Sponsorship	\$200	
Locust City Cinema Party Sponsor	\$100	

Planning & Zoning Fees	
Description	Approved Fee FY 2026-2027
<b>Residential</b>	
Single Family	\$300.00
Multi Family	\$600.00 per structure
<b>Accessory or Addition</b>	
< \$30,000.00	\$100.00
> \$30,000.00	\$200.00
<b>Non-Residential</b>	
Non-residential	\$1,000.00
<b>Zoning Compliance Permit (New Construction)</b>	
Single Family	\$300.00
Multi Family	\$600.00 per structure
Non-Residential	\$1,000.00
<b>Zoning Compliance Permit (Remodeling/Repair)</b>	
< \$30,000.00	\$100.00
> \$30,000.00	\$200.00
<b>Other</b>	
Mobile Home Placement	\$500.00
Subdivision – Preliminary Review	\$2000.00 plus \$15.00 per lot
Subdivision – Final Plat	\$1,000.00
Plat Approval	\$1,000.00
Variance	\$500.00
Re-zoning & Conditional Zoning Request	\$500.00
Land Development Ordinance Changes	\$500.00
Street Access Permit (Driveways)	\$100.00
Sign Permit	\$100.00

Utilities Fees	
Description	Approved Fee FY 2026-2027
<b>Sewer Rates - Residential</b>	
<b>Inside City Limits – Metered</b>	
0-3,000 Gallons	\$41.11
Per 1,000 Gallons over 3,000	\$7.38
<b>Inside City Limits – Non-metered</b>	
Non-metered	\$57.75
Availability Fee	\$30.00
<b>Outside City Limits – Metered</b>	
0-3,000 Gallons	\$73.50
Per 1,000 Gallons over 3,000	\$9.79
<b>Outside City Limits – Non-Metered</b>	
Non-metered	\$110.78
<b>Sewer Rates – Non-residential</b>	
<b>Inside City Limits – Metered</b>	
0 – 3,000 Gallons	\$85.05
Per 1,000 Gallons over 3,000	\$14.75
<b>Inside City Limits – Non-metered</b>	
Monthly fee	\$84.26
Charge per person on premises	\$2.15
Childcare	Fee based on licensed number of children & staff.
Availability	\$50
<b>Outside City Limits</b>	
Sewer not available	
<b>Stanly County – River Stone Business Park</b>	
Per 1,000 Gallons	\$6.45
<b>Sewer Disconnection Fees</b>	
Disconnection Fee	\$250.00
Reconnection Fee	\$250.00 + 20% outstanding balance
<b>System Development Fees</b>	
3/4"	\$5,700.00
1"	\$7,500.00
1.5'	\$13,750.00
2"	\$20,000.00

## Glossary

### ***Ad Valorem Tax.***

A property tax levied according to assessed value.

### ***Annual Budget.***

A budget covering a single fiscal year (July 1 – June 30).

### ***Appropriation.***

The amount budgeted on a yearly basis to cover projected expenditures which have been legally authorized by the City Council.

### ***Assessed Valuation.***

The value real estate or personal property as determined by tax assessors and used as a basis for levying taxes.

### ***Assessment.***

The process for determining values of real and personal property for taxation purposes.

### ***Audit.***

An official inspection of the organization's financial accounts, typically conducted by an independent firm.

### ***Balanced Budget.***

The sum of estimated net revenues and appropriated fund balances is equal to appropriations.

### ***Budget.***

A plan covering a fiscal year which projects expenditures for providing services and revenues to finance them. The City's adopted budget is the official expenditure policy of the City Council and an effective tool for managing City operations. The budget is the legal instrument by which City funds are appropriated for specific purposes and by which City government positions are authorized. N.C. General Statutes require the budget to be balanced.

### ***Budget Amendment.***

A legal procedure used by City staff and Council to revise a budget appropriation.

### ***Budget Document.***

A formal document presented to the City Council containing the City's financial plan for a fiscal year. The budget document is presented in two phases, proposed and final, the latter of which reflects the budget as adopted and approved by the City Council.

### ***Budget Message.***

A written overview of the proposed budget from the City Manager to the Mayor and City Council which discusses the major budget items and the City's present and future financial condition.

### ***Budgetary Control.***

The control or management of a government in accordance with approved budget to keep expenditures within the limitations of available appropriations and revenues.

### ***Capital Outlay.***

Expenditure resulting in the acquisition of or addition to the City's general fixed assets costing more than \$5,000 and having a useful life of greater than five years.

### ***Capital Improvement Plan.***

A long-range plan of proposed capital improvement projects, which includes estimated project costs and funding sources that the City expects to carry out over a five-year period. The program is updated annually to reassess capital needs and for the preparation of the capital budget.

### ***Deficit.***

An excess of expenditures over revenues or expense over income.

**Depreciation.**

A reduction in the value of an asset with the passage of time, due in particular to wear and tear.

**Encumbrances.**

A financial commitment for services, contracts, or goods which have not, as of yet, been delivered or performed.

**Enterprise Fund.**

A fund which accounts for the operations that are financed from user charges and whose operation resembles a business.

**Expenditure.**

Outflows of net financial resources. They include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements, and shared revenues.

**Fiscal Year.**

A twelve-month period (July 1 through June 30) to which the annual operating budget applies and at the end of which an assessment is made of the City's financial condition and performance of its operations.

**Franchise Tax.**

A tax levied on the gross sales of Public Utilities. Such taxes were assessed by the state as a function of permitting the respective utilities to do business in the state of North Carolina. Such taxes are shared between the state and its municipalities according to the respective ratio of gross sales within those jurisdictions.

**Full-Time Equivalent.**

Unit of measurement used to figure out the number of full-time hours worked by all employees in the organization.

**Fund.**

An accounting entity created to record the financial activity for a selected financial grouping. A fund is set up to carry out a special function or attain certain objectives in accordance with set laws and regulations (i.e. General Fund).

**Fund Balance.**

The difference between fund assets and fund liabilities of the governmental unit.

**General Fund.**

A fund which provides for the accounting of all financial resources except those designated to other funds. Most of the basic government services, such as police, sanitation, parks and recreation, or street maintenance are accounted for in this fund.

**Grants.**

A contribution or gift in cash or other assets from another government to be used for a specific purpose.

**Intergovernmental Revenues.**

Revenues from other governments (state, federal, local) which can be in the form of grants, shared revenues, or entitlements.

**Levy.**

The amount of tax, service charges, and assessments imposed by a government.

**Non-operating Expenses.**

Expenses which are not directly related to the provision of services such as debt service.

**Non-operating Revenues.**

Revenues which are generated from other sources (i.e. interest income) and are not directly related to service activities.

***Operating Expenses.***

Those costs, other than personnel and capital outlay, which are necessary to support the day-to-day operations of the City. Includes items such as telephone charges, utilities, office supplies, advertising, travel, and printing.

***Personnel.***

Expenditures for salaries and fringe benefits including merit increases, social security, retirement, health insurance, life insurance, 401(k), and other employee benefits.

***Policy.***

A definite course or method of action in light of given conditions to guide and determine present and future decisions.

***Powell Bill Funds.***

Funding from state-shared gasoline tax which is restricted for use on maintenance of local streets and roads.

***Property Taxes.***

Taxes levied on both real and personal property according to the property's valuation and tax rate.

***Reserve.***

An account designed for a portion of the fund balance which is to be used for a specific purpose.

***Revenue.***

Inflows of financial resources that increase the fund balance account. Expenditure refunds, interfund transfers, and debt proceeds are not considered revenues.

***Surplus.***

The amount by which revenues exceed expenditures.

***Tax Rate.***

The amount of tax stated in terms of a unit of the tax base.

## **PLANNING & ZONING**

- Implement the 2025 Land Use Plan
- Modernize Permitting & Development Services
- Update Development Standards & Transportation Regulations
- Strengthen Organizational Capacity & Succession Planning



## **PUBLIC WORKS**

- Expand Public Works Facility to Support Solid Waste Services
- Maintain a Reliable Fleet & Equipment Program
- Enhance City Beautification & Maintenance of Public Facilities
- Support Consolidation of Sewer Utilities with Stanly County



For more information, see the full  
2026-2030 Strategic Plan at:  
[bit.ly/4beQoMS](https://bit.ly/4beQoMS) or scan the QR code.



# **CITY OF LOCUST STRATEGIC PLAN 2026-2030**

## **VISION**

Locust is the preferred community where people fulfill their dreams of home, leisure, and work.

## **MISSION**

Our mission is to plan and prioritize for the citizens' well-being through equitable and quality services, focusing on cost-efficient government.

## **CORE VALUES**

Preserve our community history  
Encourage family values  
Maintain quality of life  
Stewardship of public resources



# GOALS & OBJECTIVES

## GENERAL GOVERNMENT

- Reinforce the Council-Manager Form of Government
- Expand Professional Development for Elected & Appointed Officials
- Fiscal Management & Long-Term Financial Planning
- Transparent & Efficient Government Practices
- Invest in Professional Staff Development



## PARKS & RECREATION

- Implement the 2023 Parks & Recreation Master Plan
- Expand and Modernize Recreational Facilities
- Expand Parkland and Secure External Grant Funding
- Develop Connected Greenways and Trails
- Expand Year-Round Programming and Community Engagement



## PUBLIC SAFETY

- Construct a Modern Public Safety Facility to Meet Current & Future Needs
- Strengthen Recruitment & Retention in a Competitive Labor Market
- Invest in Technology, Equipment, & Operational Readiness
- Strengthen Community Engagement & Public Trust
- Expand School Resource Officer (SRO) Program





## CITY OF LOCUST STRATEGIC PLAN 2026–2030

### MESSAGE FROM LOCUST CITY COUNCIL

The City of Locust continues to experience steady growth, increased service demands, and evolving community expectations. The 2026–2030 Strategic Plan builds upon the strong foundation established in the previous planning cycle while positioning the City for long-term sustainability, service excellence, and responsible growth.

This plan reaffirms our Mission, Vision, and Core Values while advancing a more performance-driven approach to governance. Each strategic priority includes measurable objectives to ensure transparency, accountability, and continuous improvement.

The City of Locust remains committed to preserving our community character while preparing thoughtfully for the future.

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### VISION

Locust is the preferred community where people fulfill their dreams of home, leisure, and work.

### MISSION

Our mission is to plan and prioritize for the citizens' well-being through equitable and quality services, focusing on cost-efficient government.

### CORE VALUES

- Preserve our community history
- Encourage family values
- Maintain quality of life
- Stewardship of public resources

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### STRATEGIC FRAMEWORK

This Strategic Plan is organized around departmental priorities that support citywide goals of:

- Responsible growth management.
- High-quality public services.
- Community engagement and trust.
- Infrastructure investment and sustainability.
- Organizational excellence and fiscal stewardship.

Progress toward these priorities will be measured annually and reported to City Council and the public.

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## GENERAL GOVERNMENT

**Strategic Focus:** Strengthening Professional Governance, Fiscal Stewardship, and Organizational Excellence.

The City of Locust operates under the Council-Manager form of government, a structure designed to promote professional municipal government administration, policy-driven governance, and accountability to residents. As the City continues to grow, maintaining accountable governance practices, fiscal discipline, and transparency will remain foundational priorities.

Over the next five years, the City will focus on reinforcing professional governance standards, expanding training opportunities for elected and appointed officials, ensuring responsible financial planning, and maintaining best practices in financial reporting.

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### **Goal 1: Reinforce the Council-Manager Form of Government**

**Objective:** Strengthen adherence to the Council-Manager model by promoting role clarity, professional development, and ethical governance practices.

The Council-Manager form of government hinges on a clear distinction between policy leadership (City Council) and administrative implementation (City Manager). Continued education and reinforcement of this framework supports effective decision-making and organizational stability.

#### **Key Performance Indicators:**

- Encourage participation in professional governance organizations and conferences.
- Conduct annual orientation and training sessions for elected officials.
- Provide annual refresher training on Council-Manager roles and responsibilities.

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### **Goal 2: Expand Professional Development for Elected and Appointed Officials**

**Objective:** Identify structured and ongoing training opportunities for elected officials and appointed board members to strengthen policy leadership and decision-making.

The City will encourage participation in courses offered through the UNC School of Government and the North Carolina League of Municipalities, as well as other relevant training providers.

#### **Key Performance Indicators:**

- Ensure at least one formal training opportunity annually for Council and Board members.
  - Encourage newly elected officials to attend government orientation courses within their first year of service.
  - Provide annual Board training sessions for Planning & Zoning and Parks Advisory Boards.
-

### **Goal 3: Fiscal Management and Long-Term Financial Planning**

**Objective:** Preserve strong fiscal stewardship through disciplined budgeting, long-term forecasting, and proactive capital planning.

**Key Performance Indicators:**

- Update and maintain a five-year Capital Improvement Plan (CIP) annually.
  - Maintain fund balance levels consistent with adopted financial policies.
  - Conduct long-range financial revenue and expenditure forecasts.
- 

### **Goal 4: Transparent and Efficient Government Practices**

**Objective:** Promote transparency, accountability, and public confidence through recognized best practices in financial reporting and communication.

**Key Performance Indicators:**

- Maintain GFOA Distinguished Budget Presentation Award.
  - Maintain GFO Certificate of Achievement for Excellence in Financial Reporting.
  - Expand public access to financial information.
- 

### **Goal 5: Invest in Professional Staff Development**

**Objective:** Support employee development and leadership training to ensure long-term organizational sustainability.

**Key Performance Indicators:**

- Provide annual professional development opportunities for department heads.
  - Encourage credentialing and certification programs.
  - Develop internal succession planning framework.
- 

### **Strategic Outcome:**

By 2030, the City of Locust will have:

- Reinforced commitment to the Council-Manager form of government.
- Established consistent professional development expectations for elected officials and appointed officials.
- Maintained strong fiscal discipline and long-term capital planning.
- Strengthened employee professional development to support sustained growth.

## PARKS & RECREATION

**Strategic Focus:** Implementation of the 2023 Master Plan to Enhance Quality of Life Through Accessible, Connected, and Engaging Recreation Opportunities.

The City of Locust is committed to expanding recreational access, modernizing facilities, and strengthening community engagement through year-round programming.

The City of Locust's 2023 Parks & Recreation Master Plan establishes a long-term vision for expanding recreational access, modernizing facilities, enhancing connectivity, and meeting the needs of a growing population. Over the next five years, the City will prioritize implementation of this plan through disciplined capital investment planning, strategic partnerships, and pursuit of grants.

The Parks & Recreation strategy for 2026-2030 focuses on five key priorities: Master Plan implementation, facility expansion, parkland acquisition, greenway connectivity, and expanded programming.

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### **Goal 1: Implementation of the 2023 Parks & Recreation Master Plan**

**Objective:** Advance priority projects identified in the 2023 Master Plan through phased capital investment.

**Key Performance Indicators:**

- Completion of ADA upgrades at Officer Jeff Shelton Memorial Park.
- Initiate or complete at least 40% of identified Master Plan priority projects by 2030.
- Submit a minimum of two grant applications annually to support implementation.
- Increase overall resident satisfaction with parks and recreation services.
- Publish an annual Master Plan progress update to Council.

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### **Goal 2: Expand and Modernize Recreational Facilities**

**Objective:** Construct and improve high-demand recreational facilities to accommodate community growth and program expansion.

**Key Performance Indicators:** Construct a new pickleball/tennis complex.

- Enhance and expand parking at the Locust Athletic Complex.
- Improve the existing baseball/softball complex.
- Continue partnership efforts with Stanly County Family YMCA for a new branch in Locust.

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### **Goal 3: Expand Parkland and Secure External Grant Funding**

**Objective:** Strategically acquire parkland and pursue grant funding consistent with Master Plan priorities.

**Key Performance Indicators:**

- Submit at least one PARTF application during each eligible funding cycle.

- Secure a minimum of \$500,000 in PARTF or other grant funding by 2030.
  - Acquire priority parkland parcels identified in the Master Plan.
- 

#### **Goal 4: Develop Connected Greenways and Trails**

**Objective:** Improve connectivity between parks, neighborhoods, schools, and the Locust Town Center through strategic greenway development.

**Key Performance Indicators:**

- Construct additional walking trails and greenway segments consistent with the Master Plan.
  - Improve resident perception of walkability and connectivity.
- 

#### **Goal 5: Expand Year-Round Programming and Community Engagement**

**Objective:** Increase program offerings, expand partnerships, and grow participation across all age groups.

**Key Performance Indicators:**

- Increase total program offerings by 2030.
  - Increase annual program participation.
  - Achieve 85% or greater participation satisfaction rating.
  - Increase adult recreation opportunities.
- 

#### **Strategic Outcome:**

By 2030, the City of Locust will have:

- Expanded recreational access,
- Strengthened community partnerships,
- Increased program capacity,
- Secured external funding,
- Implemented significant components of the 2023 Parks & Recreation Master Plan – ensuring that Locust remains a preferred community for home, play, and work.

## PUBLIC SAFETY

**Strategic Focus:** Delivering Professional, Responsive, and Community-Oriented Public Safety Services in a Growing community.

As the City of Locust continues to grow, public safety services must expand strategically to meet increasing service demands while maintaining high standards of professionalism, efficiency, and community trust. Over the next five years, the City will focus on strengthening recruitment and retention, modernizing facilities and technology, enhancing school and community partnerships, and preparing for long-term operational sustainability.

The Public Safety strategy for 2026-2030 is organized around five key priorities: facility expansion, workforce development, technology investment, school resource expansion, and community engagement.

---

### **Goal 1: Construct a Modern Public Safety Facility to Meet Current and Future Needs**

**Objective:** Build a new police station strategically located to improve emergency response times and accommodate future departmental growth. The proposed facility will provide adequate operational space, facilitate patrol access to primary roadways, and support long-term staffing expansion.

#### **Key Performance Indicators:**

- Improve patrol access to primary roadways.
- Increase equipment and evidence storage space.
- Increase operational space per officer to meet professional standards.

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### **Goal 2: Strengthen Recruitment and Retention in a Competitive Labor Market**

**Objective:** Maintain authorized staffing levels through proactive recruitment strategies, enhanced partnerships, and competitive retention efforts.

#### **Key Performance Indicators:**

- Maintain staffing at 90–100% of authorized strength.
- Reduce average time to fill vacancies.
- Increase annual application pool.

### **Strategic Initiative: Stanly Community College Partnership**

The Locust Police Department will enhance its partnership with Stanly Community College, particularly upon completion of the new Basic Law Enforcement Training (BLET) facility at the Crutchfield Campus. Partnership benefits may include:

- Establishing formal recruitment agreement with Stanly Community College.
  - Enhanced participation in BLET training sessions.
  - Sponsoring BLET recruiting events.
  - Hiring BLET cadets as vacancies allow.
-

### **Goal 3: Invest in Technology, Equipment, and Operational Readiness**

**Objective:** Modernize equipment and technology to enhance officer safety, reporting efficiency, and data-driven community policing.

**Key Performance Indicators:**

- Maintain fleet replacement schedule.
  - Implementation of License Plate Readers.
- 

### **Goal 4: Strengthen Community Engagement and Public Trust**

**Objective:** Build strong relationships with all segments of the Locust community through proactive communication and engagement activities.

**Key Performance Indicators:**

- Increase number of community outreach events.
  - Conduct annual public safety satisfaction survey.
  - Expand participation in neighborhood and civic group meetings.
- 

### **Goal 5: Expand School Resource Officer (SRO) Program**

**Objective:** Strengthen relationships with students, families, and educators through proactive school engagement.

**Key Performance Indicators:**

- Maintain SRO presence in Locust Elementary School.
  - Expand SRO summer camp program.
  - Study the feasibility of an additional SRO for Carolina Christian School.
- 

### **Strategic Outcome:**

By 2030, the City of Locust will have:

- Completed construction of a modern police facility.
- Maintained stable staffing levels in a competitive labor market.
- Established a sustainable recruitment partnership with Stanly Community College.
- Expanded school-based engagement efforts.
- Strengthened public trust through proactive community engagement.

## PLANNING & ZONING

**Strategic Focus:** Guiding Responsible Growth Through Modernized Processes and Clear Policy.

In November 2025 the City of Locust adopted the 2025 Land Use Plan as its long-range framework for growth management, housing, transportation, and land use decision-making. This comprehensive policy document is intended to guide development over the next 10-20 years by identifying preferred future land uses, infrastructure needs, and strategies to preserve “small town” charm as the City grows.

As Locust experiences unprecedented residential and commercial growth and development demand, the Planning & Zoning Department will pursue strategic improvements to ensure responsive and efficient services. Key priorities for the next five years include: 2025 Land Use Plan implementation, digital permitting modernization, land development ordinance updates, enhanced transportation regulation, and succession planning.

---

### **Goal 1: Implementation of the 2025 Land Use Plan**

**Objective:** Use the 2025 Land Use Plan as the guiding document for all development decisions, zoning updates, and future land uses.

The Land Use Plan establishes preferred future land uses, guides where residential and commercial growth should occur, and helps align infrastructure investments with development patterns consistent with Locust’s vision.

#### **Key Performance Indicators:**

- Ensure rezoning and development decisions align with the Land Use Plan.
- Publish an annual residential and commercial development report to City Council.
- Update future land use districts and land use map as needed to reflect development trends.

---

### **Goal 2: Modernize Permitting and Development Services**

**Objective:** Implement digital permitting platform to streamline housing permits, zoning compliance applications, fence applications, and other land development approvals to improve efficiency, transparency, and customer service.

#### **Key Performance Indicators:**

- Launch a fully digital permitting platform by FY 2027.
- Increase online permit submissions to represent at least 80% of all applications.

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### **Goal 3: Update Development Standards and Transportation Impact Regulations**

**Objective:** Ensure that land development regulations are clear, updated and accessible. A key part of this initiative updating the Transportation Impact Analysis ordinance, retaining a traffic consultant for TIAs to ensure that transportation needs associated with new development are anticipated and mitigated.

**Key Performance Indicators:**

- Adopt updated Transportation Impact Analysis ordinance by FY 2026.
  - Completion of Land Development Ordinance rewrite by FY 2027.
  - Integrate LDO within digital platform by FY 2027.
- 

**Goal 4: Strengthen Organizational Capacity and Succession Planning.**

**Objective:** Invest in personnel and tools to meet departmental capacity to meet rising service demands.

**Key Performance Indicators:**

- Identify technology and staffing needs for future budget cycles.
  - Maintain departmental service standards during peak permit periods.
  - Complete cross-training plan for departmental functions by FY 2028.
- 

**Strategic Outcome:**

By 2030, the Planning & Zoning Department will have:

- Modernized its permitting system, significantly improving digital access and customer service.
- Ensured that land development decisions/uses are aligned with the adopted 2025 Land Use Plan.
- Updated Land Development Ordinance regulations and Transportation Impact practices.
- Successfully transferred institutional knowledge in anticipation of Planning Director's retirement.

## **PUBLIC WORKS**

**Strategic Focus:** Expanding Infrastructure and Operational Capacity to Support Community Growth.

The Public Works Department plays a critical role in maintaining the infrastructure and municipal services that support Locust's quality of life. As the City continues to experience steady residential growth and increased service demands, Public Works will focus on expanding operational capacity, improving equipment reliability, enhancing city beautification, and supporting Stanly County Utilities following sewer consolidation.

Over the next five years, Public Works will prioritize improvements to its operations center, expansion of solid waste services, fleet management, and sewer consolidation efforts. These initiatives will ensure the City can continue to deliver high-quality services efficiently while preparing for future growth.

---

### **Goal 1: Expand Public Works Facility to Support Expansion of Solid Waste Services.**

**Objective:** Expand solid waste services to an in-house municipal operation.

As service demands increase, the City will explore expanding solid waste operations to in-house municipal operations. This approach will allow the City greater control over service levels, scheduling, and long-term cost management while increasing responsiveness to residents.

#### **Key Performance Indicators:**

- Develop expansion plan for the Public Works Operations Center.
- Increase frequency of bulk pickup, leaf collection, and white goods removal.
- Evaluate interlocal agreements for solid waste service partnerships with neighboring municipalities.

---

### **Goal 2: Maintain a Reliable Fleet and Equipment Replacement Program.**

**Objective:** Ensure City personnel have reliable vehicles and equipment necessary to perform their duties safely and efficiently.

#### **Key Performance Indicators:**

- Expand fleet services to support public safety operations.
- Add a dedicated mechanic position to support the growing municipal fleet and expanded maintenance responsibilities.
- Reduce outsourced maintenance costs.
- Reduce vehicle repair turnaround time.

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### **Goal 3: Enhance City Beautification and Maintenance of Public Facilities.**

**Objective:** Expand efforts focused on maintaining aesthetic appearance of City facilities, parks and public spaces.

Public Works will increase its role in maintaining the City's athletic complex and other key public assets and spaces to ensure they remain safe, functional, and appealing to residents and visitors.

**Key Performance Indicators:**

- Expand beautification efforts along major corridors and public spaces.
- Maintain high standards for landscaping, cleanliness, and facility upkeep.
- Pursue additional monuments and signage along main corridors.

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**Goal 4: Support the Consolidation of Sewer Utilities with Stanly County**

**Objective:** Successfully complete the consolidation of the City's sewer utility with Stanly County Utilities and assist with the operational transition.

The City will work closely with Stanly County Utilities to ensure a smooth transition of responsibilities, infrastructure coordination, and service continuity for residents.

**Key Performance Indicators:**

- Complete administrative and operational transition of sewer utility services.
- Maintain uninterrupted sewer service for customers during transition period.
- Communicate clearly with residents regarding service changes.
- Expand customer service access in City Hall to facilitate payments.

**Strategic Outcome:**

By 2030, the Public Works Department will have:

- Expanded capacity to provide in-house solid waste services.
- Integrated fleet services to support public safety operations.
- Strengthened city beautification efforts and public facility maintenance.
- Successfully completed the sewer utility consolidation with Stanly County.



# Memorandum of Understanding

## between the

### County of Stanly and City of Locust

**Subject:** Disaster Debris Management and Monitoring Services

**Date:** 5/19/2026

**WHEREAS**, the County of Stanly (“County”) and the City of Locust (“Municipality”) recognize the need to prepare for natural and man-made disasters, including hurricanes, tornadoes, ice storms, and severe weather events, which can generate significant volumes of disaster-related debris;

**WHEREAS**, both parties acknowledge the importance of collaboration to ensure a coordinated and efficient response to protect public health, safety, and welfare, and to facilitate economic recovery in times of need;

**WHEREAS**, the County maintains pre-positioned, competitively procured contracts for disaster debris removal and disaster debris monitoring services that comply with Federal Emergency Management Agency (FEMA) Public Assistance (PA) program requirements;

**WHEREAS**, the Municipality desires to authorize the County to assume primary responsibility for managing and executing debris removal operations within its corporate limits following a declared disaster; and

**WHEREAS**, this Memorandum of Understanding (“MOU”) represents the commitment of both parties to work collaboratively to maximize efficiency, prevent duplication of efforts, and ensure standardized documentation for federal and state reimbursement claims.

**NOW, THEREFORE**, in consideration of the promises and of the mutual agreements and covenants contained herein and for other valuable consideration, the sufficiency of which is hereby acknowledged, the Parties agree as follows:

#### 1. Responsibilities of the County of Stanly:

- County shall activate its pre-positioned disaster debris removal contractors and its designated disaster debris monitoring firm upon activation of this MOU following a declared disaster.
- County shall utilize Debris Tech as the official debris monitoring firm for operations within the Municipality, which will provide field monitors, load ticket management, volumetric calculations, and overall compliance oversight to ensure all operations meet FEMA PA guidelines.
- County shall serve as the lead coordinating agency for all debris management operations within the Municipality, prioritizing the clearance of critical infrastructure and emergency access routes.
- County shall establish and manage Temporary Debris Storage and Reduction

- (TDSR) sites, ensuring all environmental and zoning clearances are met.
- County shall collect, aggregate, and maintain all necessary documentation required for FEMA and North Carolina Emergency Management (NCEM) reimbursement claims through Debris Tech.
- County shall hold the primary contracts and pay the initial invoices submitted by the debris removal contractors and Debris Tech for work performed within the Municipality.
- County shall serve as the primary applicant, or assist the Municipality as a sub-applicant, for FEMA and State reimbursement for eligible debris operations.

**2. Responsibilities of City of Council:**

- Municipality shall grant the County, its authorized debris removal contractors, and Debris Tech the right of entry and necessary authorizations to access municipal rights-of-way, public streets, and designated public properties for the purpose of debris clearance and monitoring.
- Municipality shall appoint a primary Point of Contact (POC) to coordinate with Stanly County Emergency Services to identify local priorities and report specific local issues.
- Municipality shall coordinate all public messaging regarding debris sorting guidelines, collection schedules, and right-of-way placement with the County to ensure unified and accurate information is distributed to residents.
- Municipality shall refrain from self-deploying municipal public works crews for large-scale debris removal or hiring independent contractors that would duplicate or interfere with the County-managed operations, unless explicitly coordinated with and approved by the County.
- Municipality shall be financially responsible for the non-federal/non-state local cost-share for the debris removed specifically from within its municipal boundaries, and the County will invoice the Municipality for this local share once final volumes and costs are verified by Debris Tech. Municipality shall pay the County within 15 days of receipt of the invoice.
- Municipality shall be financially responsible for 100% of the costs associated with the removal and disposal of any debris originating from the Municipality that FEMA or the State determines to be ineligible for reimbursement.

**Term:** This MOU will be effective from 7/1/2026 through 6/30/2027. Thereafter, this MOU will automatically renew for additional successive one-year terms unless earlier terminated pursuant to this MOU's express provisions or either party gives the other party written notice of non-renewal at least thirty (30) days prior to the expiration of the then-current term.

**Termination:** Either party shall, upon thirty (30) days prior written notice to the other party, be permitted to withdraw from and cancel this MOU. However, if a disaster declaration is currently active, termination shall not take effect until all debris operations and final billing associated with that event are fully resolved.

**Indemnification:** To the extent permitted by applicable law, the County agrees to indemnify, defend, and hold the Municipality harmless from all losses, liabilities, claims, lawsuits, proceedings, causes of action, damages, judgments, fines, penalties, costs and expenses (including reasonable attorney's fees) in connection with any claim or action from a third party that arises from the disaster debris removal and monitoring services, including claims or actions for bodily injury and death to any person or persons or property damage, caused in whole or in part by the negligence or willful misconduct of the County, its agents, officers, or employees, and except to the extent same are caused by the negligence or willful misconduct of the

Municipality, its agents, officers, or employees.

To the extent permitted by applicable law, the Municipality agrees to indemnify, defend, and hold the County harmless from all losses, liabilities, claims, lawsuits, proceedings, causes of action, damages, judgments, fines, penalties, costs and expenses (including reasonable attorney's fees) in connection with any claim or action from a third party that arises from the disaster debris removal and monitoring services, including claims or actions for bodily injury and death to any person or persons or property damage, caused in whole or in part by the negligence or willful misconduct of the Municipality, its agents, officers, or employees, and except to the extent same are caused by the negligence or willful misconduct of the Municipality, its agents, officers, or employees

**Points of Contact:**

**County of Stanly:**

Michael Roark, Stanly County Emergency Services Director  
201 South Second Street  
Albemarle, NC 28001  
(704) 986-3654  
[mroark@stanlycountync.gov](mailto:mroark@stanlycountync.gov)

**City of Locust**

Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Address: \_\_\_\_\_  
Phone: \_\_\_\_\_  
Email: \_\_\_\_\_

**No Third-Party Beneficiaries:** Nothing in this MOU, express or implied, is intended to give to, or will be construed to confer upon, any person not a party any remedy or claim under or by reason of this MOU and this MOU will be for the sole and exclusive benefit of the parties.

**Relationship of the Parties:** This MOU does not and shall not be considered to create a partnership or joint venture between or among the parties. Neither party shall have the power to bind or obligate the other except as expressly provided herein.

**Severability:** If any clause, provision, or paragraph of this MOU is held to be invalid or unenforceable, the invalidity or unenforceability of such clause, provision, or paragraph shall not affect any remaining clauses, provisions, or paragraphs hereof, and this MOU shall be construed and enforced as if such invalid or unenforceable clause, provision, or paragraph had not been contained herein.

**Non-Assignability:** No party may assign or delegate in whole or in part its interest, duties, or obligations under this MOU.

**Governing Law:** This MOU shall be governed and construed in accordance with the laws of the State of North Carolina applicable to agreements made and to be performed entirely within North Carolina. Unless prohibited by law, all actions relating in any way to this MOU shall be brought solely in the General Court of Justice of the State of North Carolina sitting in Stanly County or, where applicable, the United States District Court of the Middle District of North Carolina.

**Entire Agreement:** The County and the Municipality agree that this document constitutes the entire agreement between the two parties and may only be modified by a written mutual agreement signed by the parties. This Agreement may be executed in counterparts and will be considered as one executed Agreement. Facsimile and/or electronic signatures, including in .pdf files, shall be treated as originals. Modifications may be evidenced by facsimile or electronic (e.g., pdf) signatures of the parties to this MOU. Additionally, both parties consent to signing this MOU electronically, and that if signing electronically, both parties hereby deem their respective electronic signatures equivalent to wet, original signatures.

**Authority:** This MOU is executed and agreed upon by the undersigned authorized representatives of the County and the Municipality.

**IN WITNESS WHEREOF**, the parties hereto have executed and attested this Agreement by their officers thereunto duly authorized as of the day and year first written above.

**For the County of Stanly:**

\_\_\_\_\_  
Michael Roark, Emergency Services Director

**For the City of Locust**

\_\_\_\_\_  
Cesar Correa, City Manager

ATTEST:

\_\_\_\_\_  
Amy Furr, City Clerk

*This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.*

\_\_\_\_\_  
Stephania Morton, **City of Locust** Finance Officer



**NORTH CAROLINA**  
Department of Transportation

# **Stanly County Comprehensive Transportation Plan (CTP) - Locust Adoption**

Temilope Animashaun, Roger Castillo, Andy Bailey

June 11, 2026

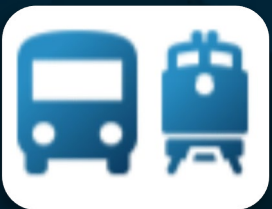
Connecting people, products and places safely and efficiently with customer focus, accountability and environmental sensitivity to enhance the economy and vitality of North Carolina

# Presentation Outline

- **What is a Comprehensive Transportation Plan (CTP)?**
- **Stanly County CTP Process**
- **Locust Recommendations**
- **Consideration to adopt CTP**
- **Questions**

## What is a CTP?

- Long range, needs-based plan
- A community's consensus on their future transportation system over the **next 25-30 years**
- Developed cooperatively through local stakeholders, MPOs/RPOs, and NCDOT
- Multimodal plan
  - Highway, Bicycle, Pedestrian, Public Transit, Rail, Airports, Ferries



## Why is it Important?

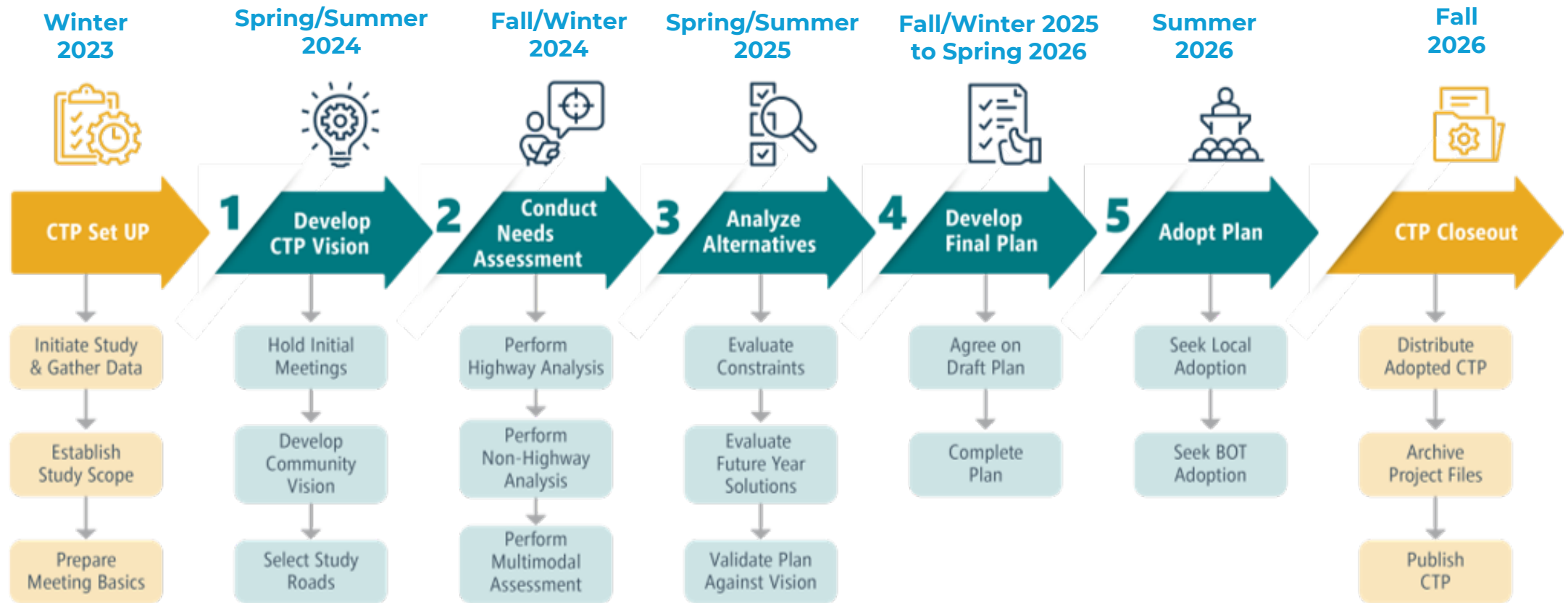
- Identify existing and future transportation needs
- CTP recommendations can be submitted for future funding available through NCDOT
- Complete Streets Policy
- Informs prioritization, project development, and design
- Inform land use decisions
- NCGS§136-66.2
  - “...shall develop a comprehensive transportation plan that will serve present and anticipated travel demand...”

Comprehensive Transportation Plans are the first step in the project delivery process.

### NCDOT PROJECT DELIVERY PROCESS



# CTP Process

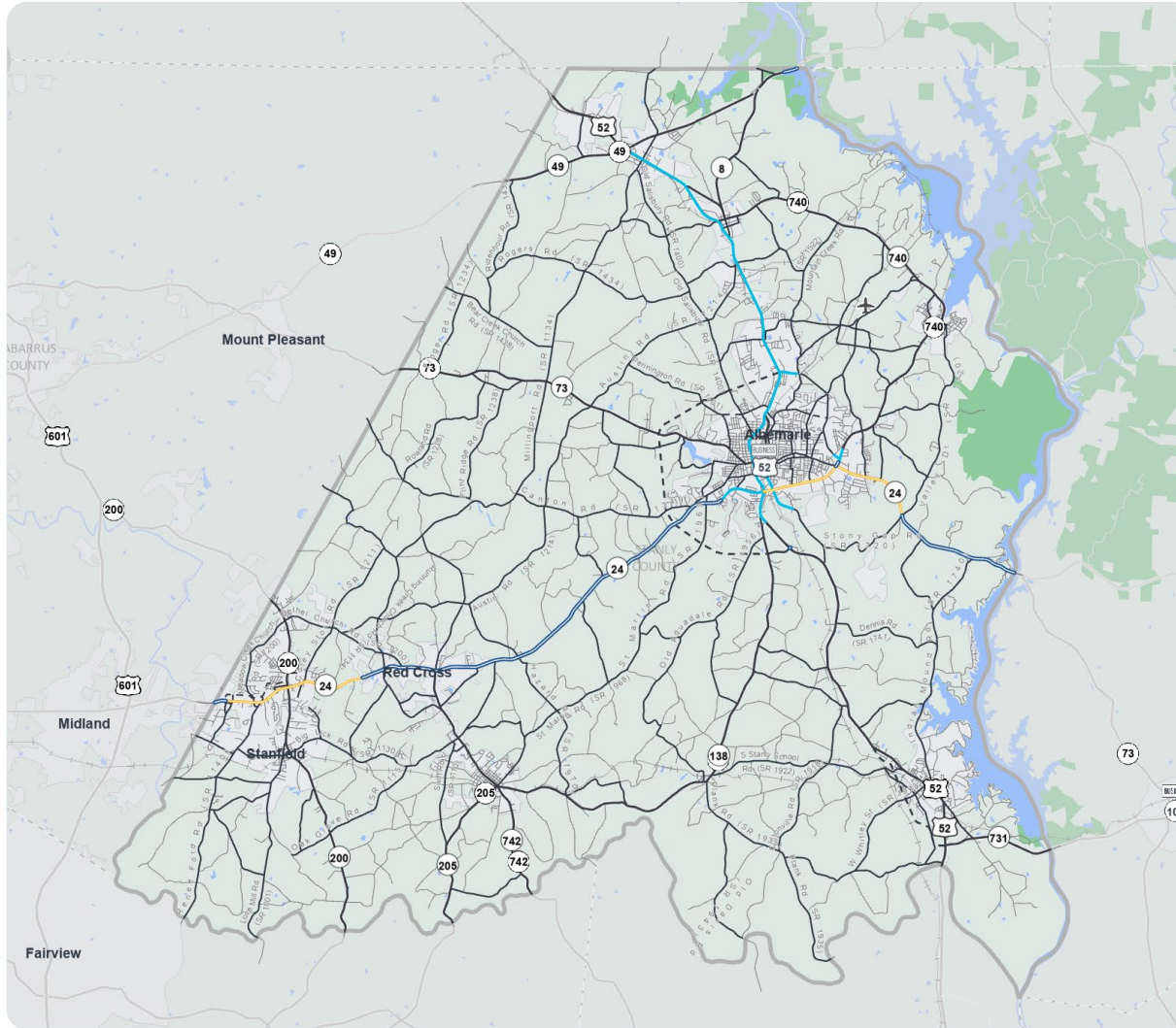


# For the full list of Maps and Recommendation

Visit: [Stanly County CTP DRAFT Core Document.pdf](#)



# Facility Types



## FACILITY TYPES

Facility classifications for mobility and control of access planning through 2050



### STANLY COUNTY

Comprehensive Transportation Plan  
Facility Types and Control of Access  
(Listed in Order of Mobility Function)

	Projected	New Location
Freeway		
Expressway (Multilane Divided)		
Boulevard (Multilane Divided)		
Major Thoroughfare (Multilane Undivided)		
Major Thoroughfare (2 Lane)		
Minor Thoroughfare		
Other Features		
Studied Roads		
MPO Boundary		
RPO Boundary		



WebAddress



Sheet 1 of 4

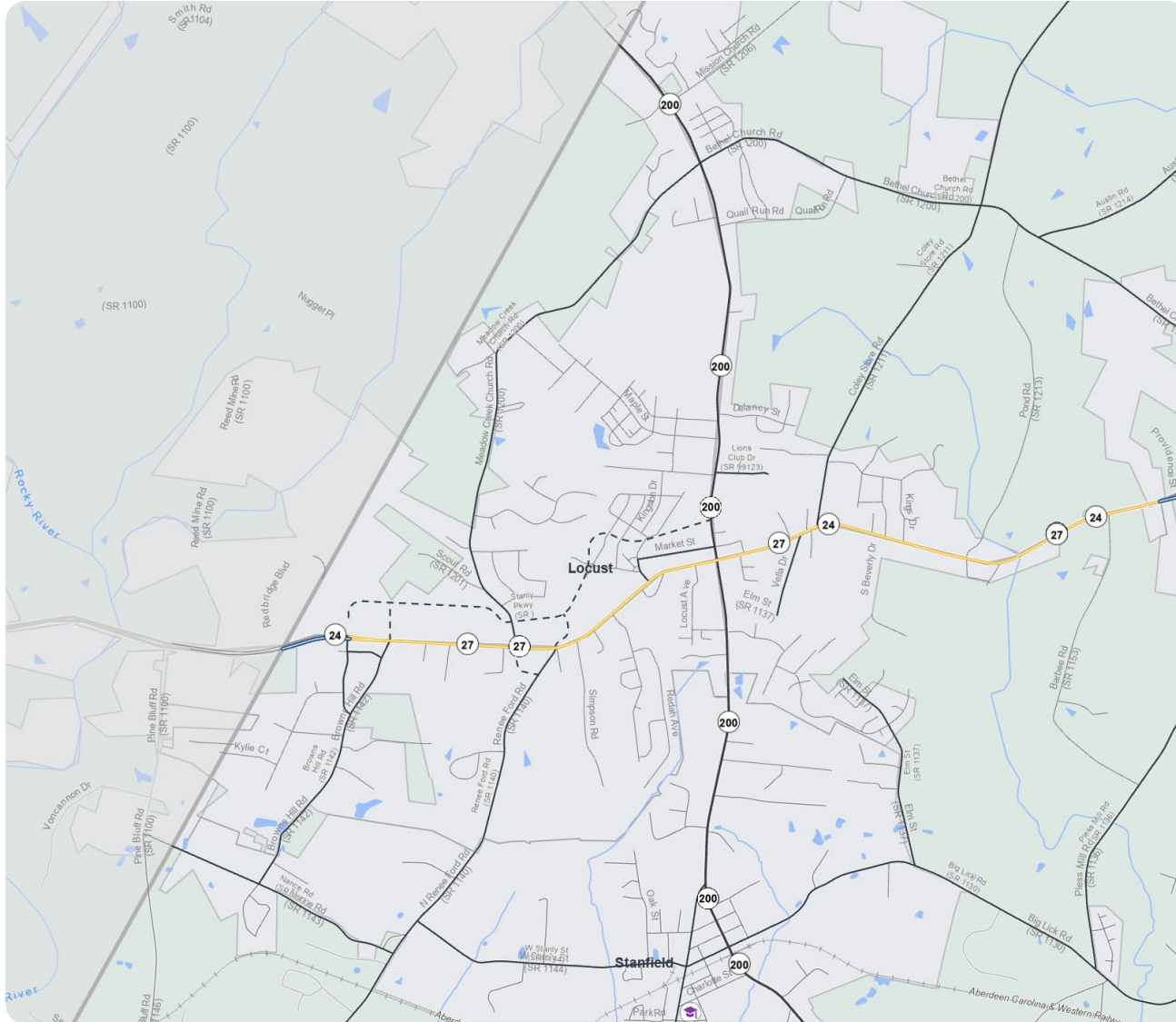
Base map date: October 09, 2023

#### Legal Disclaimer

These concepts will need additional analysis to meet state and federal environmental regulations, to determine final locations and designs, and to be funded for implementation. Local zoning or subdivision ordinances may require the dedication of right of way based on the concepts shown on the Comprehensive Transportation Plan and local collector street plans, based on N.C.G.S. § 136-66.2 and § 136-66.10.

WORKING COPY  
Plan Date: May 26, 2026

# Facility Types



## FACILITY TYPES

Facility classifications for mobility and control of access planning through 2050



### LOCUST INSET

Comprehensive Transportation Plan  
Facility Types and Control of Access  
(Listed in Order of Mobility Function)

	Projected	New Location
<b>Freeway</b>		
<b>Expressway</b> (Multilane Divided)		
<b>Boulevard</b> (Multilane Divided)		
<b>Major Thoroughfare</b> (Multilane Undivided)		
<b>Major Thoroughfare</b> (2 Lane)		
<b>Minor Thoroughfare</b>		

Other Features

- Studied Roads
- MPO Boundary
- RPO Boundary



WebAddress



Sheet 1 of 4

Base map date: October 09, 2023

**Legal Disclaimer**

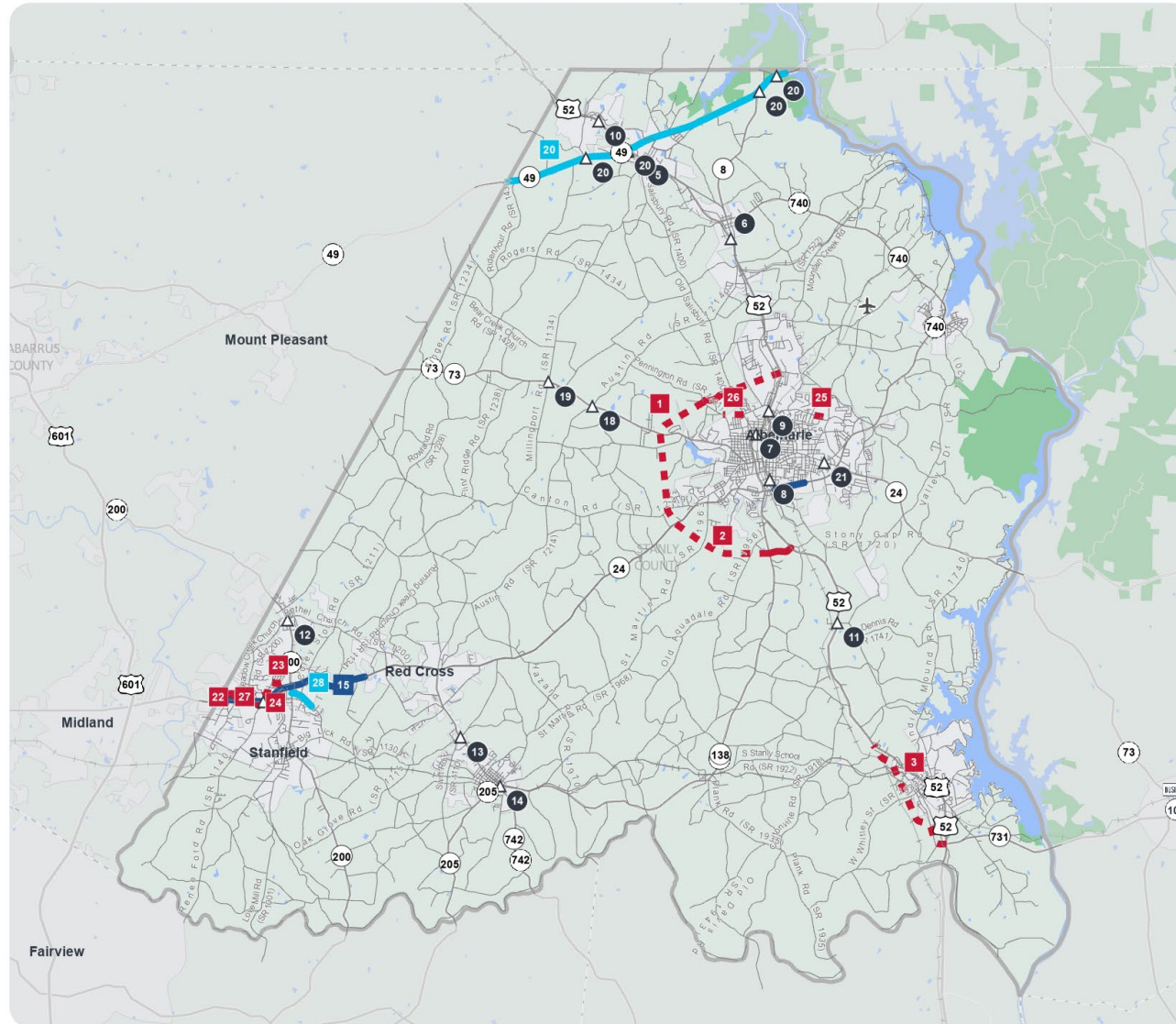
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Plan Date: May 28, 2026

# Modernization and Intersection Improvements

- Modernization improvements typically address substandard roadway design, including, but not limited to inadequate lane widths, limited/no shoulders (paved and/or unpaved), and horizontal/vertical alignment issues.
- Intersection improvements typically involve an identified deficiency including but not limited to high frequency and/or severe accidents, traffic congestion, storage capacity issues, or alignment issues.
- Recommendations are at a planning level analysis. Project specific analysis will render more specific solutions.

# Highway Recommendations



## HIGHWAY RECOMMENDATIONS

Proposals that address identified needs through 2055



### STANLY COUNTY

Comprehensive Transportation Plan

#### Highway Features

	Proposal ID #	Improve	New Location
<b>Congestion / Mobility</b> (e.g., add lanes)	#	—	—
<b>Access Management / Operations</b> (e.g., add median)	#	—	—
<b>Modernization</b> (e.g., widen lanes, add turn lanes)	#	—	—
<b>Other</b> (e.g., safety, economic development)	#	—	—
<b>Interchange</b>	⊕	□	■
<b>Bridge / Overpass</b>	⊕	○	●
<b>Intersection</b>	⊕	△	▲

#### Other Features

Studied Roads

MPO Boundary

RPO Boundary

0 0.75 1.5 3 4.5 6 Miles



WebAddress



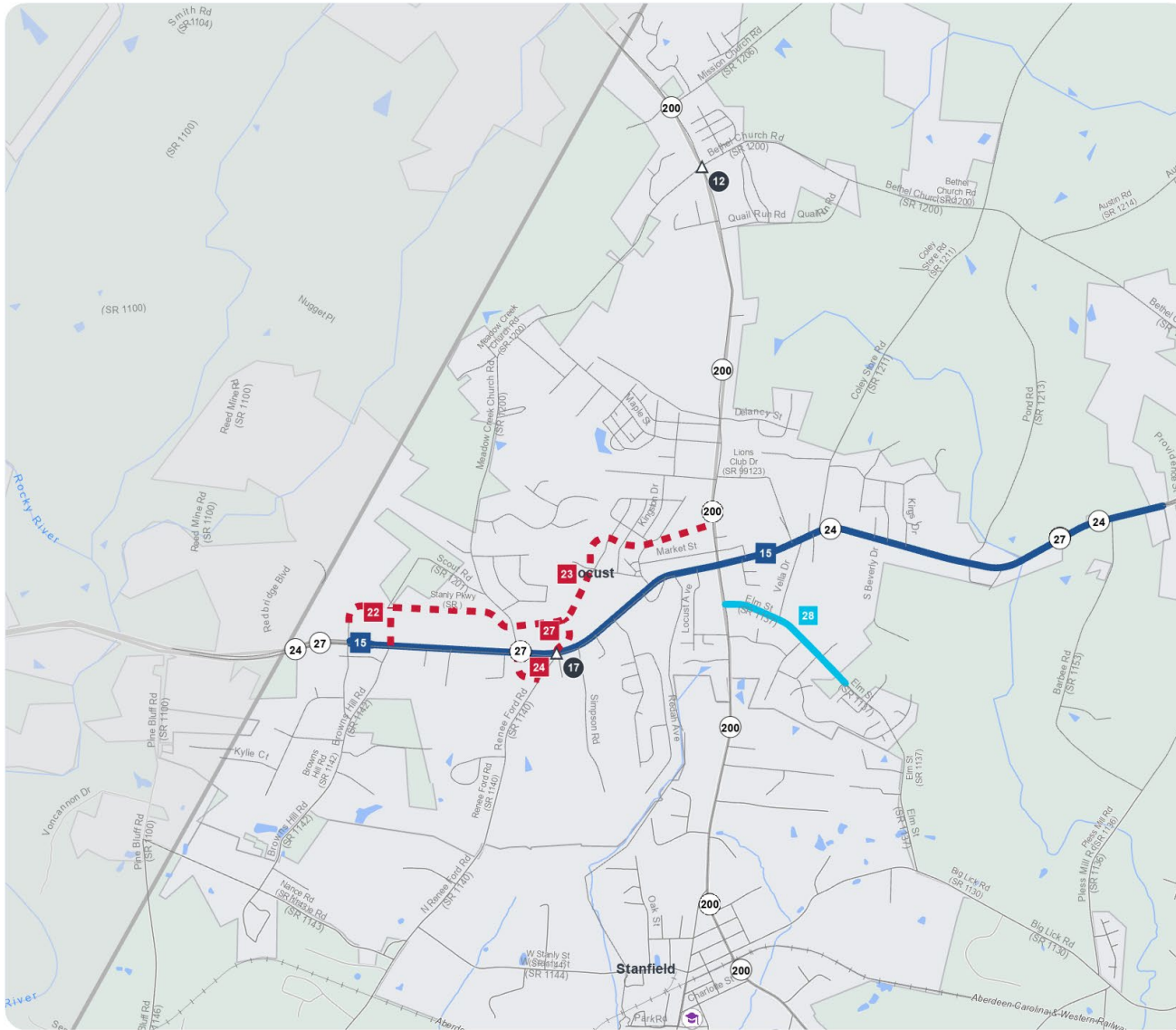
Sheet 6 of 6  
Base map date: October 09, 2023

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Plan Date: May 26, 2026

# Highway Recommendations



## HIGHWAY RECOMMENDATIONS

Proposals that address identified needs through 2055



### LOCUST INSET

Comprehensive Transportation Plan

#### Highway Features

Proposal ID # Improve New Location

- Congestion / Mobility**  
(e.g., add lanes) ■ - - - -
- Access Management / Operations**  
(e.g., add median) ■ - - - -
- Modernization**  
(e.g., widen lanes, add turn lanes) ■ - - - -
- Other**  
(e.g., safety, economic development) ■ - - - -
- Interchange**  
●
- Bridge / Overpass**  
●
- Intersection**  
●

#### Other Features

- Studied Roads
- MPO Boundary
- RPO Boundary



Sheet 6 of 6

Base map date: October 09, 2023

#### Legal Disclaimer

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WORKING COPY  
Plan Date: May 28, 2026

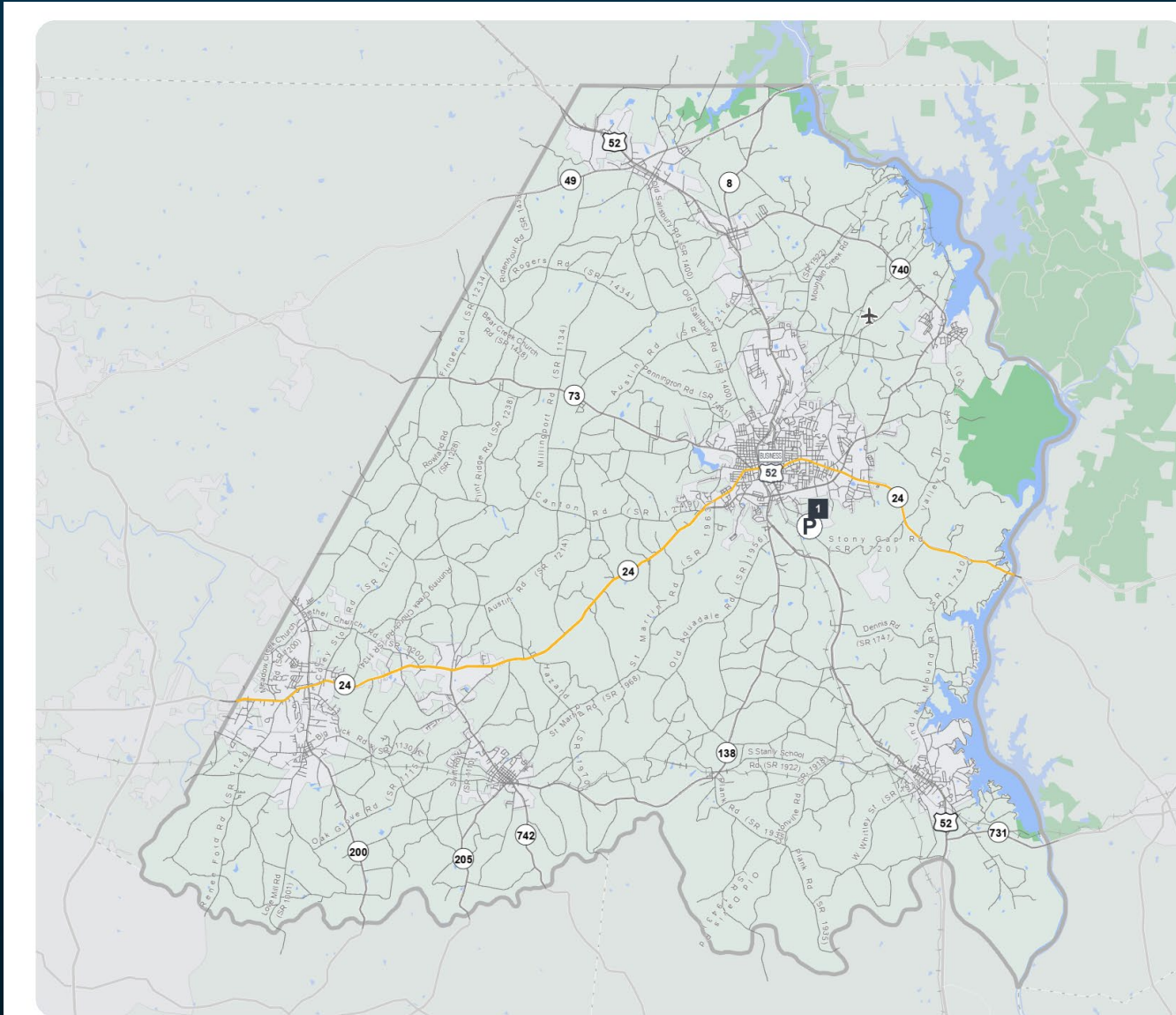
# Highway Recommendations

## Highway Recommendations

Highway Class: ■ Congestion ■ Access Management ■ Modernization ■ Other (Safety, etc.) ■ Bridge/Intersection

Map ID	Improvement Type	Recommendation Name	Limits	Description	Identified Need
12	Bridge/Intersection	NC 200 & Meadow Creek Church Rd	NC 200 & Meadow Creek Church	Improve this intersection to reduce the number of crashes and improving mobility by addressing alignment concerns extending from NC 200 & Meadow Creek Church.	This intersection along NC 200 serves as an entry point to Locust and is shown to have 20 crashes between 2018 and 2022.
15	Access Management	NC 24/27	From Stanly Pkwy to W Red Cross Rd	Upgrade NC 24/27 to a four lane boulevard with a concrete median and sidewalk to help alleviate congestion and improve mobility by removing the continuous center turn lane extending from Stanly Pkwy to W Red Cross Rd.	NC 24/27 through Locust is projected to near or over capacity by 2055. It is currently a 5 lane facility with a center turn lane.
17	Bridge/Intersection	NC 24/27 & Renee Ford Rd	NC 24/27 & Renee Ford Rd	Improve this intersection to reduce the number of crashes and improving mobility by addressing alignment concerns extending from NC 24/27 & Renee Ford Rd.	This intersection along NC 24/27 serves an key intersection to a major shopping complex and is shown to have 31 crashes between 2018 and 2022.
22	Congestion	Browns Hill Rd EXT	Browns Hill Rd to Stanly Bypass	Construct a two-lane minor thoroughfare with 12 foot lanes, a bike lane and sidewalk to improve the mobility and relieve congestion of local traffic on NC 24/27 extending from Browns Hill Rd to Stanly Bypass.	NC 24/27 through Locust is projected to near or over capacity by 2055.
23	Congestion	Stanly Pkwy	NC 24/27 to NC 200	Construct a two-lane minor thoroughfare with 12 foot lanes, a bike lane and sidewalk to improve the mobility and relieve congestion of local traffic on NC 24/27 extending from NC 24/27 to NC 200.	NC 24/27 through Locust is projected to near or over capacity by 2055. Improvements are needed to accommodate future growth and maintain an acceptable level of service.
24	Congestion	Meadow Creek Church Rd EXT	Meadow Creek Church Rd to Renee Ford Rd	Add a two-lane connector, bike lane, and sidewalk extending from Meadow Creek Church Rd to Renee Ford Rd to relieve congestion and provide better local mobility within Locust.	There is congestion at the next intersection, NC 24/27 & Renee Ford Rd, and long queue times for turning vehicles, which reduces local mobility in Locust.
27	Congestion	Renee Ford Rd EXT	Renee Ford Rd to Stanly Bypass	Extend Renee Ford Rd to the proposed Stanly Parkway, and add a bike lane and a sidewalk to improve the mobility of local traffic throughout Locust extending from Renee Ford Rd to Stanly Bypass.	There is a need to improve the mobility of local traffic throughout Locust. NC 24/27 is projected to be over capacity by 2055.
28	Modernization	Elm St	From NC 200 to Yellow Birch Dr	Complete the moderination to the road extending from NC 200 to Yellow Birch Dr.	There is a need to complete the modernization project already underway on one half of Elm Street, including addressing any substandard lane widths and related roadway deficiencies.

# Public Transit and Rail Recommendations



**PUBLIC TRANSPORTATION AND RAIL RECOMMENDATIONS**  
Proposals that address identified needs through 2050



## STANLY COUNTY

### Comprehensive Transportation Plan

#### Public Transportation and Rail Features

	Proposal ID #	Existing	Proposed
Urban Fixed Bus Corridors	#		
Regional Bus Corridors	#		
Rural Fixed Bus Corridors	#		
Fixed Guideway	#		
Amtrak / Freight Route	#		
Current Railroad	#		
Transit Facility	#		
Park and Ride Lot	#		
Amtrak Station	#		
Intermodal Terminal	#		

- MPO Boundary
- RPO Boundary
- Studied Roads
- Denotes Highway Incidental



WebAddress



Sheet 3 of 4

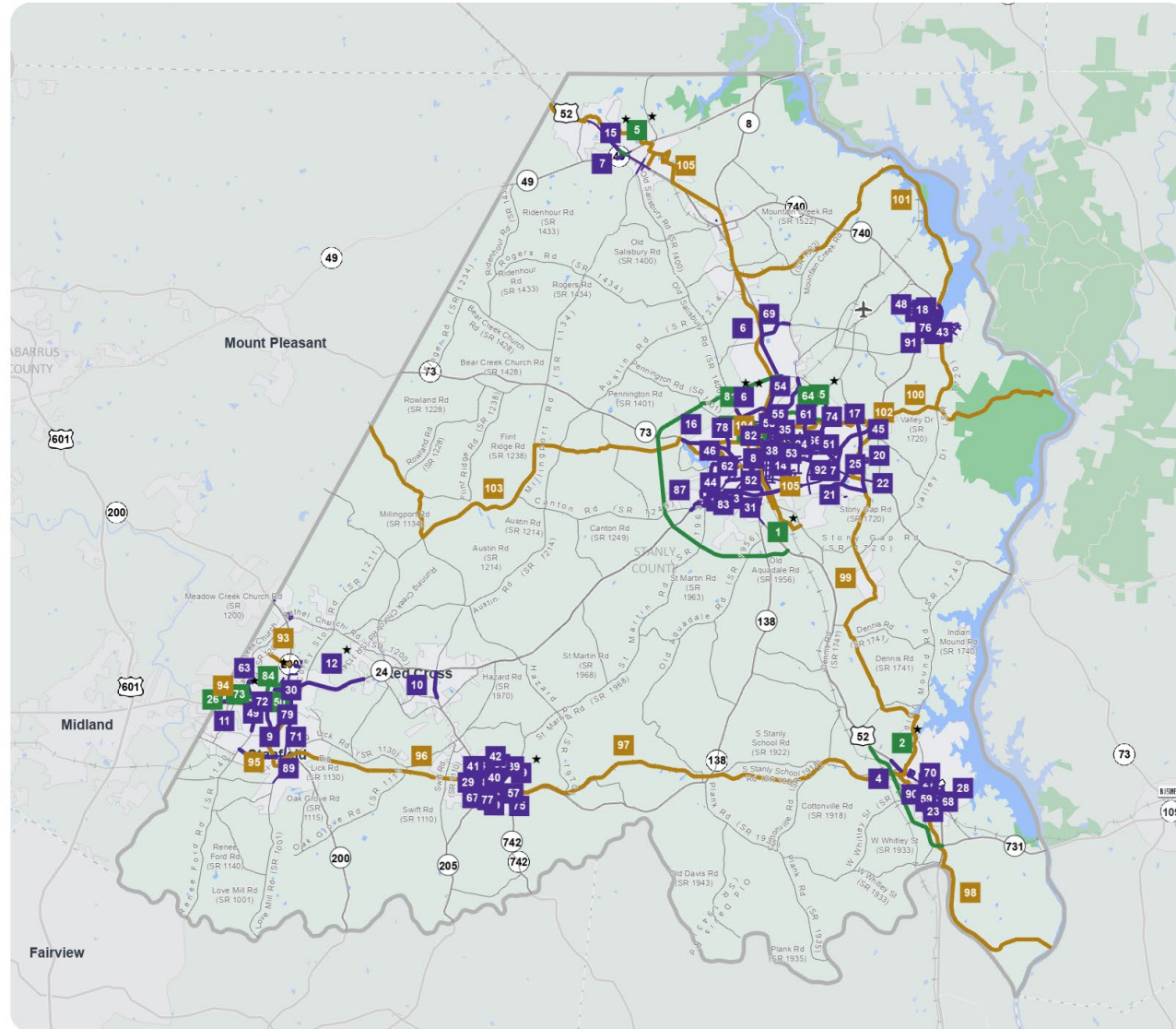
Base map date: October 09, 2023

**Legal Disclaimer**

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WORKING COPY  
Plan Date: May 26, 2026

# Bicycle and Pedestrian Recommendations



## BICYCLE / PEDESTRIAN RECOMMENDATIONS

Proposals that address identified needs through 2050



### STANLY COUNTY

Comprehensive Transportation Plan

#### Bicycle and Pedestrian Features

	Proposal ID#	Existing	Proposed
Bicycle	15	Orange line	Yellow line
Pedestrian	16	Blue line	Purple line
Bicycle and Pedestrian	17	Green line	Dark green line
Multiuse Path	18	Light blue line	Dark blue line
Bicycle and Pedestrian Bridge	19	Circle with dot	Circle with dot
Denotes Highway Incidental	20	Star	Star

#### Other Features

Studied Roads	Thick black line
MPO Boundary	Dashed black line
RPO Boundary	Dotted black line



Sheet 7 of 7

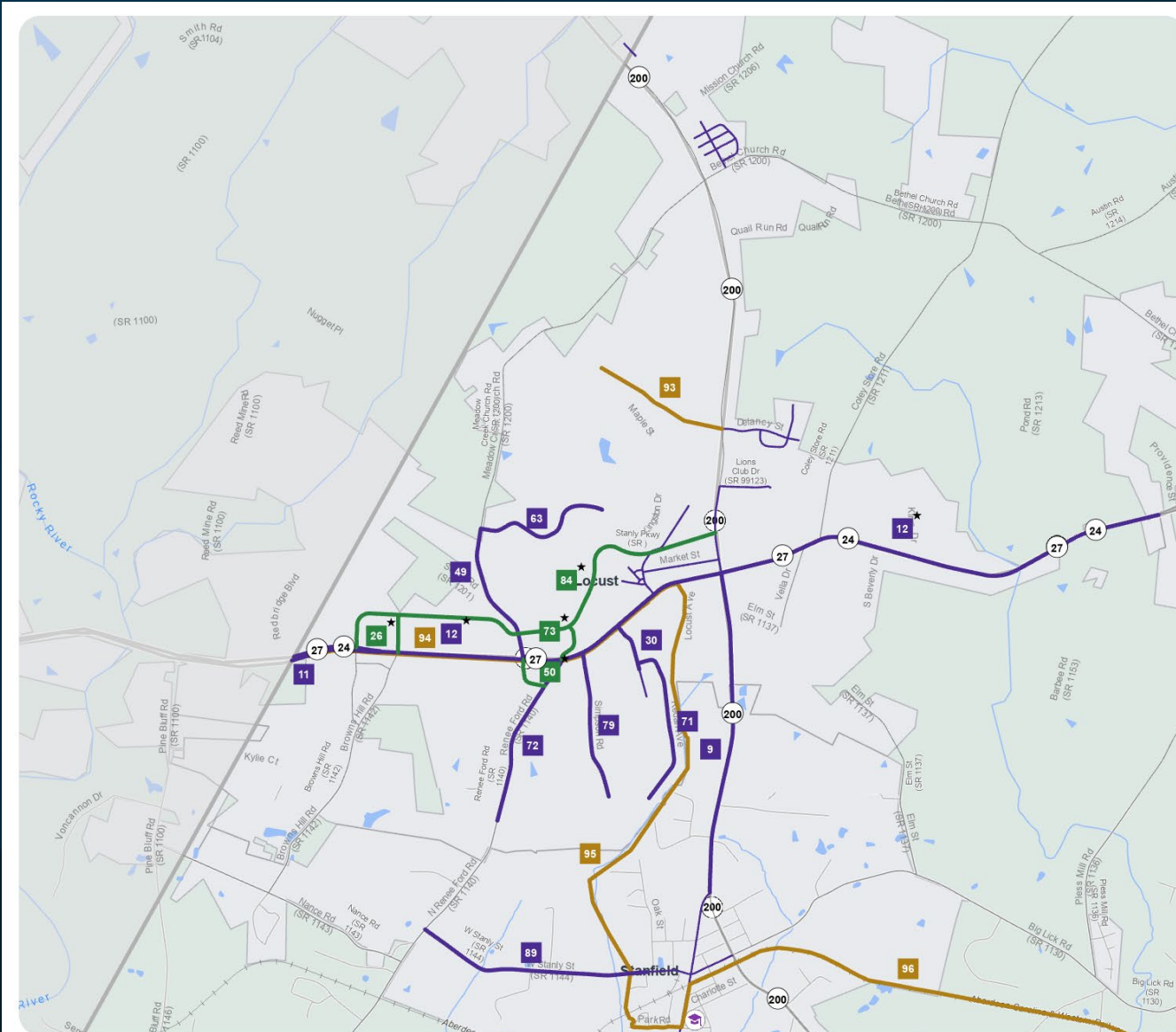
Base map date: October 09, 2023

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Plan Date: May 21, 2026

# Bicycle and Pedestrian Recommendations



## BICYCLE / PEDESTRIAN RECOMMENDATIONS

Proposals that address identified needs through 2050



### LOCUST INSET

#### Comprehensive Transportation Plan

Bicycle and Pedestrian Features

	Proposal ID #	Existing	Proposed
Bicycle	93		
Pedestrian	12		
Bicycle and Pedestrian	63		
Multiuse Path	94		
Bicycle and Pedestrian Bridge	11		
Denotes Highway Incidental	★		

Other Features

	Studied Roads
	MPO Boundary
	RPO Boundary



WebAddress



Sheet 7 of 7

Base map date: October 09, 2023

**Legal Disclaimer**

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WORKING COPY  
Plan Date: May 28, 2026

# Bicycle and Pedestrian Recommendations

Bicycle and Pedestrian Recommendations				
Bike/Ped Class: <span style="color: orange;">■</span> Bicycle <span style="color: purple;">■</span> Pedestrian <span style="color: green;">■</span> Bike and Ped <span style="color: gold;">■</span> Multiuse Path <span style="color: black;">■</span> Bike/Ped Bridge * Denotes Highway Incidental				
Map ID	Recommendation Name	Limits	Description	Identified Need
9	NC 200 (S Central Ave)	From NC 24/27 to N Love Chapel Rd	Add sidewalk to provide sidewalk to connect Locust to Stanfield extending from NC 24/27 to N Love Chapel Rd.	There is a need to provide sidewalk connectivity from Locust to Stanfield.
11	NC 24/27	From Redbridge Blvd to Stanly Pkwy	Add sidewalk to provide connectivity throughout Locust along NC 24-27 extending from Redbridge Blvd to Stanly Pkwy.	There is a need to provide connectivity throughout Locust and improve sidewalk connectivity to residential areas.
12*	NC 24/27	From Stanly Pkwy to W Red Cross Rd	Upgrade NC 24/27 to a four lane boulevard with a concrete median and sidewalk to help alleviate congestion and improve mobility by removing the continuous center turn lane extending from Stanly Pkwy to W Red Cross Rd.	NC 24/27 through Locust is projected to near or over capacity by 2055. It is currently a 5 lane facility with a center turn lane.
12*	NC 24/27 & Renee Ford Rd	NC 24/27 & Renee Ford Rd	Improve this intersection to reduce the number of crashes and improving mobility by addressing alignment concerns extending from NC 24/27 & Renee Ford Rd.	This intersection along NC 24/27 serves an key intersection to a major shopping complex and is shown to have 31 crashes between 2018 and 2022.
26*	Browns Hill Rd EXT	Browns Hill Rd to Stanly Bypass	Construct a two-lane minor thoroughfare with 12 foot lanes, a bike lane and sidewalk to improve the mobility and relieve congestion of local traffic on NC 24/27 extending from Browns Hill Rd to Stanly Bypass.	NC 24/27 through Locust is projected to near or over capacity by 2055.
30	Church St (Local Road)	From NC 24/27 to Morningstar Dr	Add sidewalk to connect residential areas and the local churches and businesses extending from NC 24/27 to Morningstar Dr.	There is currently a lack of sidewalks to connect existing sidewalks to a local church.
49	Meadow Creek Church Rd	From Old Hickory Rd to NC 24/27	Add sidewalk to improve sidewalk connectivity to residential areas from Old Hickory Rd to NC 24/27.	There is a need to connect residential areas to commercial areas within Locust.
50*	Meadow Creek Church Rd EXT	Meadow Creek Church Rd to Renee Ford Rd	Add a two-lane connector, bike lane, and sidewalk extending from Meadow Creek Church Rd to Renee Ford Rd to relieve congestion and provide better local mobility within Locust.	There is congestion at the next intersection, NC 24/27 & Renee Ford Rd, and long queue times for turning vehicles, which reduces local mobility in Locust.
63	Old Hickory Rd (Local Road)	From Meadow Creek Church Rd to DEAD-END	Add sidewalk to connect residences to Meadow Creek Church Rd and area businesses extending from Meadow Creek Church Rd to DEAD-END.	There is a lack of sidewalk connectivity from residences in Locust to Meadow Creek Rd and area businesses.
71	Redah Ave (Local Road)	From Church St to DEAD-END	Add sidewalk to connect existing sidewalks from residential areas and a local church in Standfield extending from Church St to the remainder of Redah Ave.	There is a lack of sidewalk connection to a local church and residential areas in Stanfield.
72	Renee Ford Rd	From NC 24/27 to W Stanly St	Add sidewalk to connect residential areas to businesses and a local private school in Locust extending from NC 24/27 to W Stanly St.	There is a need to provide sidewalk connectivity from a local private school to residential areas.
73*	Renee Ford Rd EXT	Renee Ford Rd to Stanly Bypass	Extend Renee Ford Rd to the proposed Stanly Parkway, and add a bike lane and a sidewalk to improve the mobility of local traffic throughout Locust extending from Renee Ford Rd to Stanly Bypass.	There is a need to improve the mobility of local traffic throughout Locust. NC 24/27 is projected to be over capacity by 2055.
79	Simpson Rd (Local Road)	From NC 24/27 to DEAD-END	Add sidewalk to connect residential areas and the local church to businesses extending from NC 24/27 to DEAD-END.	There is a lack of sidewalk connectivity to residential areas and a local church in Locust.
84*	Stanly Pkwy	NC 24/27 to NC 200	Construct a two-lane minor thoroughfare with 12 foot lanes, a bike lane and sidewalk to improve the mobility and relieve congestion of local traffic on NC 24/27 extending from NC 24/27 to NC 200.	NC 24/27 through Locust is projected to near or over capacity by 2055. Improvements are needed to accommodate future growth and maintain an acceptable level of service.
93	Charleston Place Trail	Delancy St to Foxworth Dr	A multiuse path is recommended to improve connectivity to the Charleston Place residential area.	There is a need to improve the existing dirt trail to connect the Charleston Place neighborhood to NC 200 in Locust.
94	Carolina Thread Trail	From Cabarrus County Boundary to Bell Ave	Construct a multiuse path to provide multimodal connectivity within Locust.	There is a need to provide multimodal connectivity throughout all Stanly County municipalities and key points of interest as a part of the larger Carolina Thread Trail, including connectivity within Locust from the Cabarrus County Boundary to Bell Ave.
95	Carolina Thread Trail	From NC 24/27 to Park Rd	Construct a multiuse path to provide multimodal connectivity from Locust to Stanfield.	There is a need to provide multimodal connectivity throughout all Stanly County municipalities and key points of interest as a part of the larger Carolina Thread Trail, including connectivity within Locust from NC 24/27 to Park Rd.

# Action Requested: Adoption of the Stanly County CTP for Locust

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 NCDOT

 NCDOTcommunications

For more information, visit:  
[https://connect.ncdot.gov/projects/planning/Pages/CTP-Details.aspx?study\\_id=Stanly%20County](https://connect.ncdot.gov/projects/planning/Pages/CTP-Details.aspx?study_id=Stanly%20County)

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## NC 200 & Meadow Creek Church Rd

NC 200 & Meadow Creek Church

Local ID: STAN30001-H

Purpose: Safety

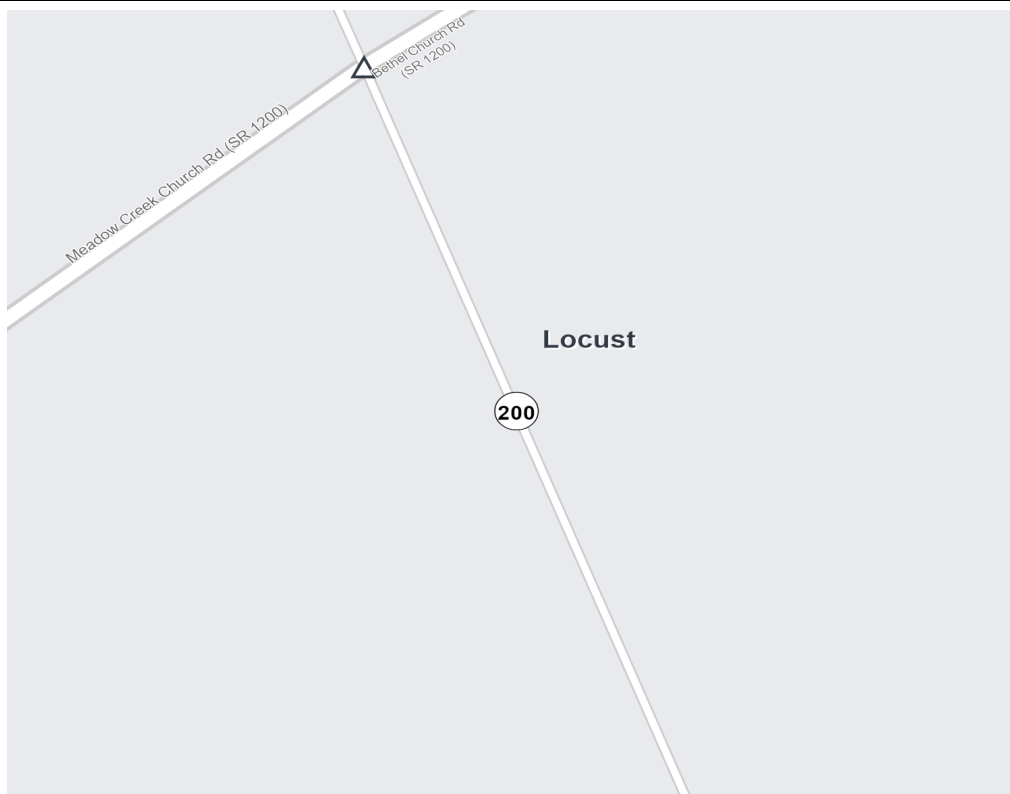
Improvement: Improve Existing

### Identified Need

This intersection along NC 200 serves as an entry point to Locust and is shown to have 20 crashes between 2018 and 2022.

### Recommendation

Improve this intersection to reduce the number of crashes and improving mobility by addressing alignment concerns extending from NC 200 & Meadow Creek Church.



	Local ID #	Improve	New Location		Local ID #	Improve	New Location
Congestion / Mobility	#	—	⋯	Interchange	⊙	□	■
Access Management / Operations	#	—	⋯	Bridge / Overpass	⊙	○	●
Modernization	#	—	⋯	Intersection	⊙	∟	△
Other	#	—	⋯				

### Proposal At A Glance

Highway Class	-
Facility Type	Major Thoroughfare 2-lane
Typical Section	02 A
Section Options	-
Length (miles)	0.00
Existing ROW (feet)	100
Safety Risk Score	-

### Proposal Data: 2022 Base Year 2055 Future Year

Improved Route	2022 Base Year		2055 Future Year	
	Existing	Without Proposal	With Proposal	
Facility Type	Major Thoroughfare 2-lane	Major Thoroughfare 2-lane	Major Thoroughfare 2-lane	Major Thoroughfare 2-lane
Travel Lanes	2	2	2	2
Volume (vpd)	5900	8700	8700	8700
Capacity (vpd)	14600	14600	14600	14600

### Capacity Data: Year

Facility will be Approaching Capacity (>80%)	-
Facility will be Over Capacity (>=100%)	-

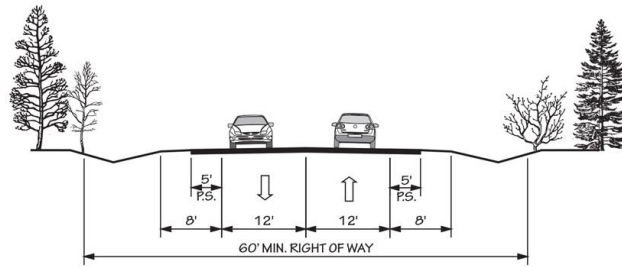


**Typical Section Options:**

None

# TYPICAL SECTION No. 2A

## 2 LANE UNDIVIDED WITH PAVED SHOULDERS



POSTED SPEED 55 MPH

### CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to improve the safety, connectivity, and mobility of the transportation system.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 3 participants. 100% of participants agreed with this proposal. 1 comment was left. The comment expresses they also support the project as long as it does not force people to leave their homes or give up long-held family land.

### Potential Impacts

#### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

- Between 0% and 25% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander
- Between 0% and 1% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European

- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- 0% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

### Other Information

#### Crash Data

Between January 2018 and December 2022, there were a total of 20 crashes at this intersection containing this recommendation. There were 0 fatal or severe injury crashes, 6 moderate or minor injury crashes, and 14 property damage only crashes.

#### Truck Traffic

Average truck traffic along this recommendation is around 10%.

**NC 24/27**

From Stanly Pkwy to W Red Cross Rd

Local ID: STAN30004-H

Purpose: Mobility

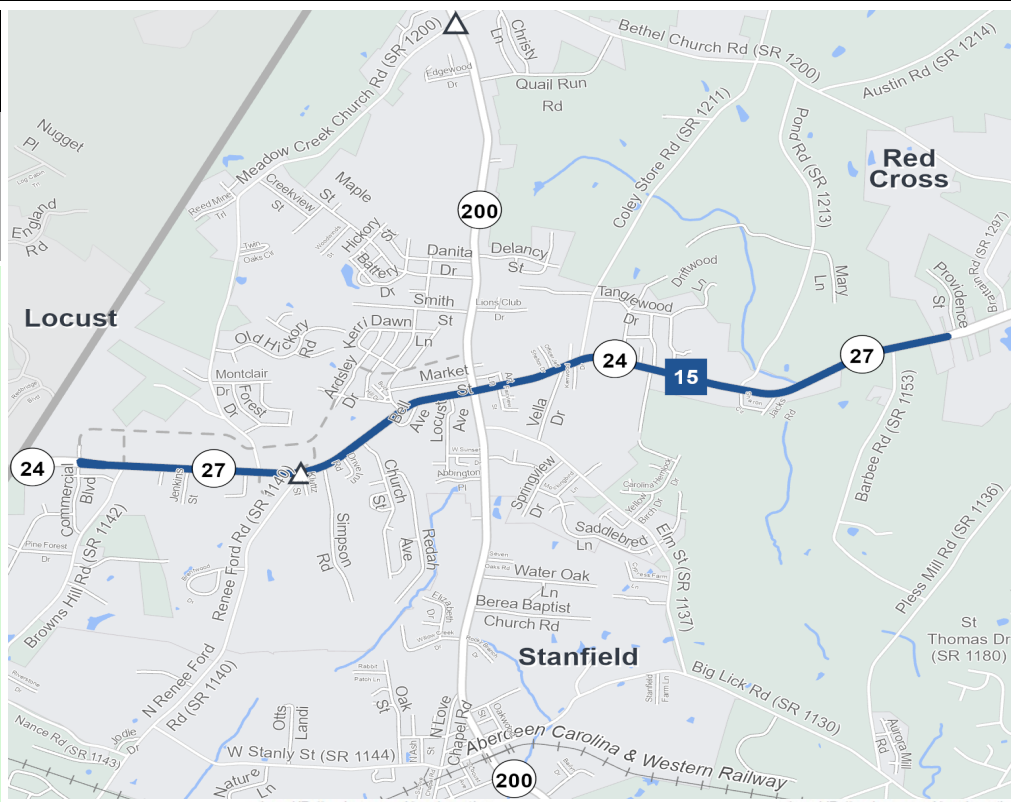
Improvement: Improve Existing

**Identified Need**

NC 24/27 through Locust is projected to near or over capacity by 2055. It is currently a 5 lane facility with a center turn lane.

**Recommendation**

Upgrade NC 24/27 to a four lane boulevard with a concrete median and sidewalk to help alleviate congestion and improve mobility by removing the continuous center turn lane extending from Stanly Pkwy to W Red Cross Rd.



**Proposal At A Glance**

Highway Class	Access Management & Operation
Facility Type	Boulevard
Typical Section	04 G
Section Options	-
Length (miles)	4.00
Existing ROW (feet)	60-134
Safety Risk Score	67

**Proposal Data: 2022 Base Year 2055 Future Year**

Improved Route	Existing	Without Proposal	With Proposal
	Facility Type	Major Thoroughfare Multi-lane	Major Thoroughfare Multi-lane
Travel Lanes	4	4	4
Volume (vpd)	17000-28000	16000-37000	16000-37000
Capacity (vpd)	25800-58800	25800-58800	31600-45200

**Capacity Data: Year**

Facility will be Approaching Capacity (>80%)	2032
Facility will be Over Capacity (>=100%)	2055

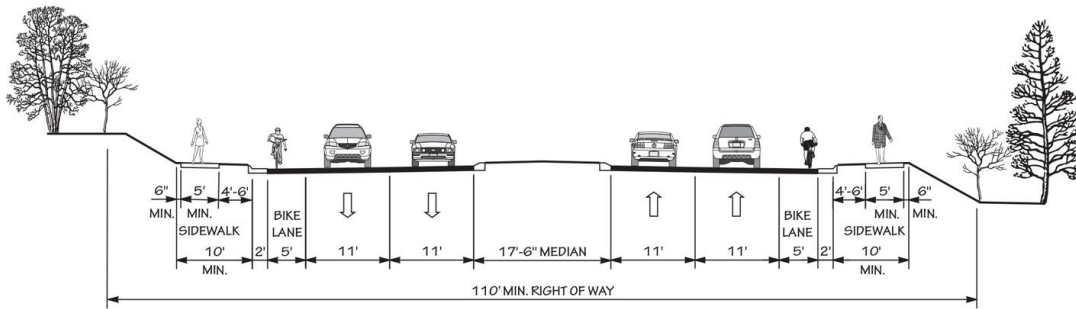


**Typical Section Options:**

# TYPICAL SECTION No. 4G

None

4 LANE DIVIDED (17'-6" RAISED MEDIAN) WITH CURB & GUTTER, BIKE LANES, AND SIDEWALKS



POSTED SPEED 35-45 MPH

## CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to maintain and enhance the quality and performance of the transportation system in Stanly County through efficient congestion management and operations techniques.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 3 participants. About 100% of participants agreed with this proposal. 2 comments were left. The comments express they also support the project and states planned growth, especially the Cresswind development with 1,200+ homes, could increase traffic through Locust by about 40%. The writer believes roads need to be improved to keep up with that growth.

## Potential Impacts

### Impacts to Natural and/or Human Environment

All environmental data in the database was considered. This Project is within 150 feet of:

- 1 Hazardous Waste Facility(s)
- 1 Hazard Substance Disposal Site(s)
- 1 Land Water Conservation Fund Property Feature(s)
- 2 Managed Area Feature(s)
- 1 Mitigation Point(s)
- 2 Wetland Feature(s)
- 3 River And Stream Feature(s)
- 1 Protected Area Feature(s)

- 1 Quality Monitored River And Stream Feature(s)

### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

- Between 25% and 50% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander
- Between 5% and 15% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other
- Between 0% and 5% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- Between 5% and 15% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

### Other Information

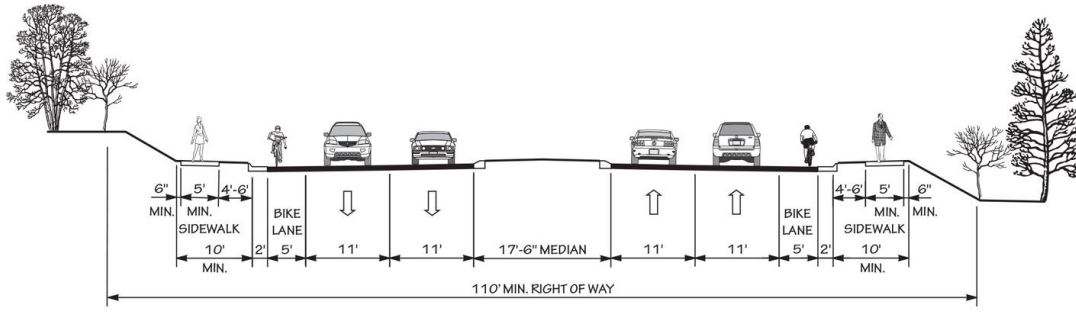
### Truck Traffic

Typical Section Options:

# TYPICAL SECTION No. 4G

None

4 LANE DIVIDED (17'-6" RAISED MEDIAN) WITH CURB & GUTTER, BIKE LANES, AND SIDEWALKS



POSTED SPEED 35-45 MPH

Average truck traffic along this recommendation is around 9% along NC 24/27.

### NC 24/27 & Renee Ford Rd

NC 24/27 & Renee Ford Rd

Local ID: STAN30006-H

Purpose: Safety

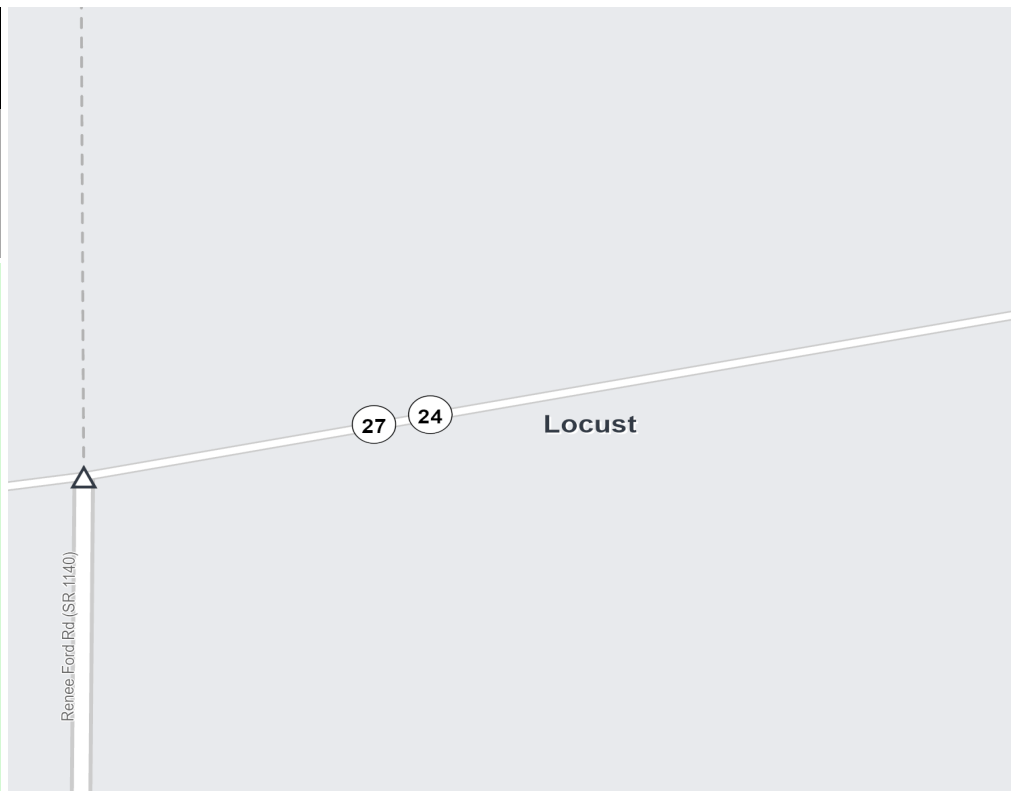
Improvement: Improve Existing

#### Identified Need

This intersection along NC 24/27 serves an key intersection to a major shopping complex and is shown to have 31 crashes between 2018 and 2022.

#### Recommendation

Improve this intersection to reduce the number of crashes and improving mobility by addressing alignment concerns extending from NC 24/27 & Renee Ford Rd.



	Local ID #	Improve	New Location		Local ID #	Improve	New Location
Congestion / Mobility	#	—	---	Interchange	⊙	□	■
Access Management / Operations	#	—	---	Bridge / Overpass	⊙	○	●
Modernization	#	—	---	Intersection	⊙	∟	△
Other	#	—	---				

### Proposal At A Glance

Highway Class	-
Facility Type	Boulevard
Typical Section	04 G
Section Options	-
Length (miles)	0.00
Existing ROW (feet)	92
Safety Risk Score	-

### Proposal Data: 2022 Base Year 2055 Future Year

Improved Route	2022 Base Year		2055 Future Year	
	Existing	Without Proposal	With Proposal	
<i>Facility Type</i>	Major Thoroughfare Multi-lane	Major Thoroughfare Multi-lane	Boulevard	
<i>Travel Lanes</i>	4	4	4	
<i>Volume (vpd)</i>	26500	22700	22700	
<i>Capacity (vpd)</i>	25900	25900	31600	

### Capacity Data: Year

Facility will be Approaching Capacity (>80%)	-
Facility will be Over Capacity (>=100%)	-

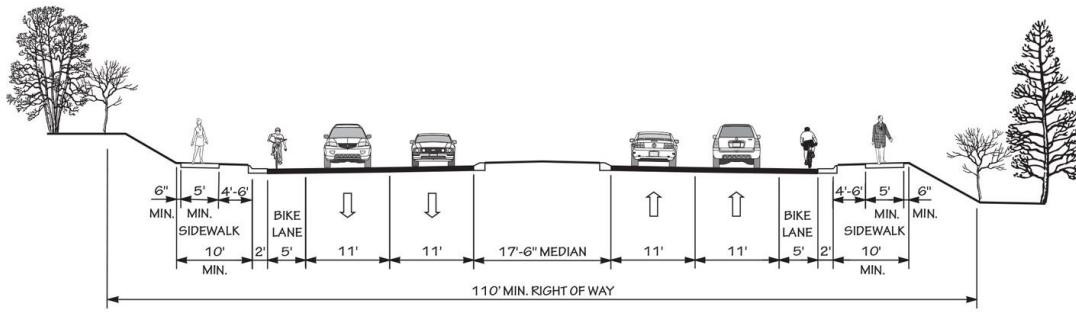


**Typical Section Options:**

# TYPICAL SECTION No. 4G

None

4 LANE DIVIDED (17'-6" RAISED MEDIAN) WITH CURB & GUTTER, BIKE LANES, AND SIDEWALKS



POSTED SPEED 35-45 MPH

## CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to improve the safety, connectivity, and mobility of the transportation system.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 2 participants. 100% of participants agreed with this proposal. No comments were left.

## Potential Impacts

### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

- Between 25% and 50% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander
- Between 1% and 5% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other

- Between 0% and 5% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- 0% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

## Other Information

### Crash Data

Between January 2018 and December 2022, there were a total of 65 crashes at the segments containing this recommendation.

### Truck Traffic

Average truck traffic along this recommendation is around 9% along NC 24/27.

### Browns Hill Rd EXT

Browns Hill Rd to Stanly Bypass

Local ID: STAN40002-H

Purpose: **Mobility**

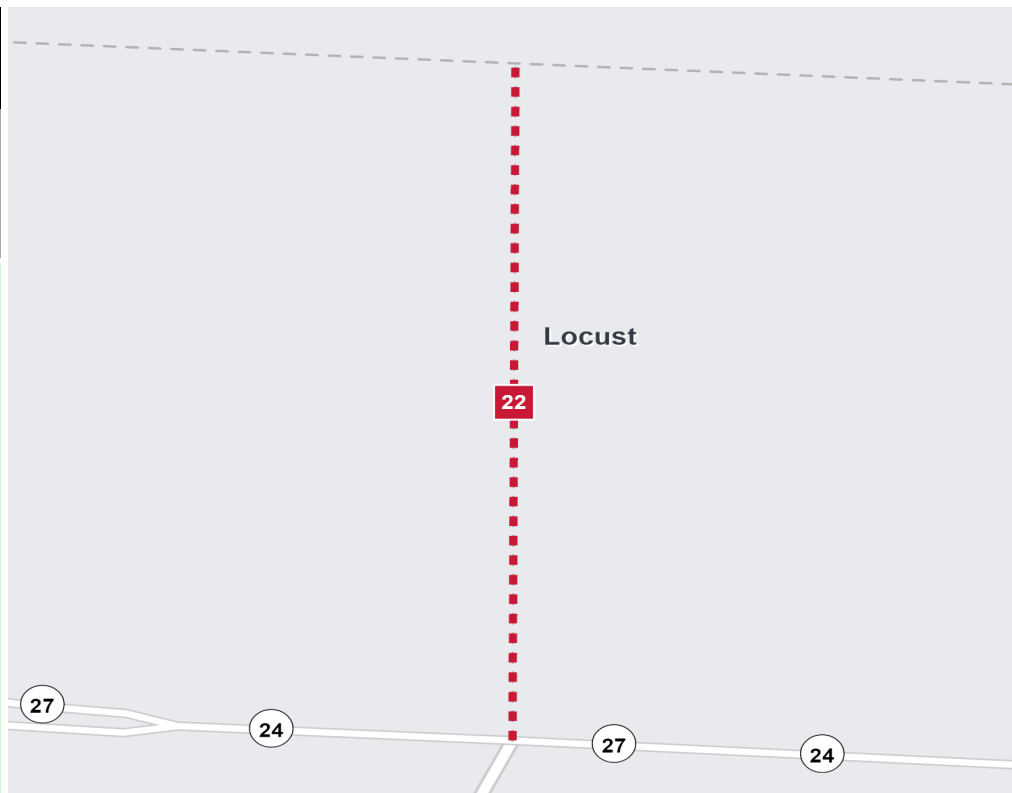
Improvement: **New Location**

#### Identified Need

NC 24/27 through Locust is projected to near or over capacity by 2055.

#### Recommendation

Construct a two-lane minor thoroughfare with 12 foot lanes, a bike lane and sidewalk to improve the mobility and relieve congestion of local traffic on NC 24/27 extending from Browns Hill Rd to Stanly Bypass.



	Local ID #	Improve	New Location		Local ID #	Improve	New Location
Congestion / Mobility	#	—	---	Interchange	⊕	□	■
Access Management / Operations	#	—	---	Bridge / Overpass	⊕	○	●
Modernization	#	—	---	Intersection	⊕	∟	▲
Other	#	—	---				

### Proposal At A Glance

Highway Class	Congestion & Mobility
Facility Type	Minor Thoroughfare
Typical Section	02 E
Section Options	-
Length (miles)	0.17
Existing ROW (feet)	-
Safety Risk Score	-

### Proposal Data: 2022 Base Year 2055 Future Year

	New Location	Existing	Without Proposal	With Proposal
Facility Type	-	-	-	Minor Thoroughfare
Travel Lanes	-	-	-	2
Volume (vpd)	-	-	-	3200
Capacity (vpd)	-	-	-	10200

### Capacity Data: Year

Facility will be Approaching Capacity (>80%)	-
Facility will be Over Capacity (>=100%)	-

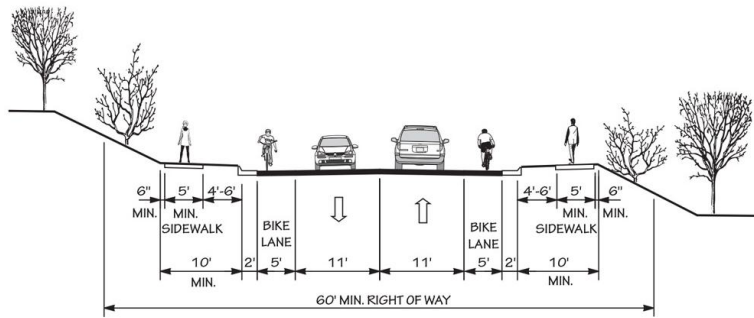


**Typical Section Options:**

None

# TYPICAL SECTION No. 2E

2 LANE UNDIVIDED WITH CURB & GUTTER, BIKE LANES, AND SIDEWALKS



POSTED SPEED 25-45 MPH

### Project History/Linkage to Other Plans

This project is intended to divert traffic from NC 24/27, helping to alleviate congestion as this section of the corridor is projected to approach capacity, with volumes of approximately 20,400 vehicles per day compared to a capacity of about 25,900 vehicles per day.

### CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to maintain and enhance the quality and performance of the transportation system in Stanly County by adding a new route to help alleviate congestion in Locust.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 2 participants. 100% of participants agreed with this proposal. No comments were left.

### Potential Impacts

#### Impacts to Natural and/or Human Environment

All environmental data in the database was considered. This Project is within 150 feet of:

- 1 Hazard Substance Disposal Site(s)

### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

- Between 25% and 50% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander
- Between 1% and 5% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other
- Between 0% and 5% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- 0% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

### Stanly Pkwy

NC 24/27 to NC 200

Local ID: STAN40003-H

Purpose: Congestion

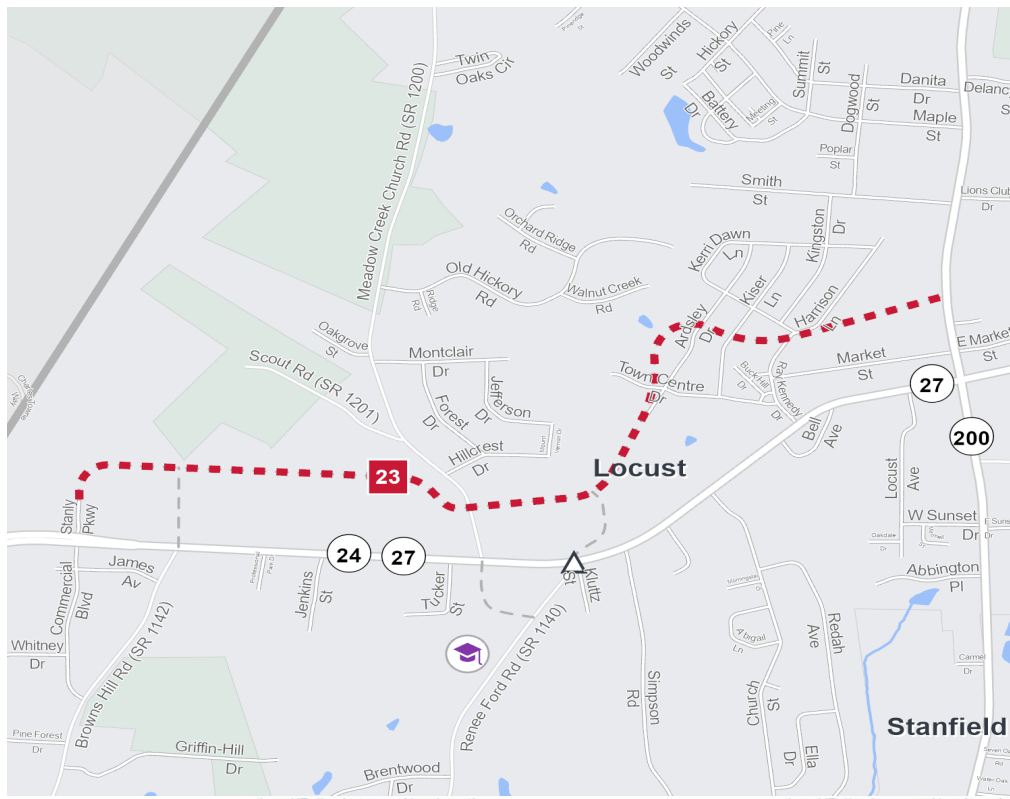
Improvement: New Location

#### Identified Need

NC 24/27 through Locust is projected to near or over capacity by 2055. Improvements are needed to accommodate future growth and maintain an acceptable level of service.

#### Recommendation

Construct a two-lane minor thoroughfare with 12 foot lanes, a bike lane and sidewalk to improve the mobility and relieve congestion of local traffic on NC 24/27 extending from NC 24/27 to NC 200.



Congestion / Mobility	#	—	⬢	Interchange	⊕	□	■
Access Management / Operations	#	—	⬢	Bridge / Overpass	⊕	○	●
Modernization	#	—	⬢	Intersection	⊕	∟	▲
Other	#	—	⬢				

### Proposal At A Glance

Highway Class	Congestion & Mobility
Facility Type	Minor Thoroughfare
Typical Section	02 E
Section Options	-
Length (miles)	2.00
Existing ROW (feet)	-
Safety Risk Score	-

### Proposal Data: 2022 Base Year 2055 Future Year

New Location	2022 Base Year		2055 Future Year	
	Existing	Without Proposal	With Proposal	
Facility Type	-	-	Minor Thoroughfare	
Travel Lanes	-	-	2	
Volume (vpd)	-	-	3200	
Capacity (vpd)	-	-	10200	

### Capacity Data: Year

Facility will be Approaching Capacity (>80%)	-
Facility will be Over Capacity (>=100%)	-

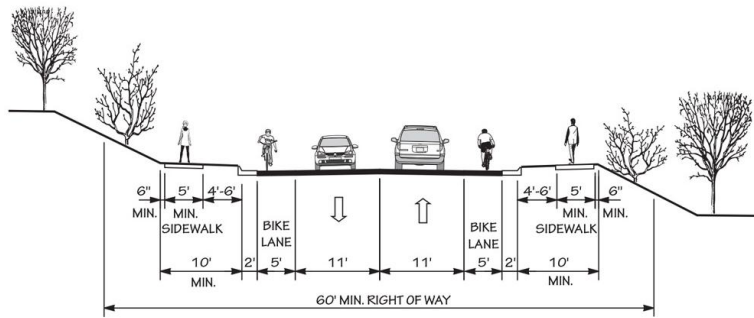


**Typical Section Options:**

# TYPICAL SECTION No. 2E

None

2 LANE UNDIVIDED WITH CURB & GUTTER, BIKE LANES, AND SIDEWALKS



POSTED SPEED 25-45 MPH

### Project History/Linkage to Other Plans

The Stanly Parkway was recommended in the 2016 Locust and Red Cross Comprehensive Transportation Plan.

### CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to maintain and enhance the quality and performance of the transportation system in Stanly County by adding a new route to help alleviate congestion in Locust.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 2 participants. 100% of participants agreed with this proposal. No comments were left.

### Potential Impacts

#### Impacts to Natural and/or Human Environment

All environmental data in the database was considered. This Project is within 150 feet of:

- 3 Wetland Feature(s)
- 2 River And Stream Feature(s)
- 1 Lake And Pond Feature(s)

### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

- Between 25% and 50% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander
- Between 1% and 5% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other
- Between 0% and 5% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- 0% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

### Meadow Creek Church Rd EXT

Meadow Creek Church Rd to Renee Ford Rd

Local ID: STAN40004-H

Purpose: Congestion

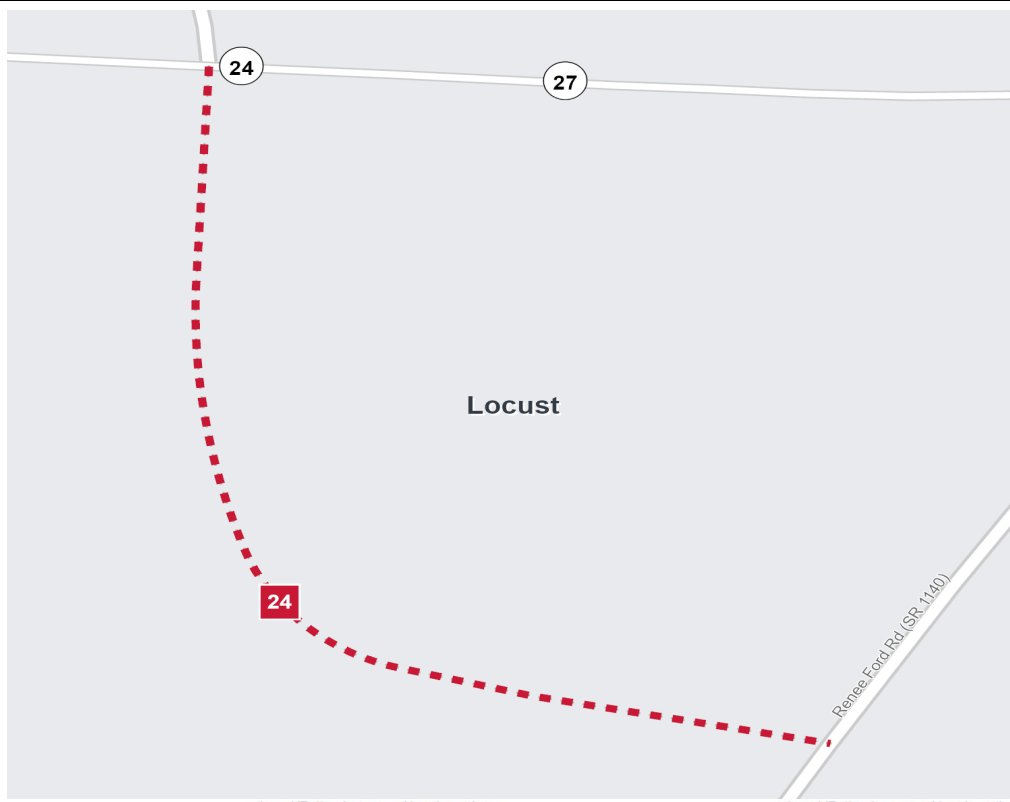
Improvement: New Location

#### Identified Need

There is congestion at the next intersection, NC 24/27 & Renee Ford Rd, and long queue times for turning vehicles, which reduces local mobility in Locust.

#### Recommendation

Add a two-lane connector, bike lane, and sidewalk extending from Meadow Creek Church Rd to Renee Ford Rd to relieve congestion and provide better local mobility within Locust.



	Local ID #	Improve	New Location		Local ID #	Improve	New Location
Congestion / Mobility	#	—	---	Interchange	⊕	□	■
Access Management / Operations	#	—	---	Bridge / Overpass	⊕	○	●
Modernization	#	—	---	Intersection	⊕	∟	▲
Other	#	—	---				

### Proposal At A Glance

Highway Class	Congestion & Mobility
Facility Type	Minor Thoroughfare
Typical Section	02 E
Section Options	-
Length (miles)	0.19
Existing ROW (feet)	
Safety Risk Score	-

### Proposal Data: 2022 Base Year 2055 Future Year

	New Location	Existing	Without Proposal	With Proposal
Facility Type		-	-	Minor Thoroughfare
Travel Lanes		-	-	2
Volume (vpd)		-	-	2400
Capacity (vpd)		-	-	10100

### Capacity Data: Year

Facility will be Approaching Capacity (>80%)	-
Facility will be Over Capacity (>=100%)	-

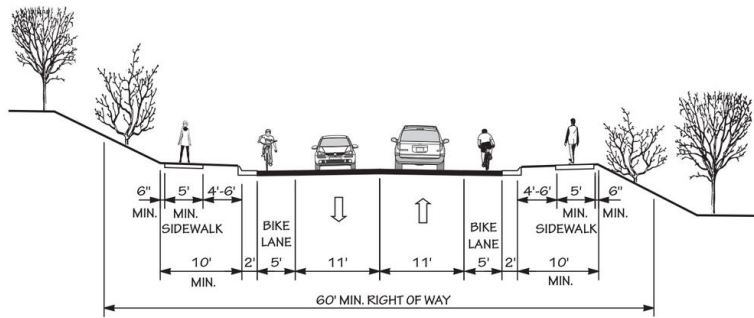


**Typical Section Options:**

None

# TYPICAL SECTION No. 2E

2 LANE UNDIVIDED WITH CURB & GUTTER, BIKE LANES, AND SIDEWALKS



POSTED SPEED 25-45 MPH

### CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to maintain and enhance the quality and performance of the transportation system in Stanly County by adding a new route to help alleviate congestion in Locust.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 2 participants. 100% of participants agreed with this proposal. No comments were left.

### Potential Impacts

#### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

- Between 25% and 50% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander
- Between 1% and 5% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European

- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other
- Between 0% and 5% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- 0% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

### Renee Ford Rd EXT

Renee Ford Rd to Stanly Bypass

Local ID: STAN40007-H

Purpose: **Mobility**

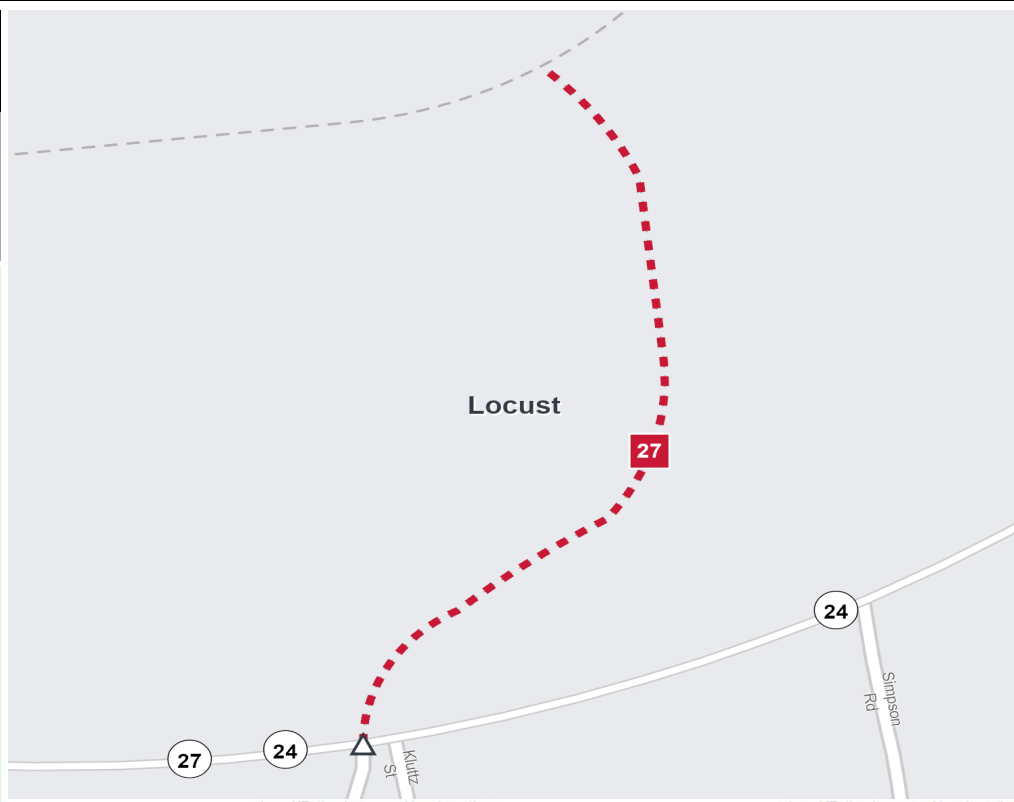
Improvement: **New Location**

#### Identified Need

There is a need to improve the mobility of local traffic throughout Locust. NC 24/27 is projected to be over capacity by 2055.

#### Recommendation

Extend Renee Ford Rd to the proposed Stanly Parkway, and add a bike lane and a sidewalk to improve the mobility of local traffic throughout Locust extending from Renee Ford Rd to Stanly Bypass.



Congestion / Mobility	#	—	—	—	Interchange	⊕	□	■
Access Management / Operations	#	—	—	—	Bridge / Overpass	⊕	○	●
Modernization	#	—	—	—	Intersection	⊕	∟	△
Other	#	—	—	—				

### Proposal At A Glance

Highway Class	Congestion & Mobility
Facility Type	Minor Thoroughfare
Typical Section	02 E
Section Options	-
Length (miles)	0.18
Existing ROW (feet)	
Safety Risk Score	-

### Proposal Data: 2022 Base Year 2055 Future Year

	Existing	Without Proposal	With Proposal
<b>New Location</b>			
Facility Type	-	-	Minor Thoroughfare
Travel Lanes	-	-	2
Volume (vpd)	-	-	3200
Capacity (vpd)	-	-	10100

### Capacity Data: Year

Facility will be Approaching Capacity (>80%)	-
Facility will be Over Capacity (>=100%)	-

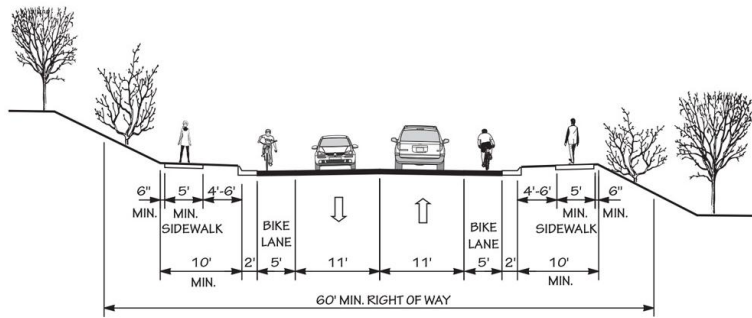


**Typical Section Options:**

# TYPICAL SECTION No. 2E

None

2 LANE UNDIVIDED WITH CURB & GUTTER, BIKE LANES, AND SIDEWALKS



POSTED SPEED 25-45 MPH

### Project History/Linkage to Other Plans

This project is intended to divert traffic from NC 24/27, helping to alleviate congestion as this section of the corridor is projected to approach capacity, with volumes of approximately 20,400 vehicles per day compared to a capacity of about 25,900 vehicles per day.

### CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to maintain and enhance the quality and performance of the transportation system in Stanly County through adding a new route to help alleviate congestion in Locust.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 2 participants. 100% of participants agreed with this proposal. No comments were left.

### Potential Impacts

### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

- Between 25% and 50% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander

- Between 1% and 5% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other
- Between 0% and 5% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- 0% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

## Elm St

From NC 200 to Yellow Birch Dr

Local ID: STAN40008-H

Purpose: **Mobility**

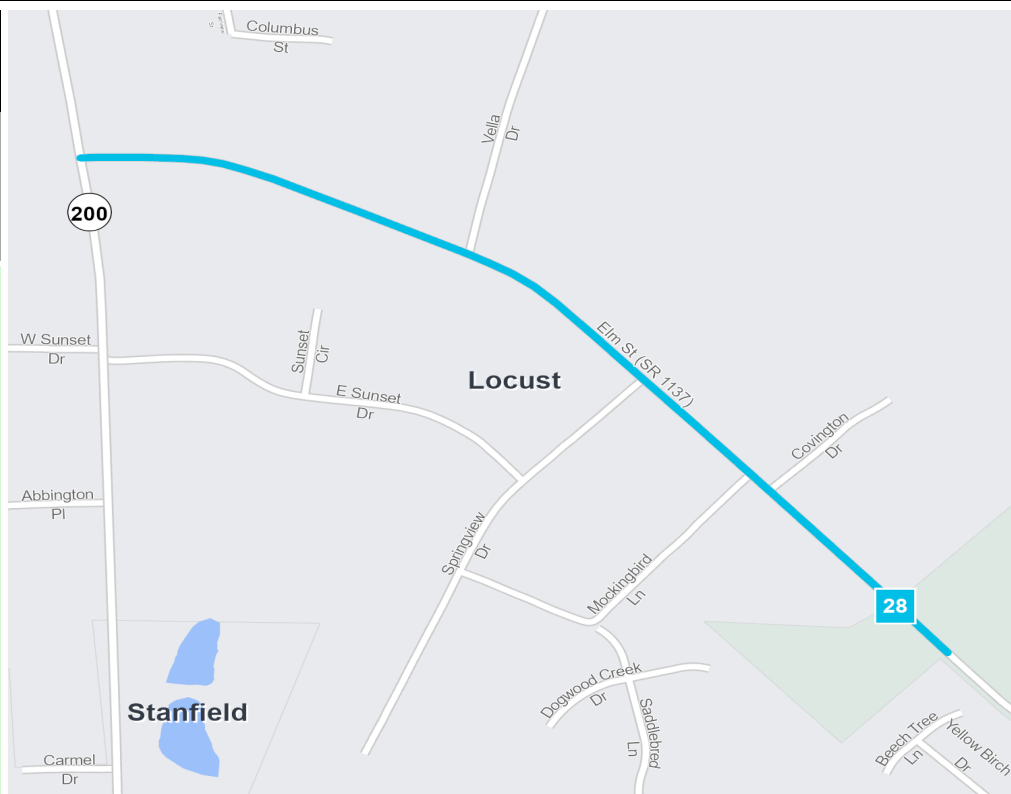
Improvement: **Improve Existing**

### Identified Need

There is a need to complete the modernization project already underway on one half of Elm Street, including addressing any substandard lane widths and related roadway deficiencies.

### Recommendation

Complete the modernization to the road extending from NC 200 to Yellow Birch Dr.



	Local ID #	Improve	New Location		Local ID #	Improve	New Location
Congestion / Mobility	#	—	---	Interchange	⊕	□	■
Access Management / Operations	#	—	---	Bridge / Overpass	⊕	○	●
Modernization	#	—	---	Intersection	⊕	∟	▲
Other	#	—	---				

## Proposal At A Glance

Highway Class	Modernization
Facility Type	Minor Thoroughfare
Typical Section	02 C
Section Options	-
Length (miles)	0.67
Existing ROW (feet)	
Safety Risk Score	-

## Proposal Data: 2022 Base Year 2055 Future Year

Improved Route	2022 Base Year		2055 Future Year	
	Existing	Without Proposal	With Proposal	
Facility Type	Minor Thoroughfare	Minor Thoroughfare	Minor Thoroughfare	
Travel Lanes	2	2	2	
Volume (vpd)	2100	2800	2800	
Capacity (vpd)	10500	10500	10500	

## Capacity Data: Year

Facility will be Approaching Capacity (>80%)	-
Facility will be Over Capacity (>=100%)	-

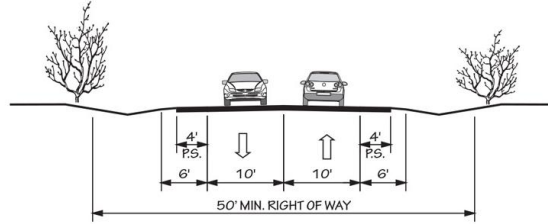


Typical Section Options:

None

# TYPICAL SECTION No. 2C

## 2 LANE UNDIVIDED WITH PAVED SHOULDERS



POSTED SPEED 25-35 MPH

### CTP Goal Analysis

The aim of the Stanly County CTP is to preserve and promote the quality of life and economic vitality of Stanly County and all its municipalities. This will be accomplished by providing an accessible, integrated, efficient, safe, and environmentally responsible multi-modal transportation system. This recommendation aims to complete the modernization already underway on Elm Street to improve safety, connectivity, and mobility.

### Public Engagement

During the public engagement process, a survey was released to receive feedback on each project. This proposal was rated by 1 participant. 100% of participants agreed with this proposal. No comments were left.

### Potential Impacts

#### Title VI Considerations

This recommendation passes through one or more Census Blocks with the following characteristics:

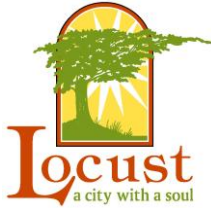
- Between 25% and 50% identify as 65+
- Between 0% and 25% identify as African American
- Between 0% and 5% identify as Asian
- Between 0% and 1% identify as Hawaiian or Pacific Islander
- Between 5% and 15% identify as Hispanic and Latino
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Asian and Pacific Islander
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Indo-European
- 0% identify as Over 18 with Limited English Proficiency (LEP) - Other

- Between 0% and 5% identify as Over 18 with Limited English Proficiency (LEP) - Spanish
- Between 5% and 15% identify as Native American
- 0% identify as Some Other Race
- Between 1% and 5% identify as Two of More Races
- Between 5% and 15% identify as Below Poverty Line
- Between 0% and 15% identify as Households with No Car

### Other Information

#### Crash Data

Between January 2018 and December 2022, there were a total of 4 crashes at this intersection containing this recommendation. There were 0 fatal or severe injury crashes, 1 moderate or minor injury crashes, and 3 property damage only crashes.



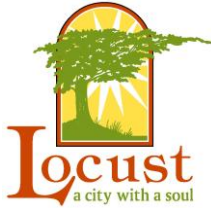
**City of Locust**  
Post Office Box 190  
Locust, North Carolina 28097-0190  
(704) 888-5260

**Purchase Order Requests**  
**6/11/2026**

Purchase Request # 6366  
Vendor: First Street Legal  
For: Legal Fees for Oct 2025- April 2026  
Total Invoice Amount: \$7,500.00  
Charge Code: 011-005-04100-52100 Admin – Legal \$6,656.25  
Remaining Budget Amount: \$12.50  
Charge Code: 011-005-04300-52100 Police – Legal \$656.25  
Remaining Budget Amount: \$18.75  
Charge Code: 061-005-07100-52108 WW – Legal \$187.50  
Remaining Budget Amount: \$28.50  
Note: Remaining budget amount is after budget amendments are approved.

Purchase Request # 6367  
Vendor: Lucas Home Concrete Inc.  
For: Sidewalk Repairs at Church St.  
Amount: \$1,200.00  
Charge Code: 011-005-04400-55501 PW – Capital Street Paving  
Remaining Budget Amount: \$149,548.00

Purchase Request # 6376  
Vendor: Chambers Engineering PA  
For: Inv 13091 On Call Service – April 2026 Fees  
Amount: \$1,989.00  
Charge Code: 061-005-07400-52103 WW – Professional Services  
Remaining Budget Amount: \$9,379.15



**City of Locust**  
Post Office Box 190  
Locust, North Carolina 28097-0190  
(704) 888-5260

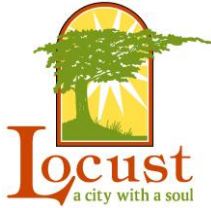
**Purchase Order Requests**  
**6/11/2026**

Purchase Request # 6382  
Vendor: Heyward Services  
For: WW – Station Main-CV Main- BHVS #1  
Amount: \$1,675.49  
Charge Code: 061-005-07400-53100 WW – Supplies  
Remaining Budget Amount: \$15,618.92

Purchase Request # 6388  
Vendor: Gopher Utility Services  
For: WW – WW Station Main-Telemetry Main- MCVS #2  
Amount: \$3,058.75  
Charge Code: 061-005-07400-54101 WW – Other Maintenance  
Remaining Budget Amount: \$628.30  
Note: Remaining budget amount is after budget amendments are approved.

Purchase Request # 6367  
Vendor: Lucas Home Concrete Inc.  
For: Sidewalk Repairs at The Meadows SD  
Amount: \$5,300.00  
Charge Code: 011-005-04400-55501 PW – Capital - Street Paving  
Remaining Budget Amount: \$144,248.00

Purchase Request # 6392  
Vendor: The Tams  
For: June Concert Fees  
Amount: \$4,000.00  
Charge Code: 011-005-06000-53109 Park – Program Services  
Remaining Budget Amount: \$7,976.66



**City of Locust**  
Post Office Box 190  
Locust, North Carolina 28097-0190  
(704) 888-5260

**Purchase Order Requests**  
**6/11/2026**

Purchase Request # 6395

Vendor: Lenovo Inc.

For: Laptop Computer for new Officer Baucom

Amount: \$1,300.00

Charge Code: 011-005-04300-53108 Police – Equipment

Remaining Budget Amount: \$1,048.79

Purchase Request # 6396

Vendor: Hilbish Motor Co.

For: Police - Engine Replacement for L741 2020 Ford Explorer

Amount: \$14,990.11

Charge Code: 011-005-04300-53105 Police – Fleet Maintenance

Remaining Budget Amount: \$6,289.67

Note: Remaining budget amount is after budget amendments are approved.



## Requested Budget Amendments 6/11/2026

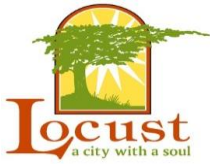
### General Fund

**Revenues:**

\$	39,825.00	011-004-03100-03110	Property Tax
<hr/>			
\$	<b>39,825.00</b>	<b>Total Revenue Increase</b>	

**Expenditures:**

<u>Administration</u>			
\$	6,550.00	011-005-04100-52100	Legal
\$	375.00	011-005-04100-52103	Employee Wellness
\$	2,500.00	011-005-04100-52105	Mapping/Survey/Planning
\$	1,600.00	011-005-04100-56106	Tax Fees (1.5%)
<u>Public Safety</u>			
\$	200.00	011-005-04300-52100	Legal Fees
\$	24,000.00	011-005-04300-53105	Fleet Maintenance Exp
<u>Public Works</u>			
\$	(1,000.00)	011-005-04400-51230	401K retirement
\$	1,000.00	011-005-04400-53507	Utilities
<u>Streets-Transportation</u>			
\$	(325.00)	011-005-04500-52107	Mapping/Legal/Engineering
\$	325.00	011-005-04500-54100	Street Transportation
<u>Parks</u>			
\$	3,000.00	011-005-06000-53114	Youth Athletics
\$	1,600.00	011-005-06000-53507	Utilities
<hr/>			
	<b>39,825.00</b>	<b>Total Expenditure Increase</b>	



## Requested Budget Amendments 6/11/2026

### Wastewater Fund

**Revenues:**

\$	12,810.00	061-004-03600-03610	User Fees
<hr/>			
\$	<b>12,810.00</b>	<b>Total Revenue Increase</b>	

**Expenditures:**

Waste Water - Admin

\$	200.00	061-005-07100-53104	Uniforms
\$	2,035.00	061-005-07100-53505	Postage

Waste Collections & Treatment

\$	2,165.00	061-005-07400-53513	WW - Elec-PS Elm St
\$	2,735.00	061-005-07400-53515	Water - Stanly Co.
\$	800.00	061-005-07400-53517	WW - Elec- PS Walmart
\$	75.00	061-005-07400-53518	WW - Elec- PS Locust Valley
\$	25.00	061-005-07400-53519	WW - Elec- PS Town Ctr North
\$	1,225.00	061-005-07400-53521	WW - Elec- PS Maple St
\$	3,550.00	061-005-07400-54101	Other Maintenance

<hr/> <hr/>	<hr/> <hr/> <b>12,810.00</b>	<hr/> <hr/> <b>Total Expenditure Increase</b>	
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Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

**City of Locust  
North Carolina**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

June 30, 2025

*and issued to the public 161 days after the fiscal year end*

*Christopher P. Morill*

Executive Director/CEO

# City of Locust Park Advisory Board Application

Find more information and bylaws on our website: <https://locustnc.com/park-advisory-board/>

Applications will be reviewed by the current advisory board and Locust City Council. Locust City Council will review and appoint a candidate to the open position.

Email \*

chris@thebsteam.com

Full Name \*

Chris Phillips

Permanent/Primary Physical Address \*

You must be a City of Locust resident and taxpayer to be considered.

222 Harrison Ln

Phone Number \*

7047962811

Preferred Form of Communication \*

- Email
- Phone Call
- Text Message
- Mail

Background

Highest Level of Education \*

- High School diploma
- Associates degree
- Bachelors degree
- Masters degree
- Other: .....

Degree(s) received: \*

Please type n/a if none.

BA .....

Work Experience: Field(s) of Employment \*

Please type n/a if none.

Sales, Marketing, Small business ownership .....

Work Experience: Other experience/interest related to Parks and Recreation \*

Please type n/a if none.

15+ years pro/college sports business

Civic organizations in which you currently hold membership: \*

Please type n/a if none.

N/a

Potential conflicts of interest: \*

Please type n/a if none.

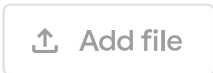
None known

### Participation

Based on your qualifications and experiences, briefly describe why your service on the board/commission of interest would be beneficial to the City of Locust: \*

A citizen who wants to give back to the community. I believe strongly in supporting Parks & rec, making sure our entire community stays active.

You may attach a resume to provide additional information:



This content is neither created nor endorsed by Google.





June 01, 2026

**Via Email**

**FIELD OBSERVATION REPORT NO. 016**

**PROJECT: LOCUST SENIOR CENTER**  
City of Locust

**DATE / TIME:** June 01, 2026 / 9:35 AM

**WEATHER:** Overcast / 75 Degrees

**ATTENDING: CINDERELLA PARTNERS**  
Michael Shapovalov ([michael@cinderellapartners.com](mailto:michael@cinderellapartners.com))

**CITY OF LOCUST**  
Cesar Correa ([ccorea@locustnc.gov](mailto:ccorea@locustnc.gov))

**CPL**  
Robert Comery ([rcomery@cplteam.com](mailto:rcomery@cplteam.com))

**PURPOSE:** Site Visit / OAC

**Project Status Updates:**

**General Construction:**

- Exterior doors installed. Stucco insulation and liquid barrier near completion; final stucco coat expected by end of week.
- Site work underway with concrete work scheduled next week.
- Exterior appearance expected to be substantially complete within two weeks.

**Two-Week Previous Work:**

- Exterior Hollow-Metal door installation completed.
- Stucco preparation completed.
- Site utilities, grading, and concrete preparation progressed.

**Two-Week Look Ahead:**

- Final stucco application, city inspection, storefront doors, final window installation, concrete work, landscaping, sidewalks, ramps, and striping.
- Target completion of exterior work by June 26.

**Additional Items:**

- Door hardware received with the exception of cylinder locks. This should not affect schedule.
- Interior doors are available and stored for future installation.



## FIELD OBSERVATION REPORT 016

Locust Senior Center

City of Locust

June 1, 2026

Page 2 of 5

### Discussion:

- Focused on IT design completion, interior work sequencing, and liquidated damages related to schedule delays.

### Issues – IT Low Voltage:

- IT design and rough-in remain the primary schedule risk.
- Contractor has equipment but design remains incomplete despite approved change order and contract extension.

### Issues – Schedule:

- Interior work sequencing affected by delayed IT rough-in.
- Move-in date adjusted from July 3 to July 24 pending IT completion.

### Action Items:

- Escalate communications with IT contractor and include additional team members.
- Proceed with interior work in unaffected areas.
- Continue monitoring schedule and prepare for July 24 move-in target.

### Site:

Exterior Hollo-Metal Doors Installed





**FIELD OBSERVATION REPORT 016**

Locust Senior Center

City of Locust

June 1, 2026

Page 3 of 5

Piping installation for grease-trap in progress



Grease-trap to be installed



Please ensure that the liquid barrier totally covers the head, jamb and sill opening.





# FIELD OBSERVATION REPORT 016

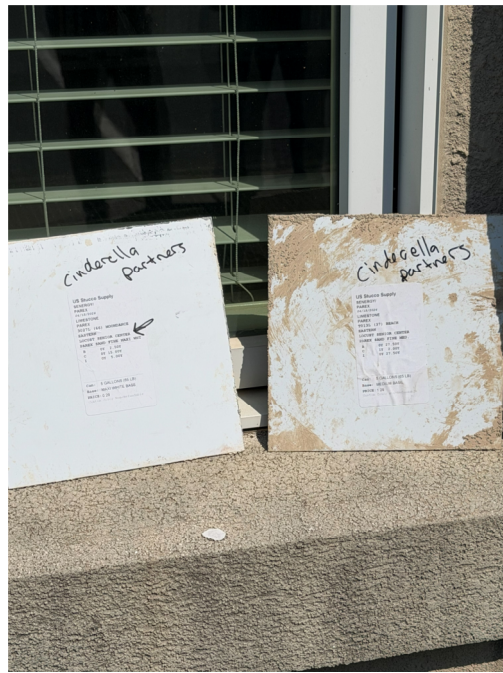
Locust Senior Center

City of Locust

June 1, 2026

Page 4 of 5

Finish EFIS finish colors match the existing Library



Liquid Barrier and foam boards installation in progress





**FIELD OBSERVATION REPORT 016**

Locust Senior Center

City of Locust

June 1, 2026

Page 5 of 5

**CPL**

A handwritten signature in blue ink, appearing to read 'Robert Comery', is written over the printed name.

Robert Comery  
Sr. Architectural Designer

- cc: All Attending  
Andrey Bruyako ([andrey@cinderellapartners.com](mailto:andrey@cinderellapartners.com))  
Pam Johnson ([pjohnson@benesch.com](mailto:pjohnson@benesch.com))  
Roberto Rivas ([rivas@cplteam.com](mailto:rivas@cplteam.com))  
Burk Edwards ([bedwards@cplteam.com](mailto:bedwards@cplteam.com))  
Justice Harris ([jharris@cplteam.com](mailto:jharris@cplteam.com))  
Mike Ranieri ([mrانieri@cplteam.com](mailto:mrانieri@cplteam.com))  
Ron Davis ([rdavis@cplteam.com](mailto:rdavis@cplteam.com))  
Taylor Bishal ([tbishal@cplteam.com](mailto:tbishal@cplteam.com))  
Terry Williams ([twilliams@mmsainc.com](mailto:twilliams@mmsainc.com))

S:\Projects\Locust\_C\Senior Center Facility\G Comm\Field Reports\2026-0511\_FOR 015

**Locust Wastewater  
Monthly Metering**

# Monthly Wastewater Flow Recordings

<u>Date</u>	<u>Time</u>	<u>Meter</u>	<u>Daily Total</u>	<u>Recorded Rain Fall( " )</u>
Friday, May 1, 2026	11:59:59 PM	360715.3	360715.3	
Saturday, May 2, 2026	11:59:59 PM	728960.9	368245.6	0.07
Sunday, May 3, 2026	11:59:59 PM	1115433.1	386472.2	
Monday, May 4, 2026	11:59:59 PM	1479012.5	363579.4	
Tuesday, May 5, 2026	11:59:59 PM	1836707.8	357695.3	
Wednesday, May 6, 2026	11:59:59 PM	2193263.1	356555.3	0.35
Thursday, May 7, 2026	11:59:59 PM	2697586.9	504323.8	1.16
Friday, May 8, 2026	11:59:59 PM	3096266.0	398679.1	0.01
Saturday, May 9, 2026	11:59:59 PM	3459737.3	363471.3	0.03
Sunday, May 10, 2026	11:59:59 PM	3827750.7	368013.4	
Monday, May 11, 2026	11:59:59 PM	4178308.5	350557.8	
Tuesday, May 12, 2026	11:59:59 PM	4525043.8	346735.3	
Wednesday, May 13, 2026	11:59:59 PM	4866814.4	341770.6	
Thursday, May 14, 2026	11:59:59 PM	5203686.6	336872.2	
Friday, May 15, 2026	11:59:59 PM	5545679.4	341992.8	
Saturday, May 16, 2026	11:59:59 PM	5890887.8	345208.4	
Sunday, May 17, 2026	11:59:59 PM	6252659.1	361771.3	
Monday, May 18, 2026	11:59:59 PM	6593046.3	340387.2	0.01
Tuesday, May 19, 2026	11:59:59 PM	6936951.0	343904.7	0.05
Wednesday, May 20, 2026	11:59:59 PM	7282220.7	345269.7	
Thursday, May 21, 2026	11:59:59 PM	7625310.1	343089.4	0.30
Friday, May 22, 2026	11:59:59 PM	7985662.6	360352.5	0.97
Saturday, May 23, 2026	11:59:59 PM	8405122.9	419460.3	0.08
Sunday, May 24, 2026	11:59:59 PM	8757038.8	351915.9	0.01
Monday, May 25, 2026	11:59:59 PM	9133735.7	376696.9	0.22
Tuesday, May 26, 2026	11:59:59 PM	9677579.1	543843.4	1.50
Wednesday, May 27, 2026	11:59:59 PM	10107429.7	429850.6	0.01
Thursday, May 28, 2026	11:59:59 PM	10498421.6	390991.9	0.01
Friday, May 29, 2026	11:59:59 PM	10865145.0	366723.4	
Saturday, May 30, 2026	11:59:59 PM	11256507.8	391362.8	0.19
Sunday, May 31, 2026	11:59:00 PM	11256507.8	364279.1	

<b>Monthly Total</b>			<b>11620786.9</b>	<b>4.97</b>
----------------------	--	--	-------------------	-------------

<b>Daily Average</b>	<b>374864.09</b>
----------------------	------------------



**chambers**  
engineering, pa

129 North First Street | 704.984.6427 ph  
Albemarle, NC 28001 | www.ce-pa.com

Cesar Correa, City Manager  
City of Locust  
186 Ray Kennedy Drive  
Locust, NC 28097

6/10/2026

Re: City of Locust  
East Basin Gravity Outfall Replacement Project  
Recommendation of Award

Dear Mr. Correa:

The above referenced project was advertised for bidding on Wednesday, June 10, 2026 at 2 PM EST at the Joel Honeycutt Community room in Locust City Hall. Five bids were received, opened, and read aloud. The bid tabulation is as presented in the attached Certified Bid Results.

After canvassing all bids received, it is our recommendation that this project be awarded to the apparent responsive, responsible low bidder, BRS Inc. of 208 State Hwy 49, Richfield, NC 28137 for the total bid amount of \$1,275,768.75.

The proposed contract award would be on a unit price basis with reimbursement for work completed compensated in accordance with the Contract Bid Form Unit Price schedule. Again, thank you for your time and efforts in this matter. I am available at your convenience should you need additional information or assistance.

Sincerely,

Rachel C. Carter, PE  
Project Manager

Attach: Certified Bid Results  
Unit Price Bid Tabulation

## CERTIFIED BID RESULTS

<b>Project</b>	East Basin Gravity Outfall Replacement
<b>Description</b>	Certified Bid Results
<b>Owner</b>	City of Locust
<b>Bid Opening Date/ Time</b>	Wednesday, June 10, 2026 @ 2:00 PM EST

Bid Rank	Bidder	NC License No.	Bid Bond	MBE/WBE Compliance	Total Base Bid
1	BRS, Inc.	20414	X	X	\$1,275,768.75
2	Elite Infrastructure Group, LLC	101332	X	X	\$1,561,045.00
3	Dellinger, Inc.	5992	X	X	\$1,691,985.00
4	State Utility Contractors, Inc.	17793	X	X	\$1,827,040.00
5	Fuller & Co. Construction, LLC	64580	X	X	\$2,198,322.00

I, Rachel C Carter, PE, hereby certify that the above tabulation of Bids is true and accurate to the best of my knowledge and that all Bids were received and processed in accordance with the requirements of the solicitation and Contract Documents.

Signed this the 10<sup>th</sup> day of June, 2026



Rachel C Carter, PE



**Owner:** City of Locust  
**Project Name:** East Basin Gravity Outfall Replacement  
**Description:** Bid Tabulation

**BRS, Inc.**

**Elite Infrastructure Group, LLC**

No.	Item Description	Unit	Est. Qty.	Unit Price	Total Line Price	Unit Price	Total Line Price
1.0	Mobilization (3% Bid Max.)	Lump Sum	1	\$ 35,000.00	\$ 35,000.00	\$ 45,000.00	\$ 45,000.00
1.1	Clearing & Grubbing	Acre	1,200	\$ 1.00	\$ 1,200.00	\$ 30.00	\$ 36,000.00
1.2	15" SDR 35 PVC Grav. Sewer, 0-6'	Plan Linear Feet	1,145	\$ 200.00	\$ 229,000.00	\$ 200.00	\$ 229,000.00
1.3	15" SDR 35 PVC Grav. Sewer, 6-10'	Plan Linear Feet	1725	\$ 200.00	\$ 345,000.00	\$ 275.00	\$ 474,375.00
1.4	16" DISP Gravity Sewer, RJ	Plan Linear Feet	230	\$ 220.00	\$ 50,600.00	\$ 435.00	\$ 100,050.00
1.5	4' Diameter Precast Conc. Manhole	Each	18	\$ 6,000.00	\$ 108,000.00	\$ 10,000.00	\$ 180,000.00
1.6	30" SCP Bore & Jack, Guaranteed	Each	130	\$ 2,800.00	\$ 364,000.00	\$ 3,000.00	\$ 390,000.00
1.7	30" SCP, Open Cut	Plan Linear Feet	100	\$ 950.00	\$ 95,000.00	\$ 500.00	\$ 50,000.00
1.8	Gravel Replacement, 6" Thick	Plan Linear Feet	5,995	\$ 1.25	\$ 7,493.75	\$ 1.00	\$ 5,995.00
1.9	Erosion Control - Sediment Fence	Acre	2950	\$ 3.00	\$ 8,850.00	\$ 5.50	\$ 16,225.00
2.0	Erosion Control - Inlet Protection	Plan Linear Feet	2	\$ 250.00	\$ 500.00	\$ 100.00	\$ 200.00
2.1	Erosion Control - Rock Outlet	Plan Linear Feet	12	\$ 125.00	\$ 1,500.00	\$ 100.00	\$ 1,200.00
2.2	Erosion Control - Rock Check Dam	Cubic Yard	20	\$ 125.00	\$ 2,500.00	\$ 100.00	\$ 2,000.00
2.3	Testing, Cleanup, & Certification	Cubic Yard	3,100	\$ 8.75	\$ 27,125.00	\$ 10.00	\$ 31,000.00

\*Denotes lowest bid  
\*Denotes corrected math error

**Total Base Bid**

**\$ 1,275,768.75**

**\$ 1,561,045.00**

**BID ALTERNATE 1:**

No.	Item Description	Unit	Est. Qty.	Unit Price	Total Line Price	Unit Price	Total Line Price
A0	12" SDR 35 PVC in lieu of 15" SDR 35 PVC, <b>DEDUCT</b> from Bid Item 1.2	Plan Linear Feet	1,145	\$ 8.50	\$ 9,732.50	\$ 8.00	\$ 9,160.00
A1	12" SDR 35 PVC in lieu of 15" SDR 35 PVC, <b>DEDUCT</b> from Bid Item 1.3	Plan Linear Feet	1,725	\$ 8.50	\$ 14,662.50	\$ 8.00	\$ 13,800.00
A2	12" DISP in lieu of 15" DISP, <b>DEDUCT</b> from Bid Item 1.4	Plan Linear Feet	230	\$ 49.50	\$ 11,385.00	\$ 40.00	\$ 9,200.00
<b>Total Alternate DEDUCT</b>					<b>\$ 35,780.00</b>		<b>\$ 32,160.00</b>



**Owner:** City of Locust  
**Project Name:** East Basin Gravity Outfall Replacement  
**Description:** Bid Tabulation

**Dellinger, Inc.**

**State Utility Contractors, Inc.**

No.	Item Description	Unit	Est. Qty.	Unit Price	Total Line Price	Unit Price	Total Line Price
1.0	Mobilization (3% Bid Max.)	Lump Sum	1	\$ 45,000.00	\$ 45,000.00	\$ 54,000.00	\$ 54,000.00
1.1	Clearing & Grubbing	Acre	1,200	\$ 28.00	\$ 33,600.00	\$ 30.00	\$ 36,000.00
1.2	15" SDR 35 PVC Grav. Sewer, 0-6'	Plan Linear Feet	1,145	\$ 265.00	\$ 303,425.00	\$ 360.00	\$ 412,200.00
1.3	15" SDR 35 PVC Grav. Sewer, 6-10'	Plan Linear Feet	1,725	\$ 375.00	\$ 646,875.00	\$ 372.00	\$ 641,700.00
1.4	16" DISP Gravity Sewer, RJ	Plan Linear Feet	230	\$ 462.00	\$ 106,260.00	\$ 590.00	\$ 135,700.00
1.5	4' Diameter Precast Conc. Manhole	Each	18	\$ 5,000.00	\$ 90,000.00	\$ 5,000.00	\$ 90,000.00
1.6	30" SCP Bore & Jack, Guaranteed	Each	130	\$ 2,600.00	\$ 338,000.00	\$ 2,800.00	\$ 364,000.00
1.7	30" SCP, Open Cut	Plan Linear Feet	100	\$ 550.00	\$ 55,000.00	\$ 575.00	\$ 57,500.00
1.8	Gravel Replacement, 6" Thick	Plan Linear Feet	5,995	\$ 3.00	\$ 17,985.00	\$ 2.00	\$ 11,990.00
1.9	Erosion Control - Sediment Fence	Acre	2,950	\$ 8.00	\$ 23,600.00	\$ 5.00	\$ 14,750.00
2.0	Erosion Control - Inlet Protection	Plan Linear Feet	2	\$ 750.00	\$ 1,500.00	\$ 600.00	\$ 1,200.00
2.1	Erosion Control - Rock Outlet	Plan Linear Feet	12	\$ 420.00	\$ 5,040.00	\$ 200.00	\$ 2,400.00
2.2	Erosion Control - Rock Check Dam	Cubic Yard	20	\$ 200.00	\$ 4,000.00	\$ 125.00	\$ 2,500.00
2.3	Testing, Cleanup, & Certification	Cubic Yard	3,100	\$ 7.00	\$ 21,700.00	\$ 1.00	\$ 3,100.00

	*Denotes lowest bid
	*Denotes corrected math error

**Total Base Bid**

**\$ 1,691,985.00**

**\$ 1,827,040.00**

**BID ALTERNATE 1:**

No.	Item Description	Unit	Est. Qty.	Unit Price	Total Line Price	Unit Price	Total Line Price
A0	12" SDR 35 PVC in lieu of 15" SDR 35 PVC, <b>DEDUCT</b> from Bid Item 1.2	Plan Linear Feet	1,145	\$ 9.00	\$ 10,305.00	\$ 9.00	\$ 10,305.00
A1	12" SDR 35 PVC in lieu of 15" SDR 35 PVC, <b>DEDUCT</b> from Bid Item 1.3	Plan Linear Feet	1,725	\$ 9.00	\$ 15,525.00	\$ 9.00	\$ 15,525.00
A2	12" DISP in lieu of 15" DISP, <b>DEDUCT</b> from Bid Item 1.4	Plan Linear Feet	230	\$ 53.00	\$ 12,190.00	\$ 33.00	\$ 7,590.00
<b>Total Alternate DEDUCT</b>					<b>\$ 38,020.00</b>		<b>\$ 33,420.00</b>



**Owner:** City of Locust  
**Project Name:** East Basin Gravity Outfall Replacement  
**Description:** Bid Tabulation

Fuller & Co. Construction, LLC

Average

No.	Item Description	Unit	Est. Qty.	Unit Price	Total Line Price	Total Line Price
1.0	Mobilization (3% Bid Max.)	Lump Sum	1	\$ 43,615.00	\$ 43,615.00	\$ 41,666.67
1.1	Clearing & Grubbing	Acre	1,200	\$ 59.00	\$ 70,800.00	\$ 19.67
1.2	15" SDR 35 PVC Grav. Sewer, 0-6'	Plan Linear Feet	1,145	\$ 338.00	\$ 387,010.00	\$ 221.67
1.3	15" SDR 35 PVC Grav. Sewer, 6-10'	Plan Linear Feet	1725	\$ 419.00	\$ 722,775.00	\$ 283.33
1.4	16" DISP Gravity Sewer, RJ	Plan Linear Feet	230	\$ 350.00	\$ 80,500.00	\$ 372.33
1.5	4' Diameter Precast Conc. Manhole	Each	18	\$ 9,924.00	\$ 178,632.00	\$ 7,000.00
1.6	30" SCP Bore & Jack, Guaranteed	Each	130	\$ 4,062.00	\$ 528,060.00	\$ 2,800.00
1.7	30" SCP, Open Cut	Plan Linear Feet	100	\$ 696.00	\$ 69,600.00	\$ 666.67
1.8	Gravel Replacement, 6" Thick	Plan Linear Feet	5,995	\$ 4.00	\$ 23,980.00	\$ 1.75
1.9	Erosion Control - Sediment Fence	Acre	2950	\$ 7.00	\$ 20,650.00	\$ 5.50
2.0	Erosion Control - Inlet Protection	Plan Linear Feet	2	\$ 676.00	\$ 1,352.00	\$ 366.67
2.1	Erosion Control - Rock Outlet	Plan Linear Feet	12	\$ 219.00	\$ 2,628.00	\$ 215.00
2.2	Erosion Control - Rock Check Dam	Cubic Yard	20	\$ 336.00	\$ 6,720.00	\$ 141.67
2.3	Testing, Cleanup, & Certification	Cubic Yard	3,100	\$ 20.00	\$ 62,000.00	\$ 8.58

	*Denotes lowest bid
	*Denotes corrected math error

**Total Base Bid**

**\$ 2,198,322.00**

**\$ 1,710,832.15**

**BID ALTERNATE 1:**

No.	Item Description	Unit	Est. Qty.	Unit Price	Total Line Price
A0	12" SDR 35 PVC in lieu of 15" SDR 35 PVC, <b>DEDUCT</b> from Bid Item 1.2	Plan Linear Feet	1,145	\$ 17.00	\$ 19,465.00
A1	12" SDR 35 PVC in lieu of 15" SDR 35 PVC, <b>DEDUCT</b> from Bid Item 1.3	Plan Linear Feet	1,725	\$ 16.00	\$ 27,600.00
A2	12" DISP in lieu of 15" DISP, <b>DEDUCT</b> from Bid Item 1.4	Plan Linear Feet	230	\$ 91.00	\$ 20,930.00
<b>Total Alternate DEDUCT</b>					<b>\$ 67,995.00</b>



**City of Locust**  
 Post Office Box 190  
 Locust, North Carolina 28097-0190  
 (704) 888-5260

**RESOLUTION OF TENTATIVE AWARD**

**WHEREAS, the City of Locust, North Carolina** has received bids, pursuant to duly advertisement notice therefore, for construction of **East Basin Gravity Outfall Replacement;** and

**WHEREAS, Chambers Engineering, PA, Consulting Engineers** have reviewed the bids; and

**WHEREAS, BRS, Inc.** was the lowest bidder for the **East Basin Gravity Outfall Replacement,** in the total bid amount of **\$1,275,768.75;** and

**WHEREAS,** the consulting Engineers recommend **TENTATIVE AWARD** to the apparent responsive, responsible lowest bidder.

**NOW, THEREFORE, BE IT RESOLVED that TENTATIVE AWARD** is made to the apparent responsive, responsible lowest bidder in the Total Bid Amount of **\$1,275,768.75**

<b>Name of Contractor</b>	<b>Amount</b>
1. BRS, Inc.	\$1,275,768.75

**BE IT FURTHER RESOLVED that such TENTATIVE AWARD** be contingent upon the approval of the North Carolina Department of Environmental Quality.

Upon motion of \_\_\_\_\_, seconded by \_\_\_\_\_, the above **RESOLUTION** was unanimously adopted.

This is 11<sup>th</sup> day of June 2026.

\_\_\_\_\_  
 Steve Huber, Mayor

**Attest:**

\_\_\_\_\_  
 Amy Furr, City Clerk



# LOCUST

POLICE DEPARTMENT

## MAY 2026

### MONTHLY REPORT

SERVING LOCUST WITH COMMITMENT,  
VISIBILITY, AND EXCELLENCE



### MONTHLY ACTIVITY SNAPSHOT



**310**  
TOTAL CALLS  
DISPATCHED / INITIATED



**418**  
TRAFFIC STOPS  
CONDUCTED



**3,224**  
BUSINESS & NEIGHBORHOOD  
PATROLS



**6**  
ARRESTS  
MADE

**14**  
TOTAL  
CHARGES



**130**  
CITATION CHARGES  
ISSUED

**339**  
WARNINGS  
ISSUED

**183**  
SPEED ENFORCEMENT  
ACTIONS



**13**  
TOTAL CRASHES  
REPORTED

**9**  
STREET /  
HIGHWAY

**4**  
PVA / PARKING  
LOT CRASHES



**3,952**  
TOTAL ACTIVITIES  
ATTENDED BY LPD

★ MAY 2026 ★

### OFFICER OF THE MONTH



*PO2 Adam L. Hartsell*

- ✓ 184 Patrols Completed
- ✓ 101 Total Traffic Stops
- ✓ 30 Calls Attended
- ✓ 113 Total Traffic Enforcement Actions
- ✓ 9 Arrest Charges (2 DWI Arrests)



### MONTHLY MESSAGE

May 2026 reflected a continued commitment to proactive policing, traffic safety, and community engagement. Officers completed more than 3,200 business and neighborhood patrols while maintaining a strong presence throughout the community. Through proactive enforcement and public service efforts, the department remained focused on enhancing safety and quality of life for the citizens of Locust.

Proudly  
**SERVING**  
**OUR COMMUNITY**



REMEMBERING OUR PAST TO PREPARE FOR OUR FUTURE



@LOCUSTPD

# Planning and Zoning May 2026

20 New housing permits  
Century.

Frances, Helms, True, M/I,

2 Fence

2 Storage

3 Remodel

1 Pool

86 New house permits as of 5/31/2026